

22 September 2022

Time1.30 pmPublic Meeting?YESType of meetingScrutiny

Venue Council Chamber - Civic Centre, St Peter's Square, Wolverhampton WV1 1SH

## Membership

ChairCllr Susan Roberts MBE (Lab)Vice-chairCllr Paul Singh (Con)

## Labour

## Conservative

Cllr Jaspreet Jaspal Cllr Milkinderpal Jaspal Cllr Rashpal Kaur Cllr Asha Mattu Cllr Lynne Moran Cllr Sandra Samuels OBE

Cllr Sohail Khan

## **Co-opted Member**

Stacey Lewis (Healthwatch Wolverhampton)

Quorum for this meeting is three voting members.

## Information for the Public

If you have any queries about this meeting, please contact the Scrutiny Team:

ContactMartin StevensTel/EmailTel: 01902 550947 or martin.stevens@wolverhampton.gov.ukAddressScrutiny Office, Civic Centre, 1st floor, St Peter's Square,<br/>Wolverhampton WV1 1RL

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## Agenda

## Part 1 – items open to the press and public

Item No. Title

## **MEETING BUSINESS ITEMS**

- 1 **Apologies** [To receive any apologies for absence].
- 2 **Declarations of Interest** [To receive any declarations of interest].
- 3 **Minutes of previous meeting** (Pages 3 10) [To approve the minutes of the previous meeting as a correct record.]

## **DISCUSSION ITEMS**

| 4 | <b>The Royal Wolverhampton NHS Trust Quality Accounts 2021-2022</b> (Pages 11 - 94)   |
|---|---|
|   | [To consider, The Royal Wolverhampton NHS Trust Quality Accounts 2021-2022].  |
| 5 | <b>Public Health Annual Report 2021-2022</b> (Pages 95 - 154)<br>[To receive the Public Health Annual Report 2021-2022].                    |
| 6 | Health Checks and Screening (Pages 155 - 164)<br>[To receive a report on Health Checks and Screening].                                      |
| 7 | <b>Date of Next Meeting and Proposed Agenda Items</b><br>[The date of the next scheduled Health Scrutiny Panel is 10 November 2022 at 6pm]. |
|   | The proposed main agenda items are:-  |

Integrated Care System Strategy Integrated Care System Priorities One Wolverhampton Strategy and Priorities Performance Update / Budget – Healthy Inclusive Communities CITY OF WOLVERHAMPTON C O U N C I L

# **Health Scrutiny Panel**

Minutes - 30 June 2022

Agenda Item No: 3

## Attendance

## Members of the Health Scrutiny Panel

Cllr Jaspreet Jaspal Cllr Milkinderpal Jaspal Cllr Rashpal Kaur Cllr Sohail Khan Cllr Lynne Moran Cllr Susan Roberts MBE (Chair) Cllr Sandra Samuels OBE Cllr Paul Singh (Vice-Chair)

## In Attendance

Cllr Jasbir Jaspal (Cabinet Member for Public Health and Wellbeing)

## Witnesses

Dr Salma Reehana GP (Chair Black Country and West Birmingham CCG) (Via MS Teams) Paul Tulley (Wolverhampton Managing Director – Black Country and West Birmingham CCG) Sarb Basi (Director of Primary Care – Black Country and West Birmingham CCG) Dr Rashi Gulati (Vice-Chair – Local Commissioning Board) (Via MS Teams) Lynda Williams (Chief Executive Officer – Evolving Communities) Simon Evans (Chief Strategy Officer -The Royal Wolverhampton NHS Trust) (Via MS Teams)

## **Employees**

Martin Stevens DL (Senior Governance Manager) John Denley (Director of Public Health) Dr. Ainee Khan (Consultant in Public Health) Matthew Leak (Principal Public Health Specialist) Jacqui McLaughlin (Commissioning Officer) Julia Cleary (Scrutiny and Systems Manager)

## Part 1 – items open to the press and public

Item No. Title

## 1 Apologies

An apology for absence was received from Panel Member, Cllr Asha Mattu. Cllr Sandra Samuels, indicated she would need to leave the meeting early due to Mayoral duty.

Apologies for absence were received from Professor David Loughton CBE and Professor Steve Field CBE from the Royal Wolverhampton NHS Trust.

An apology for absence was received from Marsha Foster from the Black Country Healthcare NHS Foundation Trust.

2 **Declarations of Interest** There were no declarations of interest.

## 3 Minutes of previous meeting

The minutes of the previous meeting held on 10 February 2022 were confirmed as a correct record.

## 4 **Primary Care**

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG presented the CCG report on Primary Care. He commented that the Healthwatch report had been very helpful in providing an update on telephone access. They recognised and broadly concurred with the key messages set out on page 5 of the Healthwatch Wolverhampton report. He was pleased that the average time taken to answer a call had been reduced from an average of ten minutes to an average of five minutes. He was also pleased that the RWT (Royal Wolverhampton NHS Trust) Primary Care Network had seen a reduction in their average call answer time from an average of 35 minutes to 3 minutes. There were however some practices within the Primary Networks taking too long to answer calls. Healthwatch Wolverhampton had promised to share the specific detail from which the report had been formulated. They would follow up with Practices where answering calls remained a particular challenge.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG stated that in April in Wolverhampton around two thirds of consultations were face to face appointments. The figure was a little higher than the national average of 62%. Over the period of January to March 2022, when Covid levels had been particularly high, the key focus of the CCG on GP Access had been the implementation of the Winter Access Fund. This fund had enabled 12,000 additional appointments to be made available to patients in Wolverhampton.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG remarked that the CCG had continued with the implementation of the Community Pharmacy Consultation Service. Wolverhampton Practices and Pharmacies were achieving the national targets for the roll-out of the service. With reference to digital access, the CCG had made connections with the Council's, Digital Wolves Team. They had also been offering training to Practice Managers on the development of Patient Participation Groups. They would be working with Practice Managers to ensure these were reintroduced if they had been stopped or changed during the pandemic.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG remarked that the CCG had reviewed telephony systems in practices. A procurement exercise had been completed to identify a preferred provider who could offer a telephony system with wide ranging functionality, where the existing system at a practice did not offer it. Individual practices were responsible for the ongoing costs of their own telephony system and it was therefore their decision if they wished to change provider. They were in discussions with a number of practices who were interested in changing their system. The report provided an update on the new telephony system being used at RWT and the improvements the new system had enabled.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG stated the CCG had commissioned a team to work with practices to review their digital offer. This was to ensure they met the core requirements of the national digital offer for Primary Care. They were also reinstating regular meetings with GP Practice Managers. They would be raising the issues outlined in the Healthwatch report with a particular emphasis on the consistency of telephone messages and triage and appointment processes.

The Chief Executive of Evolving Communities introduced the Healthwatch Wolverhampton survey report on GP Access. 56 GP Practices had been contacted across the City. This was a repeat of the process that had been reported to the Health Scrutiny Panel in December. Since that time the contract for Healthwatch Wolverhampton had moved providers to Evolving Communities. They officially took up the delivery of the service from 1 April 2022. The previous staff team had chosen not to Tupe across to them. This had meant they had been unable to access the source data from the previous report. The current report was based on the original report. They contacted the practices between the 18 May and 1 June 2022. They phoned them between the hours of 10am and 2pm. Prior to making the calls they had attended the PCN Clinical Directors meeting to inform them of the planned survey.

The Chief Executive of Evolving Communities remarked that out of the 56 practices, 23 had refused to take part in the telephone survey. Largely their reasons for this decision had been due to being too busy, believing they would not have the information to answer the questions or that they did not have the authority to do so. Following analysis of the data they had reached a number of conclusions. It was clear that more practices were now offering a greater variety of appointments, particularly increasing the number of face-to-face appointments. More practices were offering appointment types according to patient preference as opposed to offering appointment types based on clinical need. Practices were signposting patients to the wider healthcare network when no appointments were available.

The Chief Executive of Evolving Communities commented that improvements still need to be made to improve the quality of the pre-recorded messages on the call systems. This was especially true of the Primary Care network in Wolverhampton South-East. For practices that shared a central patient phone line, the majority were unwilling to answer their questions on behalf of their sister practices. Some of their calls were cut off or were not answered within an hour. They would share their findings with each of the clinical PCN Directors. They had been invited to attend the Practice Managers meeting which was taking place in September, which was a positive way forward in addressing the issues raised in the report.

The Chief Executive of Evolving Communities recommended that an appointment line should be provided so patients could speak directly to a member of staff to book an appointment. It was important to ensure recorded messages were on the telephone system to explain that Receptionists would ask patients their symptoms in order to book them in with the appropriate clinician. She recommended removing out of date telephone numbers from GP Practice websites. She also recommended introducing a call waiting system for Practices if it was not already in place. The system could also indicate how long they could be potentially waiting.

The Chief Executive of Evolving Communities stated that additional recommendations included, ensuring that all call handlers were trained in the booking of appointments. This would reduce the need to put callers on hold and having to re-direct them to another person. Another recommendation was for practices to consider having more staff to cover the phone lines during busy times. She wanted practices to raise awareness of the role of Healthwatch in Wolverhampton in using patient and public feedback to improve services. Ensuring all call handlers had appropriate GDPR training was also important as this had been one of the reasons given for a practice not participating in the survey.

A Member of the Panel praised some of the improvements that had been made in relation to GP Access since the last survey by Healthwatch Wolverhampton. Where they felt there could be improvement was in the level of consistency across the practices within the Wolverhampton area. She asked if there was data on the number of GP surgeries which had free phone numbers, those that were charged at local rate and if there were some that used more expensive premium phone numbers. For people struggling with the cost of living, it could put people off accessing health care if they were faced with long waits on the phone.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG responded that there were national rules which stated that practices were not allowed to use premium rate lines. He believed all the calls to be at local call rates. The Chair of the Black Country and West Birmingham CCG added that 0800 numbers were a good suggestion, although it was hard to obtain an 0800 number with their existing providers. The majority of the current providers were cloud based telephony providers. It was however something which Practices could consider.

A Panel Member asked the CCG representatives how they were trying to improve access for the most vulnerable and disadvantaged people in Wolverhampton. The Wolverhampton Managing Director from the Black Country and West Birmingham CCG responded that they were looking at access issues for particular groups, citing patients with learning difficulties as an example. In the previous year they had undertaken some engagement work with the deaf community. They had provided some guidance to General Practice in relation to the accessibility of their access offer to the deaf community.

A Panel Member stated that some Practices only offered a small window each morning for appointments to be booked. This could be frustrating for patients if they had missed the booking appointment window and were told to call back the following morning. The Wolverhampton Managing Director from the Black Country and West Birmingham CCG responded that appointment booking window times could be discussed at the forthcoming GP Practice Managers meetings. There were also opportunities with digital access, whilst also acknowledging that not everyone wanted or were able to use a digital approach. Encouraging patients to use more digital routes would free up capacity on the phone lines.

The Director of Primary Care for the Black Country and West Birmingham CCG commented that there were different operating models across the Practices in

Wolverhampton, they understood the level of inconsistency. With the clinical leads they were looking at the best examples of how Practices operated. They would develop a standardised operating model, which they would encourage every Practice to move towards. A call back option was part of the procurement criteria for the new telephone system that would be offered to Practices.

The Chair of the Black Country and West Birmingham CCG agreed that being informed to call back the following day at 8am was not ideal. Judgements had to be made on whether a person needed to be seen urgently on the same day or whether they could wait for a routine appointment slot. There were also work force problems. If a member of staff tested positive on their Covid lateral flow test, they were not able to attend the surgery to see patients. Consequently, less appointments were able to be held for the days they were isolating. Many practices offered appointments up to a six week timescale, but not all Practices did so, this was an area where standardisation would have a beneficial impact. She also felt self-education and manging expectations were important, which was something Healthwatch could assist them with. Most people wanted an appointment on the same day, but this was not feasible.

The Chair asked the representative from RWT as to why a member of staff had refused to take part in the Healthwatch survey because of GDPR reasons, when this was clearly not legally correct. He responded that the Chair was correct and it must have been down to an individual staff error. All Members of staff had to attend mandatory GDPR training, he could only assume it had been incorrectly applied. He would make sure that staff were aware of the requirements in the future; a message would be sent out. The Chair asked him to remind staff that NHS staff had a duty to cooperate with Healthwatch. He was in agreement with the Chair and would relay the message.

A Panel Member asked if Healthwatch had explored other alternatives to a phone survey such as going to visit surgeries. In addition, had there been any consideration of the processes for booking appointments in other countries and the West Midlands, to see where there was best practice. The Chief Executive of Evolving Communities responded that the survey was specifically to test the telephone booking system of Practices as requested by the Health Scrutiny Panel.

A Member of the Panel commented that GPs had received a bad press in recent times. Communication to the public that the situation was improving she considered to be a good course of action. It was also evident that there weren't enough GPs. When people couldn't see their GP, they sometimes attended Accident and Emergency, which also had an impact on the health service. She struggled to see how there could be consistency across the GP Practices because they were all individual businesses. It was clear to her that the Clinical Directors of the Primary Care Networks had not ensured that every member of staff at the Practices had been informed about the Healthwatch Survey. Online training she believed was not as good as in person training and this could explain why a Member of staff used GDPR as a reason not to co-operate.

The Vice-Chair of the Local Commissioning Board commented that it was important to be mindful that GP Practices were not traditionally urgent care providers. They therefore had limited appointments available when a person could be seen on the same day they called the Practice. She explained some of the difficulties in appointment allocation, such as having to reserve some appointments for NHS 111.

The Chair of the Black Country and West Birmingham CCG commented that there was a distinction between branch sites and GP Practices. The survey had counted branch sites as a Practice. The response rate was therefore better than had been suggested as a branch site who had not provided information, had they co-operated, they would have probably only relayed the same information as another site which fell within the same Practice.

The Vice-Chair thanked Healthwatch for the survey report which was helping to improve services by providing information. He asked how the CCG were defining the word "quality." He felt quality could only be determined by speaking to the patients. He asked about whether there was a complaints system at the GP Surgeries and if there was a dedicated phone line for the purpose and email address. His final question was regarding whether the CCG monitored the performance of GP Practices against the initial contract which they had been awarded by the CCG.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG responded that all GP Practices were regulated by the Care Quality Commission and received regular inspection. If quality issues were raised with the CCG, they had a Quality team which would work with GP Practices to investigate and identify and quality issues. NHS England also had a role in terms of professional standards. Each Practice did have a complaints process. They were required to provide information within the surgery and on their website. If a member of the public was struggling to receive a response from a Practice they could contact the CCG who would liaise with the surgery on their behalf. The NHS Ombudsman could also undertake an independent review where appropriate, if the person was not satisfied with their complaint response.

The Wolverhampton Managing Director from the Black Country and West Birmingham CCG stated that the vast majority of practices worked under the national GMS (General Medical Services) Contract. There was a team at the CCG which managed the contracts. The Director of Primary Care at the CCG added that the contracts team worked very closely with the Quality and Safety team. They also worked closely with the Patient Engagement and Communication team particularly on the matter of complaints. They had developed a Primary Care dashboard. The first module they had setup and was now live looked at Primary Care Access.

A Panel Member commented that the real issue was the lack of GPs and Senior nurses available at surgeries. A recent Health Foundation Study had showed a shortfall of 4,200 GPs which would increase by 10,000 in 2030-2031. The Government had promised an extra 6,000 GPs by 2024. At the time of the meeting there were 13 GP vacancies being advertised in Wolverhampton. There was also a shortfall in Senior Nurses. He congratulated the GPs and Senior Nurses who provided an excellent service in Wolverhampton. He did believe sign posting patients was important as not all patients needed to see a GP.

The Vice-Chair of the Local Commissioning Board commented that despite GP appointments now almost back to pre-pandemic levels, the amount of people attending Accident and Emergency and urgent care settings was increasing. The

number of ambulances arriving at Accident and Emergency had also not reduced. The demand had gone up and people were more unwell.

The Director of Public Health referred to the new "One Wolverhampton," which would help improve collaboration across the Health system, including working with Healthwatch. How "One Wolverhampton" would work would becoming to a future Health Scrutiny Panel meeting.

The Commissioning Officer commended Evolving Communities for their work to date in running Healthwatch Wolverhampton and providing the report on GP Access.

**RESOLVED:** The Health Scrutiny Panel recommends: -

- That the Chair of the Health Scrutiny Panel requests the new ICS Local Wolverhampton lead to write to each of the Primary Care Network Leads to inform them that GP Surgeries should be co-operating with Healthwatch. Each Practice Manager needs to be instructed to make aware all staff within their Surgery of the obligation to co-operate. Should co-operation not take in the future the Panel reserves the right to take firmer action in the future.
- 2. That Face-to-Face appointments with medical personnel at GP Practices should increase within the next six months across all Practices.
- 3. That the new Integrated Care System continues to try and increase uptake of the NHS App, with the aim to achieve uptake above the national average.
- 4. GP surgeries which currently do not offer the option of a video appointment with a local clinician, to be encouraged to implement this option in the future for patients who wish to use this appointment type.
- 5. Surgeries which do not have a clear answer phone messaging and call waiting system to be encouraged to improve their system.
- 6. That Healthwatch Wolverhampton be requested to complete another Primary Care Survey in approximately six months' time.
- 7. That Primary Care come back to the Panel as an item at the meeting scheduled to take place in January 2023.

## 5 Date of Next Meeting

The date of the next scheduled Health Scrutiny Panel was confirmed as 22 September 2022 at 1:30pm.

The Chair on behalf of the Panel thanked everyone for their attendance. She looked forward to the development of "One Wolverhampton."

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Safe & Effective | Kind & Caring | Exceeding Expectation

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## **The Quality Account**

## Why are we producing a quality account?

All NHS Trusts are required to produce an annual Quality Account, to provide information on the quality of the services it provides to patients and their families.

The Royal Wolverhampton NHS Trust (RWT) welcomes the opportunity to be transparent and able to demonstrate how well we are performing, considering the views of service users, carers, staff, and the public. We can use this information to make decisions about our services and to identify areas for improvement.



## **Getting involved**

We would like to hear your views on our Quality Account. If you are interested in commenting or seeing how you can get involved in providing input into the Trust's future quality improvement priorities, please contact:

The Communications Team The Royal Wolverhampton NHS Trust New Cross Hospital Wolverhampton Road Wolverhampton WV10 0QP

Email: rwh-tr.communicationsdept@nhs.net

# Statement on Quality from the Chief Executive

During 2021/22, The Trust set out the next steps to further develop

arrangements. The aim of this strategic collaboration is to ensure that our patients and the diverse communities we serve, experience the best possible care, and are supported to achieve improved health outcomes. It will do this by standardising on the best clinical

practice, providing a safe, skilled, and sustainable workforce and supporting each trust to develop its place-based partnership. One of the many focuses for this partnership is that all trusts are to develop a common approach to quality improvement (clinical and non-clinical). To enable this the Trust Board, at the meeting in February 2022, agreed to extend its overarching organisational strategy to August 2022. This will align the development of a new

joint strategy with Walsall Healthcare NHS Trust. Subsequently it has been necessary to extend the Trust's Patient Experience and Quality enabling Strategy to November 2022 for review. Therefore, the key priorities for the Quality Account for 2022/23 have been based on external reviews/accreditations and have been built on last year's priorities which remain relevant. This also means that progress can be made for those priorities that were impacted by the COVID-19 pandemic. All these priorities are linked and support delivery of the current overarching Trust

The Trust has continued to manage the local impact of COVID-19. Despite the many challenges we have faced as an organisation, and as individuals, there have been many quality improvements. I am proud of the work that the Trust has commenced in identifying and tackling health inequalities and continuing this work will be a

Workforce across all professions in the NHS remains a challenge, the Trust is committed to meeting this challenge and continues to further develop the clinical fellowship scheme across nursing and medicine.

strategy.

key priority for 2022/23.

the strategic collaboration between The Royal Wolverhampton NHS Trust and Walsall Healthcare NHS Trust within the wider Black Country and West Birmingham (BCWB) acute provider collaboration

## **Statement on Quality from the Chief Executive**

Despite the workforce challenges I am delighted to see the achievements of the staff and services in the following awards during 2021/22:

- Chief Midwifery Officer Awards: Chief Nurse received the Gold award and Trauma and Orthopaedics Matron earned the Silver award, which recognises major contributions to patients and the profession.
- Helpforce Champions Awards 2021: One of the Trust Volunteers was crowned 'Young Volunteer of the Year'.
- National Association for Healthcare Security (NAHS) Awards: The Security team at the Trust was awarded two awards, Healthcare Security Manager of the Year' and 'Patient Safety' award for a recent pilot of innovative CCTV software.
- Raising Awareness of Developmental Language Disorder (RADLD) International Certificate awarded to Wolverhampton's Children's Speech and Language Therapy (SLT) Service in recognition of the work they have undertaken about DLD.
- British Journal of Nursing Awards: A urology nurse, the Liver Nursing Team and the Gastroenterology Day Case Team at The Royal Wolverhampton NHS Trust are now the proud owners of national silver award for Urology Nurse of the Year and The Gastroenterology Day Case Team took home a silver award while bronze went to the Liver Nursing Team.
- British Medical Association's Outstanding Contribution to Equality and Diversity award from the British Association of Physicians of Indian Origin (BAPIO): The Trust's former Freedom to Speak Up (FTSU) Guardian was nominated and won this award for Outstanding Contribution to Equality and Diversity.
- Sepsis Lead Nurse at The Trust has been made the Trust's first Digital Nurse Fellow by NHSX (the Health Service's digital arm), NHS England and the Faculty of Clinical Informatics after being selected based on her experience as Sepsis Lead as part of the Sepsis Team.
- Black Country Chamber of Commerce Business Awards: The Trust Charity won in the 'Kindness in the Community' category (2021).
- Regional Black History Month Awards: Head of Governance for RWT, won in the 'Black African / Black Caribbean leadership award during COVID-19' category, 'International Nurse of the Year' went to a Staff Nurse within the Trust's Stroke service and the third and final award was secured by the BAME EVG in the category 'BAME Staff Network'.

Learning from our experiences throughout covid and in line with the NHS long term plan, we are investing in the capabilities of our virtual ward, which is receiving national recognition. As the anchor organisation in the One Wolverhampton Placed Based Partnership, we are committed to the development of services at a local level with other health, social, voluntary and social enterprise organisations.

Staff health and wellbeing continues to be a priority area, both in coping with the usual needs of a large organisation and the exceptional stresses that are still being felt following the pandemic.

This Quality Account provides information on progress against the agreed key priorities, which include workforce, safe care and patient experience and sets out our priorities and plans for the upcoming year.

To the best of my knowledge, the information contained within this Quality Account is accurate.

Signed:

David Loughton CBE, Chief Executive May 2022



# 'Our vision is to be an NHS organisation that geontinually strives to improve the outcomes and experiences for the communities we serve'

## Achieving our vision: Strategic objectives

## Our values

Safe and Effective We will work collaboratively to prioritise the safety of all within our care environment

Kind and Caring We will act in the best interest of others at all times Exceeding Expectation We will grow a reputation for excellence as our norm

## Trust Strategic Objectives 2018-2021





# <section-header>

| Patient<br>Safety                                | We aim to be the safest NHS Trust by<br>"always providing safe and effective<br>care, being kind and caring and<br>exceeding expectation" (Trust Vision<br>and Values September 2015), by<br>making safe quality care a whole-<br>system approach for every patient<br>that accesses the Trust and its<br>services |
|--|--|
|  |  |
| Clinical<br>Effectiveness                        | We aim to deliver safe patient care<br>and good patient experience. Our<br>wards and departments need to<br>have the right levels of staff and skill<br>mix for the acuity of the patients for<br>which they are caring.   |
|  |  |
| Patient<br>Experience                            | Meeting our patients' emotional<br>needs as well as their physical needs.  |
|  | //.  |
| The above priorities have objectives:            | supported the following Trust strategic  |
| • To have an effective a that operates efficien  | and well-integrated health and care syste<br>tly   |
| <ul> <li>Proactively seek opportunity</li> </ul> | ortunities to develop our services   |

- Create a culture of compassion, quality, and safety
- Attract, retain, and develop our staff and improve employee engagement
- Be in the top 25% for key performance measures.

# Priority 1: Patient safety

## **Preventing Infection - Minimising the impact of COVID-19**

| Managing the impact of Covid   | What we said we would do  | How we have done  |
|--|---|---|
| 1) Achieve best practice for<br>the management of COVID-19<br>inpatients, preventing the spread<br>of Infection and minimising the<br>impact of COVID-19 | <ul> <li>The emergence of COVID-19 has had a significant impact<br/>on the Trust and will continue to have influence on Trust<br/>plans moving forward. The organisation has, and will,<br/>continue to base actions related to COVID-19 on the best<br/>available evidence and aligned with local and national<br/>guidance</li> <li>Bed management plans will need discussion and<br/>development to enable safe patient placement and<br/>management particularly if a rise in cases occurs.</li> <li>Ensuring that the learning from COVID-19 incidents is<br/>implemented and embedded</li> <li>Explore the expansion of COVID-19 point of care testing<br/>capacity in the organisation where appropriate</li> <li>Increase the number of RWT staff receiving first vaccinations</li> <li>Complete second vaccinations</li> <li>Establish a process for vaccination of new starters</li> <li>Be flexible to the currently unknown requirements for a<br/>future vaccination programme.</li> </ul> | <ul> <li>The Trust continues to identify all COVID-19 Healthcare Associated<br/>Infections (HCAIs) in line with national definitions and to undertake<br/>investigations as indicated by national guidance</li> <li>All COVID-19 HCAI deaths are reviewed by case analysis, structured<br/>judgement review and a full root cause analysis is completed where<br/>indicated</li> <li>Serious incidents are escalated for external reporting and<br/>management to ensure learning is extracted and corrective actions ar<br/>taken</li> <li>The Trust has identified themes for attention such as ventilation,<br/>cohorting of patients, staff and patient screening compliance and<br/>patient wearing face masks and have taken appropriate redress<br/>action including standalone air filtering units, designed a compliance<br/>screening tool which is used for every patient, twice weekly LFT testin<br/>introduced, and results recorded on Infinity dashboard and monthly<br/>audit of patients wearing face masks</li> <li>Twice weekly grand outbreak meetings are held to discuss incidents<br/>with external partners involved</li> <li>The Trust has undertaken the Duty of Candour in a sensitive manner<br/>and in line with national guidance in all cases where moderate or<br/>severe harm or death has been caused by omissions in care.</li> </ul> |



## **Deteriorating Patient**

|         | Priority and why priority identified  | What we said we would do  | How have we done?  |
|---------|---|---|--|
|         | 2) Reduce harm by assessing,<br>recognising, and responding to<br>prevent patient deterioration.<br>The Trust has continued to focus<br>on recognising and responding<br>to deteriorating patients and<br>strengthening the identification and<br>management of sepsis.                 | This dedicated collaborative team will provide<br>structure to support early detection and<br>treatment of both deterioration and sepsis<br>throughout a 24 hour period.<br>To facilitate the delivery of early identification<br>and management of the septic patient within<br>one hour, the Trust Sepsis Team and Critical<br>Care Outreach Team will work towards a<br>collaborative approach.<br>Going forward for 2021/2022, as part of our   | <ul> <li>The Trust has remained focused on improving the recognition and prevention of deteriorating patients.</li> <li>Achievements for 2021/2022 have included:</li> <li>An amalgamated Critical Care Outreach service and the Sepsis Team have successfully employed a substantive Matron to lead the team</li> <li>Sepsis performance for 2021 has been consistently good with screening and antibiotic delivery completed in more than 80% of the patients across the Trust. Our "door to needle" time for neutropenic patients with sepsis is approximately 24 minutes. A "significant assurance" was provided on the above data and our methodology of the patients are been been as a least the patient of the p</li></ul> |
| Page 20 | To further support this initiative, the<br>rust has amalgamated our Sepsis<br>Team (CCOT) and Critical Care<br>Outreach Team to work under the<br>same umbrella with a goal to strive<br>to continuously improve both sepsis<br>compliance and management of<br>deteriorating patients. | <ul> <li>Going forward for 2021/2022, as part of our overarching Clinical Service Framework, the strategy for the deteriorating patient and sepsis is to demonstrate further improvement in sepsis performance in both the Emergency Department and inpatients and work towards being compliant with the upcoming NICE sepsis recommendations.</li> <li>Other strategies are as follows:</li> <li>Publication of a monthly "Vitals sepsis module screening compliance" report</li> <li>Continue with sepsis ward rounds and campaign about the sepsis six highlighting the importance of senior clinician review</li> <li>Whilst we continue to collaborate with</li> </ul> | <ul> <li>methodology by an external reviewer and our sepsis SHMI continues to be less than 100</li> <li>The Critical Care Outreach Team continues to provide a 24 hour - seven days a week service to strive to support staff in the identification in the early detection and management of the deteriorating patient. The readmission of the discharged ICU patients followed up by the Critical Care Outreach Team is less than 1% while an average of 7% of the patients were admitted to ICU following referral and subsequent review by CCOT in the last year. 40% of the total number of patients reviewed were out-of-hours referrals. Cardiac arrest calls have also decreased in the last year</li> <li>The use of a robust web-based system utilised by the Critical Care Outreach Team enables paperless documentation of assessment in real-time data entry</li> <li>Acute illness management (AIM) course was launched, with members of the Critical Care Outreach and Sepsis Team being part of the teaching faculty for the Trust</li> <li>Focusing on data quality from electronic systems to drive improvement going forward has lad to an (charaveriace an time) repeated and validated</li> </ul>  |
|         |   | <ul> <li>the third-party provider for updates and version releases, we aim to build our own reports, ensure clinical validation, and develop a deeper understanding of data flow</li> <li>Ensure real-time visibility of data for clinical staff.</li> </ul>  | <ul> <li>forward, has led to an 'observations on time' report being established and validated with methodologies being approved during April 2022. With the aim to live by June 2022 to allow real-time visibility of the data</li> <li>The current 'Observations on time performance' audit has mirrored COVID-19 activity during the last 12 months, at the time of writing currently over 95.8%.</li> </ul>   |

| • An additional educational focus to support<br>a relaunch of both training incorporating<br>the use of the electronic Vital Pac system | • As part of the CQINN for the deteriorating patient, a deteriorating patient concern sticker providing details of the concern, time of escalation, and time of medical review have been introduced to wards and departments |
|---|--|
| and the sepsis bundle for our health care<br>assistants and registered practitioners, to<br>ensure continuous quality improvement       | • A focus for the coming year will be to increase the visibility of sepsis ward rounds<br>and campaigns throughout the year on the prevention of deteriorating patients and<br>sepsis  |
| trust wide.   | • Deteriorating patient and sepsis eLearning modules on My Focus have been launched and are mandatory  |
|   | • Competency for our health care support workers is introduced as part of a structured program alongside an E-Learning program   |
|   | • Face-to-face training has been introduced on how to use devices to enter observations and screening  |
|   | • First-year student nurses, prior to commencing placements complete an eLearning program in relation to NEWS2 and escalation.   |

|   |   | program in relation to NEWS2 and escalation.  |
|---|---|---|
| Priority and why priority identified  |   |   |
| Priority and why priority identified  | What we said we would do  | How have we done?   |
| <ul> <li>3) Promote equality out of outcomes by routinely reporting user outcomes (reducing health inequalities)</li> <li>LD, Maternity, BAME, Continuity of care.</li> <li>Key areas of focus for 2021/22 included:</li> </ul> | <ul> <li>Production of a maternity dashboard focusing on data relating to inequalities to enable areas for improvement to be identified and provide an ability to measure outcome from improvement initiatives commenced.</li> <li>Continue to drive improvements in continuity of care and achieve determined objectives in relation to the number of BAME women receiving continuity of care during their pregnancy.</li> <li>Continued participation in Learning Disability Mortality Review programme (LeDeR) and ensure learning is embedded.</li> <li>Further improve the number of learning disability annual health checks conducted within our primary care GP practices.</li> </ul> | <ul> <li>RWT now has a maternity inequalities dashboard generating a substantial about of data, which is been used to plan services to reflect the needs of service users. This will be key particularly in community maternity service design</li> <li>We continue to work on the building blocks to achieving midwifery continuity of care, namely correct staffing, training, and commitment of staff in line with national guidance on implementation. RWT is appointing an equality, diversity, and inclusion lead midwife, with funds secured from the Local Maternity and Neonatal System, to target care and support to groups within our communities to ensure the most appropriate care is accessed</li> <li>The Trust has representation at the LeDeR steering group and local governance panel</li> <li>Using the electronic patient records flagging system, people with LD can be identified and a structured judgement review undertaken using the Royal College of Physicians methodology for each death. Identified learning from reviews is reported into the Trust Mortality Review group and disseminated across the Trust</li> <li>There has been an improvement in compliance in the majority of PCN practices from last year. Going forward the PCN will be having a centralised call and recall process to ensure patients are captured and communicated to effectively, to ensure they are seen as part of any enhanced service or quality outcomes framework, which includes the learning disability health checks to continue to improve uptake across the PCN.</li> </ul> |

## Mental Health

|                       | Key areas of focus for 2021/22   | How have we done?   |
|-----------------------|--|---|
|                       | l) The Trust is registered by the Care Quality<br>Commissioner for the Regulated Activity of Assessment        | • Level 2 mandatory training is embedded within the Trust. The training has been reported on the monthly compliance reports since April 2021. March 2022 Compliance is at 87.6%   |
|                       | or Medical Treatment for persons detained under the<br>Mental Health Act 1983 (MHA).                           | • Level 3 mandatory training is embedded within the Trust. The training has been reported on the monthly compliance reports since December 2021. March 2022 Compliance is at 68.6%.   |
|                       | Mental health will remain an area of priority and is<br>embedded in the Trust Quality and Safety Strategy. Key | Following investment in a mental health team within RWT and feedback from the training, a new mental health training platform will be developed to further support staff across all areas of the trust.                       |
|                       | Actions for 2021/22 are to:<br>Expand Level 2 mandatory training   | • RWT conducted a Mental Health Act (MHA) audit and acted upon the findings. RWT have employed a Mental Health Act administrator to support the MHA process. The policy is now under development to adhere to the recent      |
|                       | <ul> <li>Launch Level 3 mandatory training, application of the MHA</li> </ul>                                  | changes in the MHA law. The Mental Health Act administrator will be working to develop training and regular audits as required under the CQC provider status  |
| L<br>D<br>D<br>D<br>D | Audit of reports of MHA applications against the MHA administration policy                                     | • RWT have been collaborating with our partner agencies and reviewing the mental health service delivery. To improve patient care and treatment we will be working towards the delivery of CORE24 services. The mental health |
| D                     | 5, 5   | team employed by RWT will be supporting parallel assessments and parity of esteem. This will support the patient<br>journey from ED through to discharge  |
|                       | Review provision of mental health care in the Trust.   | • A full audit was conducted of mental health. The findings from the audit will support all future developments of mental health care and treatment within RWT.   |



## Safeguarding

| Priority and why priority identified  | What we said we would do  | How have we done?  |
|---|---|--|
| 5) Safeguarding Safeguarding children, young people and adults from abuse and harm is everybody's business and an important part of everyday healthcare practice and patient care. The Trust has a dedicated safeguarding team of nurses / health professionals and administration staff to provide advice, support and training to the Trust's staff and other care providers within Wolverhampton. All staff working within the Trust who have a responsibility for the care, support and protection of children and vulnerable adults should ensure that those at risk are safe. If staff witness or have suspicions of abuse or neglect, they are under an obligation to report it without delay even if they have not witnessed the abuse or neglect themselves. The Safeguarding Service seeks to protect children, young people and adults through training, supervision, and advice. The Safeguarding Service promotes a 'Think Family' focus throughout all child and adult safeguarding work to promote the importance of listening to the voice of children and young people so that their experience is heard and for the adult to ensure that safeguarding is made personal. | <ul> <li>Key priorities</li> <li>Additional recruitment for maternity safeguarding posts</li> <li>Review and update the safeguarding training programme to include learning disability</li> <li>Refresh Safeguarding Children and Adult Policies on a regular basis (including Prevent and Safeguarding Supervision policy)</li> <li>Progress with work around Mental Capacity Act assessments across the Trust</li> <li>Continue to support staff with safeguarding cases by offering reflective supervision</li> <li>Monitor Deprivation of Liberty Standards (DoLS) applications.</li> </ul> | <ul> <li>Maternity have appointed a safeguarding midwife with an operations role as a secondment. Funding this post will happen in the next 12 months</li> <li>The safeguarding training programme has been reviewed during 2021. Learning disability awareness training has been developed and subsequently rolled out to all staff</li> <li>All safeguarding policies have been reviewed monthly. The Safeguarding Supervision and the Prevent policy were updated during 2021/22</li> <li>A MCA task group was convened during 2021 to progress with raising awareness of the act. Noteworthy progress has been made with staff identifying and recording mental capacity assessments for patients. This work will continue throughout 2022/23</li> <li>DoLs activity is monitored every month within the Trust, and we can see that with focused support offered by the safeguarding team that all ward areas are submitting applications</li> <li>The Trust has reported and monitored safeguarding referral activity at the Trust Safeguarding Group which meets monthly.</li> </ul> |



## **Priority 2: Workforce**

## Nursing, midwifery and health visiting workforce including allied health professionals

| W    | nat we said we would do  | Но   | w we have done   |
|------|--|--|--|
| •    | Continue to build upon our successful recruitment programme into the<br>nursing, midwifery, and health visiting posts, through our award-winning<br>Clinical Fellowship Programme and United Kingdom and international           | •  | The Clinical Fellowship Programme has continued to support recruitment to nursing,<br>midwifery and health visiting posts and has additionally supported neighbouring Trusts within<br>our ICS to support their staffing needs   |
| •    | recruitment<br>Continue to work with universities to offer an increased number of<br>placements and attract students as our future workforce   | •  | We have increased the number of placements we provide to local universities; this enables<br>us to ensure that students gain the positive experience needed to want to seek employment<br>with us as they finish their training. Increasing numbers of newly qualified nurses continue to<br>chapter up as their first employer. |
| •    | Further strengthen our focus on retaining our nursing, midwifery, and health visiting workforce  | •  | choose us as their first employer<br>The Flex Working group continues to work within an NHS Workforce plan to deliver on new   |
| Pade | Focus on developing new roles and career progression opportunities for our existing nursing, midwifery, and health visiting workforce  |  | flexible working practices to encourage retention of staff throughout their career whilst meeting their work/life balance  |
|      | Ensure provision of attractive development programmes  | •  | We continue to monitor our ongoing compliance with the Workforce Safeguards on a yearly  |
| 24   | Continue to strengthen our governance arrangements, by further<br>embedding our daily oversight reports via the Safe Care Module and<br>other governance reports   | review basis. Last year we undertook two skill mix reviews for all<br>Critical Care and have a programme to cover the remaining key                                | review basis. Last year we undertook two skill mix reviews for all the inpatient wards and<br>Critical Care and have a programme to cover the remaining key areas such as Theatres,<br>Emergency Department, Outpatients and Community Services.   |
| •    | Ensure the Trust is fully compliant with the Developing Workforce<br>Safeguards requirements   | •  | We have continued our work with the Prince's Trust to support employment experience and opportunities for young people within our community utilising apprenticeships and Kickstarte programmes  |
| •    | Expand our apprenticeship offer to the diverse population and continue to collaborate with the Prince's Trust, to widen potential future employment opportunities within healthcare for the young people in our local community. | <ul> <li>We have progressed our Advanced Clinical Practice agenda to ensure roles and competencies for Clinical Specialists to Non-Medical Construction</li> </ul> | We have progressed our Advanced Clinical Practice agenda to ensure we are sighted on new roles and competencies for Clinical Specialists to Non-Medical Consultants - offering greater continuity of care and clinical career advancement for our Nursing and AHP colleagues.  |



## **Allied health professionals**

| What we said we would do |  | Hc | How we have done   |  |
|--------------------------|--|----|--|--|
| •                        | To continue to increase the availability of apprenticeships for AHPs,<br>with physiotherapy and occupational therapy apprenticeships already<br>embedded within the organisation         | •  | We continue to offer physiotherapy and occupational therapy Level 6 apprenticeships and are exploring opportunities for other allied health professions, particularly for radiography There are currently no band 5 vacancies in physiotherapy, which we feel is a result of our |  |
| •                        | After the success with the Clinical Placement Expansion Programme for physiotherapy, we will share the learning across all the professions with a view to increasing student placements. |    | successful Clinical Placement Expansion Programme (CPEP) last year. This academic year<br>we had a second successful CPEP bid and are focusing on increasing student placements in<br>dietetics, podiatry, paramedicine and diagnostic radiography                               |  |
| •                        | E-roster for AHPs and Pharmacy. E-Community where applicable and job planning for AHPs. Review of job descriptions   | •  | The e-roster project is ongoing, with waves one and two complete. Services are using e-community where applicable  |  |
| •                        | Further AHP recruitment events are planned, and we will be supporting a virtual AHP work experience event in May 2021.   | •  | A review has been undertaken to ensure that job titles match those used in the AHP career map, and generic person specifications have been agreed by the professional leads  |  |
|                          |  | •  | AHPs continue to support work experience events. There have been two further AHP recruitment events plus a system-wide return to practice event.   |  |

## **Clinical System Framework (CSF)**

### What we said we would do

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- Our new Clinical System Framework (CSF) was launched in March 2020. It has been the culmination of several months hard work, discussion and collaboration between the Trust's nurse, midwife and health visitor colleagues and the Trust is delighted that its allied health professional workforce has also collaborated to produce the CSF. The operational multi-functional framework produced provides a road map for priorities and improvement journey for the next 2 years. The milestones set will help the Trust to monitor, learn and drive improvement within the organisation. It will be fundamental in helping to deliver the absolute best care and most importantly help to achieve the best possible patient outcomes and experience
- The contribution of allied health professionals to this CSF framework, which has replaced the Nursing System Framework, is a positive step forward for the Royal Wolverhampton NHS Trust and will create stronger links in practice which will enhance the care delivered.
- Over the next two years we plan that the CSF will be integrated into all our work programmes and our day-to-day operational business. The CSF unites us all and it is the Trust's shared vision for continuous improvement providing safe, effective, and high-quality care for all our service users.

## How have we done?

We have integrated the CSF into all our work programmes and our day-to-day operational business. Regular reports are submitted to provide an update on progress against the agreed milestones to various groups and committees within the Trust.



## Medical workforce

| What we said we would do   | How have we done?  |  |  |
|--|--|--|--|
| <ul> <li>Consultants</li> <li>Continue to develop internally trained senior medical staff from fellowship programme.</li> <li>Aim to strengthen links with neighbouring organisations where the national consultant resource is limited</li> <li>Introduce the new SAS (Specialist and Associate Specialist) national contract.</li> </ul> | <ul> <li>CESR support programme ongoing with CESR submissions/imminent submissions within next three months: 12</li> <li>Number of committed CESR doctors increasing</li> <li>Eligible doctors contacted to express an interest to move to the 2021 national terms and conditions of service</li> <li>Expressions of interest received from 12 doctors for the specialist grade and none for the associate specialist grade. Offers to be progressed</li> <li>Now providing a shared service with Walsall Healthcare Trust with the number of fellows increasing across their medical workforce</li> <li>Partnership with BCHFT extended with number of psychiatrists increasing from 10 to up to 40.</li> </ul>   |  |  |
| Ongoing development and expansion<br>of fellowship programme.<br>Embrace and adopt required changes  | <ul> <li>Protected teaching for medicine and SIMS teaching in place</li> <li>Royal College (RC) accredited supervisor course scheduled for May 2022 to expand number of educational supervisors (ES) across the organisation</li> <li>Introduction of internal quality visits</li> <li>Ongoing discussion with RCP/Compton Care to develop earn learn return scheme for Palliative Medicine and Medical Institute in Pakistan</li> <li>Appointment of education and quality leads.</li> </ul>  |  |  |
| <ul> <li>Integrate Aston Medical School<br/>students into the Trust and recognise</li> </ul>   | <ul> <li>RWT welcomed (for the first time) 20 year three students from Aston Medical School (AMS) in September 2021, with plans to accommodate students from year four and five in 2022, (the year five students will be earlier than previously planned).</li> <li>There has been successful integration of RWT staff into the AMS faculty</li> <li>A quality assurance visit from the University of Birmingham UOB was last conducted in November 2021 and was a positive visit. The visit highlighted three areas of notable practice including; the educational culture of the trust, the academy and leadership from the heads and deputy heads of academy and the undergraduate management structure</li> <li>All areas identified for development have been completed, namely quality assurance for the incorporation of Aston students.</li> <li>The National Education and Training Survey (NETS) highlighted that undergraduate education at RWT had higher scores for each of the four domains compared to the two largest comparator trusts in the region</li> <li>A medical education quality dashboard has been created for each specialty which will be shared with divisions and directorates following feedback from NETS and the GMC National Training Survey (NTS), (which is for medical trainees' feedback). This dashboard will inform and drive quality improvements along with internal peer review of education and part of their role will focus on talent pipelines and talent management for medical staff. These individuals will both collaborate with the people development team to design and deliver a range of development programmes to support the talent plans and succession planning supporting recruitment and retention of medical staff, into and within the organisation.</li> </ul> |  |  |



## Health and wellbeing

| Why the priority was selected  | What we said we would do   | How have we done   |
|--|--|--|
| The Royal Wolverhampton NHS<br>Trust's people strategic aim is:<br>Attract, retain, and develop our<br>staff and improve employee<br>engagement. | <ul> <li>To support this aim, the following key objectives have been agreed for 2021/22:</li> <li>Maintain the lowest vacancy levels in the Black Country - the target outcome is to ensure the Trust's vacancy rate remains the lowest of acute providers in the Black Country.</li> <li>Increase the percentage of staff who deem the organisation has taken positive action on their health and wellbeing - The target outcome is to maintain the Trust's upper quartile position in the staff survey. During 2021/22, the Trust will continue to embed and progress its health and wellbeing approaches to support our workforce.</li> <li>Improve overall employee engagement - this will be measured by benchmarking ourselves against our peers with the aim to show continual improvements in response to the nine staff engagement theme questions.</li> <li>Reduce the gap in engagement scores for Black Asian and Minority Ethic (BAME) staff and improve Workforce Race Equality Standard (WRES) metrics - a detailed analysis will be undertaken to identify gaps against staff engagement theme metrics with 2020 staff survey data and 2021 WRES metrics. This objective is also supported by specific actions set out in the Trust's equality, diversity, and inclusion delivery plan and through engagement with the BAME employee voice group.</li> </ul> | <ul> <li>Systems are in development for reporting of vacancies at an Integrate.<br/>Care Board (ICB) provider level through the people board. Until then,<br/>is not possible to compare vacancy rates from the Trust with the wider<br/>Black Country. The Trust's overall vacancy rate at the end of 2021/22<br/>was 6.37% with an additional 312WTE employed over the course of th<br/>year. Vacancy rates for medical and nursing staff were 2.88% and 4.49<br/>respectively at the end of the year.</li> <li>Comparative data is not available for this staff survey indicator on<br/>health and wellbeing due to changes in the staff survey. The Trust has<br/>continued to embed the health and wellbeing offer and remains within<br/>the upper quartile with 62% of staff agreeing or strongly agreeing that<br/>the Trust acts on health and wellbeing. However, the Trust remains in<br/>upper quartile.</li> <li>The Trust is above the median in eight out of the nine themes which<br/>make up the staff survey and above the upper quartile in three of<br/>the nine themes. The Trust has seen improvements to upper quartile<br/>performance in two areas, 'staff looking forward to going to work', and<br/>staff considering that care of patients/ service users is the organisation<br/>top priority'; staff recommending the Trust as a place to work remains<br/>the top quartile. Targeted improvements in relation to morale were als<br/>achieved.</li> <li>The Trust has developed a robust EDI delivery plan in 2021/22,<br/>including the six high impact actions on recruitment. WRES metrics<br/>for 2021/22 will be published as part of the Equality, Diversity, and<br/>Inclusion annual report.</li> </ul> |



## **Priority 3: Patient experience**

## 2021/2022 Priorities

One of the key priorities for the Patient Experience Team during the financial year of 2021/22 was to ensure that we put patient engagement and involvement at the heart of decision making and/or driving forward improvements in delivery of care. Some of these initiatives included:

- Collaborating with our stakeholders in the design and implementation of a codesign and co-production toolkit which is due for publication in the forthcoming weeks. This included key work streams from the following services: Learning disabilities, paediatrics and stroke services
- Gathering feedback from seldom heard communities by a range of mechanisms which included newly designed posters and videos for those whose first language is not English.
- Developed an online learning package for training on the observe and act, an initiative by Shropshire Community Health NHS Trust with equality and diversity input from RWT.
- A PALS training video highlighting the need to consider customer care and the potential impact on ineffective communication and how dissatisfaction escalates
- Placemats for inpatients reviewed and available in several other languages.

## For complaint management:

- We have undertaken an assessment against the Parliamentary Health Service Ombudsman Complaint Handling Standards which will then involve a review of the Trust Complaint Management Policy (OP08) and early adoption of the standards. We have used complaints as a metric to identify performance issues and highlight and share learning and good practice
- Designed a complaints feedback analysis tool specifically adapted to look at end of life complaints with an emphasis on the qualitative feedback and the ability to specifically identify the stage of the patient's journey the dissatisfaction occurs.
- A compassionate/purposeful visiting guide was introduced to enable a supportive visiting approach for vulnerable patients. This was then followed by the 'welcome hub' which was established in mid-March 2022 to manage the visiting process following a period of restricted visiting.



## **Co-Design and Co-Production**

| Priority and why priority identified   | What we said we would do  | How have we done?   |
|--|---|---|
| <b>Co-Design and Co-Production</b><br>The key priorities for the Patient<br>Experience Team during the<br>financial year of 2021/22 will<br>be to look at putting patient<br>engagement and involvement at<br>the heart of decision making and<br>driving forward improvements in<br>delivery of care. | <ul> <li>Work with our stakeholders in the design<br/>and implementation of a co-design and<br/>co-production toolkit.</li> <li>Involve patients and their loved ones in the<br/>co-design and co-production of several<br/>key work streams including:<br/>mental health, learning disabilities,<br/>maternity services, paediatrics and stroke<br/>services</li> <li>To review milestones and outcomes<br/>for year two of the Patient Experience,<br/>Engagement and Public Involvement<br/>Strategy and refresh the strategy where<br/>applicable to focus on the emphasis of<br/>ensuring patient involvement in all we do</li> <li>Gathering feedback from seldom heard<br/>communities by a range of mechanisms</li> <li>To design and implement a robust system<br/>using a variety of patient experience<br/>metrics to identify areas for targeted<br/>improvement</li> <li>To understand patient experience metrics<br/>for patient groups where inequalities<br/>exist and implement changes to improve<br/>experiences for these cohorts.</li> </ul> | <ul> <li>Despite the impact of COVID-19 the Trust has continued to progress the deliverables within the three-year Patient Experience, Engagement and Public Involvement Strategy (2019-2022). Several initiatives have been implemented this year which focused on improved processes, co-production, and continuous improvement</li> <li>The toolkit is in the latter stages of finalisation and several key workstreams have been identified for stroke services, paediatric and learning disabilities</li> <li>Designed a complaints feedback analysis tool specifically adapted to look at end of life complaints with an emphasis on the qualitative feedback and the ability to specifically identify the stage of the patient's journey the dissatisfaction occurs</li> <li>Embedded the NHS England initiative of 'Always Events' within paediatrics and designed key always events as part of a co-production approach with patients</li> <li>Ensured triangulation of patient experience with wider quality, safety, workforce, and performance metrics</li> <li>Included stakeholders, patients and/or their carers to contribute and co-produce documents and initiatives to improve the patient experience</li> <li>We have worked in collaboration with the University of Wolverhampton on a project to embed co-design and production throughout the Trust</li> <li>We recognise the need to engage with all the communities we serve and have increased the ways and means of how patient feedback by the release of videos in other languages. We recognise the need to engage with communities whose first language is not English</li> <li>The Trust's maternity services are working with the University of Wolverhampton on a co-production approach to improving information to women both concerning inductior of labour and care in latent phase of labour</li> <li>Maternity research team have started a maternity patient and public involvement group to look at research priorities.</li> </ul> |



## **Complaint management**

| Priority and why priority identified  | What we said we would do  | How have we done?  |
|---|---|--|
| <b>Complaint management</b><br>Actions to improve outcomes for the<br>new financial year. | <ul> <li>A review of the formal complaints policy to ensure the process is clear<br/>and accessible to all</li> <li>Joint Parliamentary Health Service Ombudsman (PHSO) and Patient<br/>Experience Team complaints training to be facilitated and delivered</li> <li>Quarterly review of the complaints performance to be undertaken by<br/>the Council of Members</li> <li>Complaints to be used as a metric to identify performance issues and<br/>highlight and share learning and good practice.</li> </ul> | <ul> <li>The policy is reviewed each year to ensure it is accessible for all</li> <li>Whilst PHSO training was not delivered due to restrictions relating to COVID-19, it is intended to review and deliver this within the new financial year</li> <li>A structure has been implemented for a regular review of formal complaints by the Council of Members which is the Trust's Patient and Public Involvement Group.</li> </ul> |

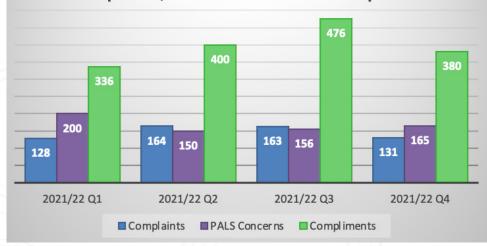
## Complaints, concerns, comments, compliments & PALS queries

There were 562 complaints compared to 472 for year 2020/21. This represents an Crease of 19%. The department where the greatest numbers of complaints have been Creceived when compared to the previous years are ED (63% increase) and General Surgery (68% increase).

Safeguarding concerns which do not meet the criteria for a Section 42 investigation are processed through the complaints procedure and are included in the total number of complaints received. Safeguarding concerns have decreased from 61 in 2020/21 to 50 in 2021/22.

During the year 2021/22, from 553 formal complaint cases which were closed, the Trust determined that 69% of cases were not upheld, 25% were partially upheld and 5% were upheld. As with the previous year, the Trust's performance measured for complaint outcomes were significantly lower than the national average of 27.1% (as recorded by NHS Digital) for cases upheld. The volume of compliments received (1592) represents an increase of 23% on last year's total of 1286, and far exceeds the volume of formal complaints and PALS concerns recorded.

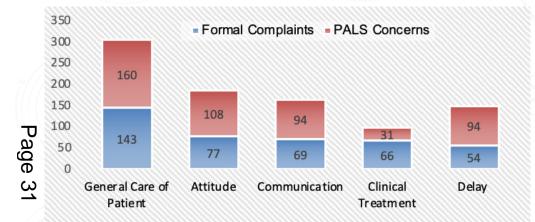
Quarter on quarter, there has been an increase in compliments received throughout the year although this is a reduction compared to the volume recorded in 2019/20.



## **Complaints, PALS Concerns and Compliments**

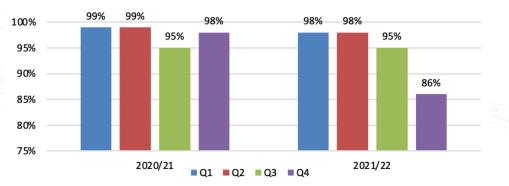
# Themes of complaints and PALS queries (Concerns)

During 2021/2022, there were 586 complaints raised. There is little variation between the key themes of complaints year on year, with the highest subjects being, general care of patient, attitude, and communication. The table below illustrates the top five categories which are the same for both formal complaints and PALS Concerns.



## **Responding to complaints**

Complaint compliancy is measured on the adherence to policy (30 working days) and gaining consent for an extension for completion. Compliance is shown below however during 2022/23 the Trust will also be measuring the average timescales for responses per division and directorate.



## **Complaint Timescale Compliance**



## **Parliamentary Health Service Ombudsman (PHSO)**

In terms of the outcomes of PHSO investigations which were ongoing from the previous year and were closed during 2021/22, (six cases), it is noted that two cases were fully upheld with a financial redress total of £1350, and one case was partially upheld and three were not upheld. No other financial redress was awarded during the year.

It is noted that for the previous year (2020/21) three cases were subject to a full PHSO investigation in comparison to 16 for this year. This represents 3% of the total of complaints received. The PHSO suspended receipt of new cases for investigation during 2019/20 because of the peak of the COVID-19 pandemic and throughout this year have been considering new cases.

Themes emerging from those cases fully upheld related to care received and pain management during labour and in case two, medication received.

## Patient access waiting times - focus on 62 day cancer performance

| Priority and why priority identified  | What we said we would do   | How have we done?   |
|---|--|---|
| Patient access waiting times<br>A focus on waiting times to improve 62-<br>Hay cancer performance, a reduction in<br>the 52 week waits and RTT waiting times. | <ul> <li>Cancer diagnostics and treatments including:</li> <li>Improvement of the general patient experience <ul> <li>we recognise that our 62-day cancer</li> <li>performance is in the lowest quartile - to address</li> <li>this we are renewing our focus on improving</li> <li>all cancer pathways with the Trust cancer team</li> <li>and CQI team. We are establishing a Cancer</li> <li>Improvement Board which will be chaired by the</li> <li>chief medical officer with CEO oversight.</li> </ul> </li> <li>Improvement in nationally reported outcomes.</li> </ul> | <ul> <li>Following the effects of the COVID-19 pandemic the organisation has continued to see an increased number of referrals, above and beyond the expected yearly growth.</li> <li>The diagnostic element of the pathway has recently been supported with the opening of the Community Diagnostic Hub at Cannock Chase Hospital.</li> <li>The focus remains to reduce the backlog with special attention being given to patients waiting over 104 days.</li> <li>The number of patients waiting over 104 days for treatment has increased as a result of Covid, this has affected the Trusts performance against the national 62 day to treatment metric.</li> <li>The organisation is working with the ICS on the review of the four focused pathways to deliver continuity of care across the ICS.</li> <li>The Cancer Improvement board was delayed however is due to commence May-22.</li> </ul> |



## Volunteering

| Priority and why priority identified | What we said we would do                            | How have we done?  |
|--------------------------------------|---|--|
| Volunteering                         | • To design and implement a comprehensive career    | • We continued with recruitment into the clinical volunteer role, holding three recruitment events within this period and recruiting 183 new volunteers.   |
|                                      | pathway to assist our young volunteering workforce. | • We appointed a youth volunteer co-ordinator to lead the young volunteers workstream and the role engaged with local community, facilitating presentations at schools, colleges, universities, The Way (youth provision), local authority youth services, and Black County Talent Match. Recruitment fairs were also attended in collaboration with other Trust representatives around employment from 'Wolves at Work.' As a result of this community engagement, of the 183 people that applied, 139 were aged 16-25 (75%). |
|                                      |   | • We continued placing volunteers in ward areas, covid swab hub, and vaccination hub, plus ward activity programme in rehab areas. The volunteers undertook general holistic duties including bed making, distributing refreshments and facilitating video calls with loved ones to name a few.  |
|                                      |   | • We continued liaising with Trust staff bank team regarding volunteers joining the bank following completion of a satisfactory number of volunteering hours and having gained skills and confidence in their placement areas.   |
|                                      |   | • As a result, 11 young volunteers gained employment - either in permanent, temporary or apprenticeship roles. More reported the increased skills and confidence gained through the volunteering role has helped them gain positions elsewhere or progress academic study further. Through use of reflective logbook, reviews and peer mentoring we have been able to focus on the developmental aspect of the volunteering experience.  |

Looking forward 2022/23 Priorities for improvement: How we chose our priorities Each year the Trust is required to identify its quality priorities. We consulted on both the quality strategy and annual quality priorities. The draft priorities were shared with commissioners, Healthwatch, our governors, the Trust management committee, the executive teams within the divisions and directorate management teams. The final priorities for 2022/23 were agreed by the Trust Board.

The chosen priorities support several quality goals detailed in our quality strategy as well as three key indicators of quality:

| Patient<br>Safety         | Having the right systems and staff in<br>place to minimise the risk of harm<br>to our patients and being open and<br>honest and learning from mistakes if<br>things do go wrong. |
|---------------------------|--|
|                           |  |
| Clinical<br>Effectiveness | Providing the highest quality care<br>with world-class outcomes whilst also<br>being efficient and cost effective.   |
|                           |  |
| Patient<br>Experience     | Meeting our patients' emotional needs as well as their physical needs.   |
|                           |  |

Progress in achieving our quality priorities will be monitored by reporting to the relevant quality Boards at the Trust.

## Looking forward 2022/23



## **Priority 1: Patient safety**

| PS 1 - COVID-19 minimising impact   | We will:   |
|---|--|
|   | <ul> <li>Minimise and manage outbreaks within national/regional guidance to maintain safety of staff and patients with minimal impact on service provision</li> <li>Aim to provide high quality, safe services to pre-covid rates to meet national targets.</li> </ul>   |
| and responding to minimise patient<br>deterioration<br>This priority supports delivery of our quality<br>strategic aim to deliver a safe and high-quality<br>service and builds on the achievements of our<br>2021/22 quality and patient safety strategy   | <ul> <li>We will:</li> <li>Continued focus on good governance processes for the deteriorating patient including:</li> <li>Development of a dashboard for deteriorating patient and sepsis</li> <li>Critical care reviews and themes for learning and quality improvement</li> <li>Learning from mortality reviews in relation to the deteriorating patient</li> <li>Further collaboration and close working with resuscitation committee</li> <li>Achieve the CQUIN in relation to recognition and response to deterioration of patients.</li> </ul> |
| PS 3 - Promote equality out of outcomes by<br>routinely reporting user outcomes (reducing<br>health inequalities)<br>This priority supports the delivery of the<br>national/regional (Integrated Care System - ICS)<br>agenda to focus on access and health equity for<br>underserved communities and our local quality<br>and patient safety strategy to promote equality<br>of outcomes for all, including hard to reach<br>groups. | <ul> <li>Ensure of our current patient safety workstreams are dovetailed and support outcomes in line with health inequalities programme to maximise impact.</li> </ul>  |

## Looking forward 2022/23

PS 4 - We will aim to improve mental health care and treatment for all ages

PS 5 - We aim to review our services, work with our partners to deliver a flexible service to meet the needs of mental health patients

PS 6 - As a registered provider of mental health care, we aim to adhere to the law and legislation within the Mental Health Act 1983 and to ensure all patients are treated in a patient centred way

PS 7 - We aim to support and deliver excellent care for some of our most vulnerable patients and their carers including children and those living with a learning disability, mental health issues and dementia

 $\mathbf{A}^{\mathbf{P}}$ S 8 - We aim to deliver parity of esteem by Chaving embedded mental health services and Pskills across the workforce

hese priorities support the delivery of the national/regional (Integrated Care System - ICS) agenda to improve mental health services and services for people and our local quality and patient safety strategy to strengthen governance and care systems related to the care of those with ill mental health.

- We will:
  - Ensure the workforce is knowledgeable and skilled in meeting the needs of our mental health patients
  - Embed a multidisciplinary approach to supporting mental health patients
  - We will deliver a mental health steering group that will enable a trust wide approach to reviewing mental health care standards and to share experiences. The group will be a supportive group that aims to improve mental health care and standards throughout the organisation
  - Work with partner agencies to support effective delivery of mental health care services that are delivered within the organisation
  - Develop a mental health strategy
  - We will develop a process to support the use of Force Act 2018 and improve governance processes for auding mental health data.

#### Looking forward 2022/23

#### **Priority 2 - Clinical effectiveness**

CE 1 - To ensure we improve and continue to have an appropriate workforce to support clinical effectiveness, patient safety and a positive patient experience

#### Nursing Workforce

#### We will:

- Continue our recruitment programme, utilising our lead recruiter Clinical Fellowship programme to attract and onboard international recruits to our workforce
- Continue to increase placement opportunities for nursing students, supporting our local universities ability to educate more nursing students
- Improve the work/life balance of our nursing staff by offering flexible working which will improve the organisations attractiveness to new staff and retention of current staff
- Continue to provide mechanisms to allow for personal and professional growth, whether from clinical support to nursing associate, nursing associate to registered nurse or registered nurse to advanced practice
- Seek to improve opportunities for all by supporting local recruitment programmes in partnership with local government, charities, and associations to address local inequalities that effect employment within our communities
- Complete the implementation of safecare and safe staffing policy to fully realise the benefits of a responsive, acuity led staffing allocation and the governance of red flag alerts
- Improve the systematic review of staffing in the organisation using the new Safer Nursing Care Tool (SNCT) provided for both Emergency Departments and community in late 2021 and early 2022.

#### AHP

#### We will:

- Continue to build upon our Health Education England-funded workforce programmes: supporting AHPs to return to practice; international recruitment into AHP posts through RWT's award-winning Clinical Fellowship Programme; increase attraction, reduce attrition, and improve retention of AHPs and the support workforce; enhance our resources to increase the number of AHPs undertaking apprenticeships at all levels; develop the AHP support workforce
- Continue to work with universities to offer an increased number of placements and attract students as our future workforce
- Focus on developing new roles and career progressions opportunities for our existing AHP workforce
- Ensure provision of attractive development programmes.
- Continue to strengthen our governance arrangements using our oversight reports to the chief nurse
- Expand our apprenticeship offer to the diverse population to widen potential future employment opportunities within healthcare for the young people in our local communities
- Continue to build a personalised plan to deliver more flexible working opportunities in all our roles and deliver on the promises made in the NHS People Plan.

#### Looking forward 2022/23

|  | Medical Workforce  |
|--|--|
|  | We will:   |
|  | Consultants  |
|  | Continue to develop internally trained senior medical staff from fellowship programme.   |
|  | Aim to strengthen links with neighbouring organisations where the national consultant resource is limited  |
|  | • Develop pathway for long term locum consultants to be employed and supported to progress through CESR to a substantive appointment.                          |
|  | Junior medical staff / fellowship  |
|  | • Ongoing development and expansion of clinical fellowship programme. Embrace and adopt required changes to training structure and supervision requirements    |
|  | • Explore options for digital fellowship programmes in collaboration with external stakeholders.   |
|  | Medical students   |
|  | • Consolidate Aston Medical School students into the Trust and continue to recognise this will be an important future source of junio and senior medical staff |
|  | Continue to provide high quality training for University of Birmingham medical students.   |
| E 2 - To continue with our multi-  | We will:   |
| professional Clinical Services   | Continue to implement the Clinical Services Framework (CSF) and the elements outlined for 2022 under.  |
| Framework (CSF) to further enhance                                       | Right workforce  |
| our ability to work as integrated teams<br>and support our patient needs | Excellence in care   |
|  | Cultural and organisational structure  |
|  | Communication  |
|  | Education  |
|  | Research   |

Looking forward 2022/23

| PE 1 - To maintain and improve patient engagement and to   | We will:  |
|--|---|
| continue to place patient engagement and involvement at the<br>heart of decision-making driving forward improvements in<br>delivery of care  | • With our colleagues at WHT we will publish an enabling framework for 2022-2025. This will reinforce our collaborative working across both Trusts.   |
| PE 2 - To continue to improve complaints responses to patients<br>and ensure learning is identified and areas are provided with<br>e-learning  | • Embed the PHSO Complaints Standards, and with our colleagues at WHT, we will continue to develop and implement the new PHSO Complaints Standards including e-learning training modules and tracking progress against each Trust's self-assessment.  |
| PE 3 - To build on the success of volunteer services   | <ul> <li>Identify strategic priorities for volunteering opportunities aligned with strategic priorities of the Trust</li> <li>Increase recruitment of volunteers</li> <li>Continue to explore career pathways for volunteers within the Trust and evidence case studies/ good practice</li> <li>Expand volunteer opportunities based within Trust community services.</li> </ul>                        |
| PE 4 - Patient Access Waiting Times: A focus on waiting times to<br>improve 62-day cancer performance, a reduction in long waiting<br>patients (+78 weeks) and elimination of 104 week waits | • Focus on cancer capacity and pathway times. This year has seen a sharp increase in referrals, however, our 2ww performance is improving which will in turn help the 62-day pathway times. Work is on-going to improve diagnostic waiting times with the inclusion of mobile units to increase capacity  |
|  | <ul> <li>We recognise the need for capacity to be increased over and above pre-covid numbers to reduce waiting times. We continue to utilise virtual clinics where appropriate to ensure maximum capacity is available</li> <li>We will continue to work collaboratively with other local Trusts to offer and utilise mutual aid where appropriate to ensure the best outcomes for patients.</li> </ul> |

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## Statements of assurance from the Board: Mandatory quality

All NHS providers must present the following statements in their quality account; this is to allow easy comparison between organisations.

#### Participation in Clinical Audits

During the period of April 2021 to March 2022, The Royal Wolverhampton NHS Trust participated in 98% of national clinical audits and 100% of national confidential enquiries it was eligible to participate in.

This equated to 45 national clinical audits and five national confidential enquiries covering relevant health services provided by The Royal Wolverhampton NHS Trust.

Please see Appendix One for a list of all local clinical audits reviewed by the Trust in 2021/22 with actions intended to improve the quality of healthcare provided

The following table details national clinical audits and national confidential enquiries that The Royal Wolverhampton NHS Trust contributed to during April 2021-March 2022. The number of cases submitted to each audit or enquiry as a percentage of the number of registered cases required by the terms of that audit or enquiry are stated.

| National programme name   | Work stream / Topic name   | Participating 21/22 | % of cases submitted | Data collection<br>completed during<br>reporting period. |
|---|--|---------------------|----------------------|--|
| Child Health Clinical Outcome Review<br>Programme                 | Transition from child to adult health services   | Yes                 | 100%                 | Yes  |
| Maternal, Newborn and Infant Clinical<br>Outcome Review Programme | Perinatal confidential enquiries   | Yes                 | -                    | -  |
| Maternal, Newborn and Infant Clinical<br>Outcome Review Programme | Perinatal mortality surveillance   | Yes                 | -                    | -  |
| Maternal, Newborn and Infant Clinical<br>Outcome Review Programme | Maternal mortality surveillance<br>and confidential enquiry<br>(confidential enquiry includes<br>morbidity data) | Yes                 | -                    | -  |
| Medical and Surgical Clinical Outcome Review<br>Programme         | Crohn's disease  | Yes                 | -                    | -  |
| Falls and Fragility Fracture Audit Programme<br>(FFFAP)           | National Audit of Inpatient Falls  | Yes                 | 100%                 | Yes  |
| Falls and Fragility Fracture Audit Programme<br>(FFFAP)           | National Hip Fracture Database   | Yes                 | 100%                 | Yes  |
| Falls and Fragility Fracture Audit Programme<br>(FFFAP)           | Fracture Liaison Service<br>Database (FLS-DB)  | Yes                 | 86%                  | Yes  |
| National Adult Diabetes Audit (NDA)                               | National Diabetes in Pregnancy<br>Audit  | Yes                 | -                    | -  |
| National Adult Diabetes Audit (NDA)                               | National Core Diabetes Audit   | Yes                 | 100%                 | Yes  |
| National Asthma and COPD Audit Programme (NACAP)                  | Adult Asthma Audit   | Yes                 | 100%                 | Yes  |
| National Asthma and COPD Audit Programme (NACAP)                  | Children and Young People's<br>Asthma Audit  | Yes                 | -                    | Yes  |
| National Asthma and COPD Audit Programme (NACAP)                  | Pulmonary Rehabilitation   | Yes                 | -                    | -  |
| National Asthma and COPD Audit Programme (NACAP)                  | COPD   | Yes                 | 100%                 | Yes  |

| National programme name   | Work stream / Topic name   | Participating 21/22 | % of cases submitted   | Data collection<br>completed during<br>reporting period.                  |
|---|--|---------------------|--|---|
| National Audit of Breast Cancer in Older<br>People (NABCOP)                             | -  | Yes                 | Audit is completed from data<br>that is submitted to Public<br>Health England monthly as<br>part of the COSD dataset | Yes   |
| National Audit of Cardiovascular Disease<br>Prevention<br>Primary care                  | -  | Yes                 | Data is automatically<br>extracted from GP held<br>records   | Yes   |
| National Audit of Care at the End of Life<br>(NACEL)                                    | Acute and community hospital providers   | Yes                 | 100%   | Yes   |
| National Audit of Dementia (NAD)  | Care in general hospitals  | Yes                 | -  | -   |
| Vational Audit of Seizures and Epilepsies in<br>Children and Young People (Epilepsy 12) | Epilepsy12 has separate<br>workstreams/data<br>collection for: Clinical Audit,<br>Organisational Audit | Yes                 | 100%   | Yes   |
| National Cardiac Audit Programme (NCAP)   | National Audit of Percutaneous<br>Coronary Interventions (PCI)<br>(Coronary Angioplasty)               | Yes                 | -  | No - data collection still<br>in progress (Reporting<br>deadline June 22) |
| National Cardiac Audit Programme (NCAP)   | National Adult Cardiac Surgery<br>Audit  | Yes                 | -  | No - data collection still<br>in progress (Reporting<br>deadline June 22) |
| National Cardiac Audit Programme (NCAP)   | Myocardial Ischaemia National<br>Audit Project (MINAP)   | Yes                 | -  | No - data collection still<br>in progress (Reporting<br>deadline June 22) |
| National Cardiac Audit Programme (NCAP)   | National Audit of Cardiac<br>Rhythm Management Devices<br>and Ablation                                 | Yes                 | -  | No - data collection still<br>in progress (Reporting<br>deadline June 22) |
| National Cardiac Audit Programme (NCAP)   | National Heart Failure Audit   | Yes                 | -  | No - data collection still<br>in progress (Reporting<br>deadline June 22) |



|   | National programme name                                      | Work stream / Topic name                           | Participating 21/22  | % of cases submitted                                     | Data collection<br>completed during<br>reporting period. |
|---|--|--|--|--|--|
|   | National Child Mortality Database (NCMD)                     | -  | Yes  | Reported via the child death review process              | -  |
|   | National Early Inflammatory Arthritis Audit                  | -  | No (participation<br>optional in 21/22<br>due to Covid-19<br>Pandemic) | -  | -  |
|   | National Emergency Laparotomy Audit (NELA)                   | -  | Yes  | 100%   | Yes  |
| ( | National Gastro-intestinal Cancer Audit<br>Programme (GICAP) | National Oesophago-Gastric<br>Cancer Audit (NOGCA) | Yes  |  |  |
| כ | National Gastro-intestinal Cancer Audit<br>Programme (GICAP) | National Bowel Cancer Audit<br>(NBOCA)             | Yes  |  |  |
|   | National Lung Cancer Audit                                   | -  | Yes  | 100%   | Yes  |
| 5 | National Maternity and Perinatal Audit (NMPA)                | -  | Yes  |  |  |
|   | National Neonatal Audit Programme (NNAP)                     | -  | Yes  | 100%   | Yes  |
|   | National Paediatric Diabetes Audit (NPDA)                    | -  | Yes  | 100%   | Yes  |
|   | National Prostate Cancer Audit (NPCA)                        | -  | Yes  |  | Yes  |
|   | Sentinel Stroke National Audit Programme<br>(SSNAP)          | -  | Yes  | 100%   | Yes  |
|   | Case Mix Programme (CMP)                                     | -  | Yes  |  | Yes  |
|   | Elective Surgery (National PROMs Programme)                  | -  | Yes  | Information goes straight to<br>the Department of Health | Yes  |
|   | Emergency Medicine QIPs                                      | Pain in Children                                   | Yes  | 100%   | Yes  |

| National programme name   | Work stream / Topic name  | Participating 21/22 | % of cases submitted | Data collection<br>completed during<br>reporting period. |
|---|---|---------------------|----------------------|--|
| Inflammatory Bowel Disease (IBD) Audit  | Inflammatory Bowel Disease<br>(IBD) Biological Therapies<br>Audit | Yes                 | -                    | -  |
| LeDeR - Learning Disabilities Mortality Review  | -   | Yes                 | 100%                 | Yes  |
| National Audit of Cardiac Rehabilitation  | -   | Yes                 | -                    | No - data collection still<br>in progress                |
| National Cardiac Arrest Audit (NCAA)  | -   | Yes                 | -                    |  |
| National Joint Registry   | -   | Yes                 | -                    | Yes  |
| National Perinatal Mortality Review Tool  | -   | Yes                 | -                    |  |
| Serious Hazards of Transfusion (SHOT): UK<br>National haemovigilance scheme   | -   | Yes                 | 100%                 | Yes  |
| Society for Acute Medicine Benchmarking<br>Audit  | -   | Yes                 | 100%                 | Yes  |
| Transurethral Resection and Single instillation<br>intra-vesical chemotherapy Evaluation in<br>bladder Cancer Treatment (RESECT) Improving<br>quality in TURBT surgery. | -   | Yes                 | -                    | Yes  |
| Trauma Audit & Research Network   | -   | Yes                 | 100%                 | Yes  |
| UK Cystic Fibrosis Registry   | -   | Yes                 | -                    | -  |
| Chronic Kidney Disease Registry<br>Previously listed under UK Renal Registry  | -   | Yes                 | 100%                 | Yes  |

The reports of 22 national clinical audits were reviewed by the provider in April 2021-March 2022 and The Royal Wolverhampton NHS Trust intends to take the following actions to improve the quality of healthcare provided.

| National Audit Title  | Actions to be taken by RWT   |
|---|--|
| MBBRACE (Maternal, Newborn and Infant Clinical Outcome Review) Saving Lives Improving Mothers<br>Care- Maternal mortality surveillance and confidential enquiry (2017-2019) | All national recommendations are reviewed, and a local action plan is in place to address any areas of potentially improvement.  |
| 2021 National Comparative Audit of Quality Standard 138 (Blood Transfusion)   | Areas of minor non-compliance to be addressed; staff to improve the documentation surrounding prescription of Iron.  |
| National Acute Kidney Injury Audit  | Areas of minor non-compliance will be addressed by conducting a quality improvement project.   |
| National Audit of Breast Cancer in Older People 2021 data   | Report reviewed and no areas of concern, no formal action plan required.   |
| BAUS Renal Colic Audit (2020/21)  | Report to be discussed at the governance meeting, any areas of potential improvement will be addressed.  |
| Falls and Fragility Fractures Audit programme (FFFAP) National Hip Fracture Database Annual Report (2020/2021)  | The Trust have performed very well compared to national averages, any national recommendations will be discussed in the governance meeting and taken forward as required.  |
| PROMS (Patient Reported Outcome Measures) National Audit (2020/2021)  | The Trust is performing better than the national average across the board, there is no change in practice required currently.  |
| 2020/21 BAUS National Complex Surgery Audits/ National Prostate Cancer  | To continue to refine nerve sparing surgery. Participation in audit is on-<br>going.   |
| National Diabetes Foot Care Audit - 2019 data   | Action plan aimed to tackle the following concerns will be implemented;<br>reduce DNA rates & reduction in the length of time for referral. Increasing<br>the amount co-working with other neighbouring hospitals will also be<br>addressed. |
| BAUS Bladder Outflow Obstruction Audit (2019/2020)  | Presentation and review of national data compared to local data to determine any variations in assessment and treatment whereby a local action plan will be determined.  |
| National Diabetes in Pregnancy Audit (2019/2020)  | The department will continue to conduct local audits and quality<br>improvement projects and review the national audit data with the inhouse<br>diabetic teams in order to continue to make improvements for our<br>patients.                |
| National Audit - Perinatal Mortality Review Tool (PMRT) (2019/2020)   | The neonatologists and obstetricians will meet to ensure that all relevant parties are present at the reviews as highlighted as needed in the report.  |



| National Audit Title  | Actions to be taken by RWT  |  |
|---|---|--|
| National Adult Cardiac Surgery Audit 2019/20 (2021/22)  | Report presented and reviewed; no formal actions are required as Trust<br>is one of the best cardiac surgical centers in terms of the outcomes being<br>measured.   |  |
| NCA (Re-Audit) of the Medical Use of Red Cells (19/20)  | Since the introduction of patient blood management strategies across the<br>Trust there are proactive measures in place to ensure blood is transfused<br>appropriately, e.g., challenging of requests that do not meet the national<br>indicator codes. |  |
| 2019/20 NNAP Audit  | Minor non-compliance is being addressed regarding criterion relating to parents being involved with ward rounds.  |  |
| National Audit: BAUS Percutaneous Nephrolithotomy (PCNL) (2017-2019)  | Presentation and review of national data, no formal action plan required.   |  |
| 2019 BAUS National Radical Prostatectomy Outcomes Audit (2019/2020)   | Presentation and review of national data, no formal action plan required.   |  |
| 019 BAUS National Nephrectomy Outcomes Audit (2019/2020)  | Presentation and review of national data, no formal action plan required.   |  |
| MBBRACE (Maternal, Newborn and Infant Clinical Outcome Review) Audit- Perinatal Mortality<br>Surveillance Report-UK Perinatal Deaths for Births (2019/2020)                       | Data was submitted onto the MBRACCE database, analysed, and reported<br>upon nationally. Results showed that all standards were met by the Trust<br>and therefore no formal action plan required.   |  |
| National Audit: MBRRACE (Maternal, New-born and Infant Clinical Outcome Review Programme)<br>Perinatal Mortality Surveillance Report - UK Perinatal Deaths for Births (2018/2019) | Data was submitted onto the MBRACCE database, analysed, and reported<br>upon nationally. Results showed that all standards were met by the Trust<br>and therefore no formal action plan required.   |  |
| National Cardiac Arrhythmia/Heart Rhythm Management (HRM) - (2017/18 data) 2021/22  | Have monitored compliance against National Standards and given access to national recommendations to further improve service given to patients  |  |
| National Audit: MBRRACE (Maternal, Newborn and Infant Clinical Outcome Review Programme)<br>Perinatal Mortality Surveillance Report - UK Perinatal Deaths for Births (2017/2018)  | Presentation and review of national data, no formal action plan required.   |  |

#### **Participation in clinical research**

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The total number of patients receiving relevant health services provided or subcontracted by The Royal Wolverhampton NHS Trust in 2021/22 that were recruited during that period to participate in research approved by a research ethics committee is 3271, across 82 different studies.

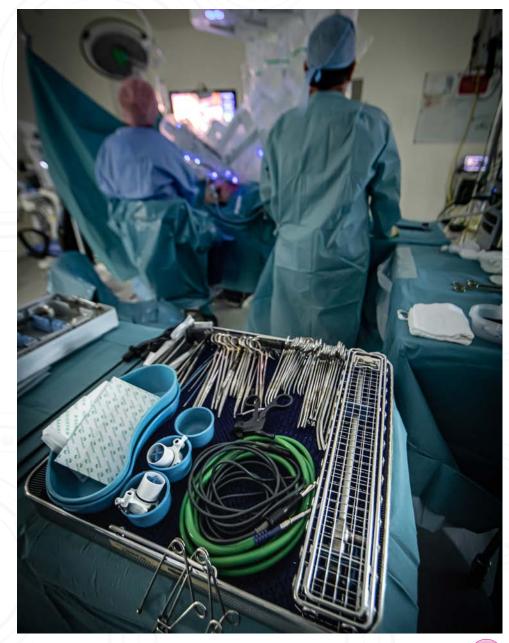
National studies have shown that patients cared for in research active NHS Trusts have better clinical outcomes. Ensuring patients are given an option to participate in clinically appropriate research trials is a national and local target and identified by patients as an important clinical choice.

The Royal Wolverhampton NHS Trust's performance in research continues to be on a par with the large acute Trusts within the West Midlands region.

As part of the national response to the coronavirus outbreak, the Trust has continued to deliver research designated by the National Institute of Health Research as Urgent Public Health Research (NIHR UPHR). 1356 patients participated in six research projects during the past year which investigated the management and treatment of COVID-19. In addition, research within other high priority clinical specialties has continued to grow during the year with the R&D Directorate team re-opening studies paused during the pandemic and opening 64 new studies as we work on our recovery, resilience, and growth programme.

#### **Use of the CQUIN payment framework**

All CQUINs were suspended in 2021/22 due to the COVID-19 pandemic. National guidance stated that the operation of CQUIN targets would remain suspended for all providers until 31 March 2022 and trusts were therefore not required to gather or submit performance data.



#### **Statements from the Care Quality Commission**

The Royal Wolverhampton NHS Trust is required to register with the Care Quality Commission and its current registration status is 'registered without conditions or restrictions'.

The Care Quality Commission has not taken enforcement action against The Royal Wolverhampton NHS Trust during 2021/22.

The Royal Wolverhampton NHS Trust has not participated in any special reviews or investigations by the CQC during the reporting period.



### Statement on relevance of Data Quality and your actions to improve your Data Quality

The Royal Wolverhampton NHS Trust submitted records during 2021-22, up to month 11 April 2021 - February 2022 to the Secondary Uses Service for inclusion in the Hospital Episode Statistics which are included in the latest published data. The percentage of records in the published data which included the patient's valid NHS number was:

- 99.8% for admitted patient care
- 99.9% for outpatient care and
- 98.8% for accident and emergency care.

Which included the patient's valid General Medical Practice Code was:

- 99.9% for admitted patient care;
- 99.8% for outpatient care; and
- 100% for accident and emergency care.

The Trust continually monitors data quality via an internal Data Quality Dashboard and a reporting suite identifying any areas that may require further focus, externally via Secondary Uses Service (SUS) reporting and University Hospitals Birmingham Hospital Evaluation Data tool (HED).

- The corporate Data Quality team continued to provide assurance throughout the last year to support the improvement of Data Quality and the provision of excellent services to patients and other customers.
- The DQ team continued to support The Royal Wolverhampton Trust staff, answering, and resolving thousands of queries and helping to support teams undertaking unfamiliar roles in the Trust's response to the COVID-19 pandemic.
- Support for IT projects was also continued with testing, validation and systems expertise provided by the team.
- Promote compliance to Data Quality within the Trust and getting the data right at point of entry.
- Create new Data Quality dashboards to show both good compliance and areas of improvement.
- Encourage good Data Quality beyond our usual KPIs, this includes audits into additional information such as ethnicity.

#### NHS Number and General Medical Practice Code Validity

#### **Clinical Coding Error Rate**

The Royal Wolverhampton NHS Trust was not subject to the Payment by Results clinical coding audit during 2021-22 by the Audit Commission.

The Royal Wolverhampton NHS Trust has taken the following actions to improve data quality:

The annual external Data Security & Protection Toolkit (DSPT) clinical coding audit took place during 2021/22, achieving an overall 'mandatory' rating in all areas of the audit. The internal Staff Audit Programme continues for all coding staff and has been updated for 2022/23. The Trust has a robust two year training programme for trainee coders and existing staff undertake coding training workshops yearly. In addition, all mandatory national training is completed yearly, ensuring all coders are compliant with training requirements.

#### Key Achievements in 2021/22:

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- Increase our capacity for audit within the department (+1 WTE) We have successfully recruited a Trainee auditor which has expanded our audit capacity. During 2021/22 coder-based audits have increased by 50% thus further improving quality from the previous year.
- Increased number of coders with accredited status within the department.
- Continued engagement with consultants and clinical teams.
- Improved depth of coding.

#### Data security and protection toolkit

Data and Security Protection Toolkit (DSPT) submissions provide assurance that the Trust complies with national data protection standards to keep personal information about our patients and staff safe.

The assessment for 2020/21 was published and achieved a "Standards Met" grading. The submission for 2021/22 is due at the end of June 2022.

#### **Seven Day Services**

The Trust is currently compliant with all four priority standards:

- Clinical Standard 2 All emergency admissions must be seen and have a thorough clinical assessment by a suitable consultant as soon as possible but at the latest within 14 hours from the time of admission to hospital.
- Clinical Standard 5 The availability of six consultant-directed diagnostic tests for patients to clinically appropriate timescales which is within one hour for critical patients, 12 hours for urgent patients and 24 hours for non-urgent patients.
- Clinical Standard 6 Timely 24-hour access seven days a week to nine consultantdirected interventions.
- Clinical Standard 8 Ongoing consultant-directed reviews received by patients admitted in an emergency once they have had an initial consultant assessment.

Following the review there have been some actions identified such as improvement of documentation and job planning.

The Trust has adopted the NHS England and Improvements Board Assurance Framework for Seven Day Hospital Services including submission of a report on progress and action to the Trust Board.

Areas of focus for 2022/23 include the implementation of an electronic handover system.



#### **Core Quality Indicators - Summary Hospital Level Mortality Indicator (SHMI)**

The Summary Hospital-Level Mortality Indicator (SHMI) is the most used indicator to compare the number of deaths in the Trust with the number expected based on average England figures, taking characteristics e.g., age, co-morbidities, and diagnosis profile into account. The score includes the deaths in hospital as well as those that occur within 30 days of discharge over a rolling year.

Where it is suspected that a death could have been prevented, an investigation is conducted via root cause analysis to understand the reasons and draw up robust action plans.

| Indicator    | September 2020<br>to August 2021 | October 2020 to<br>September 2021 | November 2020<br>to October 2021 |
|--------------|----------------------------------|-----------------------------------|----------------------------------|
|              | 1.006                            | 0.994                             | 0.993                            |
| SHMI England | 1                                | 1                                 | 1                                |

The SHMI has reduced compared to 2020/21. The Trust has been categorised as being thin the "as expected" range for the past year. The improvement in SHMI is because of both an increase in expected deaths and a decrease in the observed deaths.

The Trust continues to have reporting and investigation mechanisms for the SHMI, overseen by the Mortality Review Group (MRG). All diagnosis groups with a higher-thanexpected SHMI are investigated via a case note review with results reported at the MRG and action plans developed.

Despite the SHMI improving, the Trust continues with a key programme of work designed to scrutinise clinical care, provide assurance that gaps in care are identified and acted upon, gaps in quality of documentation are identified and corrected and systems of care provision are developed to the benefit of individual patients and the wider population.

This programme of work has developed over the last 12 months and included the following:

- Scrutiny and review of deaths in hospital via the medical examiner and mortality reviewer processes.
- Focus on specific diagnostic groups including assurance of clinical pathways and developments of resultant action plans.



- Improving the quality of coding and documentation.
- Learning from deaths, including listening to the bereaved families and carers, and involving them in key processes.
- Provision of end-of-life care in patients' homes and care homes with an emphasis on admission avoidance where appropriate.
- Independent External Reviews/Audit and development of resultant action plans.
- A programme of continuous quality improvement.
- The medical examiner and mortality reviewer process is now being rolled out to the RWT Primary Care Network.
- Following national guidance, the medical examiner service is currently in the process of rolling out the medical examiner service to scrutinise all Wolverhampton deaths.

Progress against the agreed actions and the mortality improvement plan is monitored by the relevant quality boards. In addition, mortality associated reports are regularly presented to the Trust Board.



#### Core Quality Indicators - Summary of patient death with palliative care

The data made available to the Trust by the information centre about the percentage of patient deaths with palliative care coding at either diagnosis or specialty level for the Trust for the reporting period:

The Royal Wolverhampton NHS Trust considers that this data is as described for the following reasons:

| Percentage of<br>deaths with<br>palliative care<br>coding |     | August 2021 | September 2021 | October 2021 |
|---|-----|-------------|----------------|--------------|
| RWT   |     | 39          | 39             | 39           |
| England Avera   | age | 39          | 39             | 39           |

Data Source - https://digital.nhs.uk/data-and-information/publications/statistical/ shmi/2022-03

The Trust has an established medical examiner and mortality reviewer service so that all deaths are scrutinised, and a significant selection undergo a structured judgement review (SJR). This means that learning from deaths is now an established part of the Trust's governance process and has provided valuable information on the care of patients who were in the last months and weeks of life. This information has contributed to improving the Trust's ability to identify key areas of focus.



The Royal Wolverhampton Trust intends to take/ have taken the following actions to improve this, and so the quality of its services in 2021/22 by:

- Expansion of Specialist Palliative Care Team is now fully established thus far, however there may be need for further expansion with recent initiation of Virtual Ward.
- Development of Virtual Ward for palliative care patients who are coded green according to Gold Standards Framework. This will facilitate earlier discharge and prevent unnecessary hospital admissions.
- Education programme developed and is available across all disciplines including RWT community. There is the potential to offer education to Walsall etc.
- PRADA proactive risk-based assessment tool to identify patients in last year of life facilitating earlier intervention and advance care planning.
- Collaboration with RWT community and Compton Care BAME support worker.



#### **Core Quality Indicators - Learning from Deaths**

|           | Prescribed information  | Form of statement  |
|-----------|---|--|
| Α         | The number of its patients who have died during the<br>reporting period, including a quarterly breakdown of<br>the annual figure.   | <ul> <li>During April 2021 and March 2022, 1895, adult patient hospital deaths were recorded at the Trust. This comprised the following number of deaths which occurred in each quarter of that reporting period:</li> <li>393 in the first quarter</li> <li>479 in the second quarter</li> <li>529 in the third quarter</li> <li>494 in the fourth quarter</li> </ul>   |
| в Page 52 | The number of deaths included in item A which the<br>provider has subjected to a case record review or an<br>investigation to determine what problems (if any) there<br>were in the care provided to the patient, including a<br>quarterly breakdown of the annual figure.  | <ul> <li>By the 31 March 2022, 640 case record reviews (SJRs) and 15 investigations (RCA) have been conducted in relation to 2169 of the deaths included in item A</li> <li>In 26 a death was subjected to both a case record review and an investigation. The number of deaths in each quarter for which a case record review or an investigation was conducted was: <ul> <li>[415 ME assessments + 120 SJRs + 8 RCAs] in the first quarter</li> <li>[491 ME assessments + 139 SJRs + 5 RCAs] in the second quarter</li> <li>[569 ME assessments + 146 SJRs + 6 RCAs] in the third quarter</li> <li>[526 ME assessments + 135 SJR + 9 RCAs] in the fourth quarter</li> </ul> </li> <li>Please note: 17 Structured Judgement Reviews stage 1 (SJR1) remain outstanding across Q4 2021/22 which are actively being progressed. It is also important to note that cases that have been through Medical Examiner (ME) process are included in the above figures.</li> </ul> |
| С         | An estimate of the number of deaths during the<br>reporting period included in item B for which a case<br>record review or investigation has been carried out<br>which the provider judges as a result of the review or<br>investigation were more likely than not to have been<br>due to problems in the care provided to the patient<br>(including a quarterly breakdown), with an explanation<br>of the methods used to assess this. | <ul> <li>A total of four cases [representing 0.18% of the adult patient deaths] during the reporting period are judged to be more likely than not to have been due to problems in the care provided to the patient.</li> <li>In relation to each quarter, this consisted of: <ul> <li>[0.44%] 2 cases for the first quarter</li> <li>[0.18%] 1 case for the second quarter</li> <li>[0.16%] 1 case for the third quarter</li> <li>[0%] for the fourth quarter</li> </ul> </li> <li>These numbers have been determined using evidence from the root cause analysis (RCA) investigations involving deaths that were subject to review under the serious incident framework.</li> <li>(The NHS Serious Incident Framework recommends this approach where unexpected deaths or omission of care where harm has been caused are investigated).</li> </ul>   |

| D            | A summary of what the provider has learnt from case<br>record reviews and investigations conducted in relation<br>to the deaths identified in item C.  | <ul> <li>Learning from the reviews/investigations of those adult patient identified in item C are as follows:</li> <li>Themes that have emerged from reviews of deaths at the Trust include.</li> <li>Over-Anticoagulation Risk - Concordant Prescription of Both Low Molecular Weight Heparin (LMWH) and Direct Oral Anticoagulants (DOAC)</li> <li>Adherence to the National Early Warning Score (NEWS) protocol,</li> <li>Communication (both within departments / external to departments)</li> </ul>  |
|--------------|--|--|
| E<br>Page 53 | A description of the actions which the provider has<br>taken in the reporting period, and proposes to take<br>following the reporting period, in consequence of what<br>the provider has learnt during the reporting period (see<br>item D). | <ul> <li>Actions to address the above thematic issues are as follows</li> <li>Anticoagulation</li> <li>Action completed:</li> <li>Safety working group reviewed all cases communicated a making it better alert (MIBA) about the findings.<br/>This has been circulated across the Trust.</li> <li>The BNF interaction risk for both these drug groups has been updated following contact from the Trust.</li> <li>Develop local protocols for anticoagulation management and include this in training packages.</li> <li>Escalation and adherence to NEWS protocol:</li> <li>Action completed:</li> <li>Deteriorating patient sticker launched.</li> <li>Acute illness management (AIM) course launched, with members of the Critical Care Outreach and Sepsis<br/>Team being part of the teaching faculty for the Trust.</li> <li>Nursing staff reminded that Critical Care outreach must be informed of patients who have a NEWS above 7.</li> <li>Critical Care Outreach/Sepsis Team amalgamated providing 24/7 coverage.</li> <li>Deteriorating patient and sepsis eLearning modules on My Focus have been launched and are mandatory.</li> <li>Continue monitoring 'observations on time' performance.</li> <li>Communication (internal and external)</li> <li>Action completed:</li> <li>Sharing of learning from SJRs via Local Governance meetings (through use of Learning from Death platform, Making it Better Alerts, Specialist Groups).</li> <li>Themes and learning from SJRs shared with Patient Safety team for triangulation with other relevant data (e.g., Anti-coagulation).</li> <li>Learning/themes shared with relevant specialist groups for action (e.g., deteriorating patient group/end of life steering group).</li> </ul> |

| F      | An assessment of the impact of the actions described<br>in item E which were taken by the provider during the<br>reporting period.  | A key impact of the actions has been to continue full implementation of the mortality improvement programme<br>and the associated plan which is underpinned by the Mortality Strategy. In addition, the focus will remain on<br>ensuring that the learning identified though the Trust's mortality review process is systematically implemented. |
|--------|---|--|
| G      | The number of case record reviews or investigations<br>finished in the reporting period which related to deaths<br>during the previous reporting period but were not<br>included in item B in the relevant document for that<br>previous reporting period.                                  | Seven case record reviews and 10 investigations completed after 31st March 2021 which related to deaths which took place before the start of the reporting period.   |
| н<br>D | An estimate of the number of deaths included in item<br>G which the provider judges as a result of the review<br>or investigation were more likely than not to have been<br>due to problems in the care provided to the patient,<br>with an explanation of the methods used to assess this. | 0% of the patient deaths before the reporting period are judged to be more likely than not to have been due to problems in the care provided to the patient.   |
|        | A revised estimate of the number of deaths during<br>the previous reporting period stated in item C of the<br>relevant document for that previous reporting period,<br>taking account of the deaths referred to in item H.  | 0.04% of the patient deaths during 2020/21 are judged to be more likely than not to have been due to problems in the care provided to the patient.   |





#### **Core Quality Indicators - Summary of Patient Reported Outcome Measures (PROMS)**

Patient Reported Outcome Measures (PROMS) assess the quality of care delivered to NHS patients from their perspective, regarding the health gains for the following two surgical interventions using pre- and post-operative survey questionnaires:

- Hip replacement surgery
- Knee replacement surgery

The questionnaire does not differentiate between first time intervention or repeat surgery for the same procedure.

The table outlines the post-op score by procedure based on the EQ-5D Index.

| ] |                          | April 2019 -<br>March 2020 | April 2020 -<br>March 2021 | National<br>Average 2020 -<br>2021 |
|---|--------------------------|----------------------------|----------------------------|------------------------------------|
|   | Hip Replacement Surgery  | 0.79                       | 0.84                       | 0.79                               |
| 1 | Knee Replacement Surgery | 0.75                       | 0.73                       | 0.75                               |

The Royal Wolverhampton NHS Trust considers that this data is as described for the following reasons:

For hip replacement, 27 patients completed the questionnaire. 96.3% of these patients reported improvement, 3.7% unchanged and 0% worsened.

This has resulted in a score for the reporting period of 0.05 above the national average.

For knee replacement, 43 patients completed the questionnaire. 86% of these patients reported improvement, 2.3% unchanged and 11.6% worsened.

This has resulted in a score for the reporting period of 0.02 below the national average.

For both hip and knee surgery, the data demonstrated the Trust score to be broadly in line with the national average with a slight increase on the previous year's performance. However, the number of patients completing the questionnaire did decline significantly. This was due to the fact elective activity was significantly reduced in 2020-21 due to the COVID-19 pandemic

The Royal Wolverhampton Trust has taken actions to improve this, and so the quality of its services by ensuring that clinicians review the data regularly and audits are undertaken as part of the Trusts audit plan to see if further improvements can be made.



#### **Core Quality Indicators - Re-admission Rates**

| Readmissions            |         |         |         |         |         |         |         | Constant    |
|-------------------------|---------|---------|---------|---------|---------|---------|---------|-------------|
| Age                     | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | Grand Total |
| Aged 4-15               | 440     | 505     | 423     | 359     | 428     | 269     | 348     | 2,772       |
| 16yrs and over          | 5,966   | 5,443   | 5,165   | 5,677   | 6,018   | 4,051   | 7,967   | 40,287      |
| Grand Total             | 6,406   | 5,948   | 5,588   | 6,036   | 6,446   | 4,320   | 8,315   | 43,059      |
| Total Admissions        |         |         |         |         |         |         |         |             |
| Age                     | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | Grand Total |
| ged 4-15                | 5288    | 5429    | 5117    | 4,668   | 4,813   | 2,899   | 4,078   | 32292       |
| 16yrs and over          | 115288  | 118585  | 117355  | 117,669 | 120,049 | 90,876  | 136,824 | 816646      |
| Grand Total             | 120576  | 124014  | 122472  | 122,337 | 124,862 | 93,775  | 140,902 | 848938      |
| Percentage Readmissions |         |         |         |         |         |         |         |             |
| Age                     | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | Grand Total |
| Aged 4-15               | 8%      | 9%      | 8%      | 8%      | 9%      | 9%      | 9%      | 9%          |
| 16yrs and over          | 5%      | 5%      | 4%      | 5%      | 5%      | 4%      | 6%      | 5%          |
| Grand Total             | 5%      | 5%      | 5%      | 5%      | 5%      | 5%      | 6%      | 5%          |

All data from PAS using the national definition of a readmission

Adult readmission rates remain largely unchanged from previous years

Work within the Trust to deliver the right care at the right time and the right location continues to be a focus. For a number of patients this means safely avoiding a patients admission or facilitating an earlier discharge with ongoing support and monitoring at home. Key areas of work include:

- Cross Divisional work to deliver Same Day Emergency Care within Medicine, Frailty, Gynaecology, Head and Neck and Surgery
- Further development of Virtual Wards building on the success within Covid, COPD and Asthma
- Ongoing expansion of the huddle tool to support timely discharge
- Joint work with ECIST on pathways, capacity and patient flow.

#### **Core Quality Indicators - Venous Thromboembolism (VTE)**

Venous Thromboembolism (VTE) or blood clots, are a major cause of death in the UK. Some blood clots can be prevented through an individual patient risk assessment and administration of preventative measures. The national target is that 95% of all patients over the age of 16 have a VTE risk assessment completed on admission. Our data reports all patients who recieved a VTE risk assessment within 24 hours of admission.

National data submissions to NHS digital have been paused since March 2020 due to the COVID-19 pandemic. No national data is currently available for comparision.

We believe our performance:

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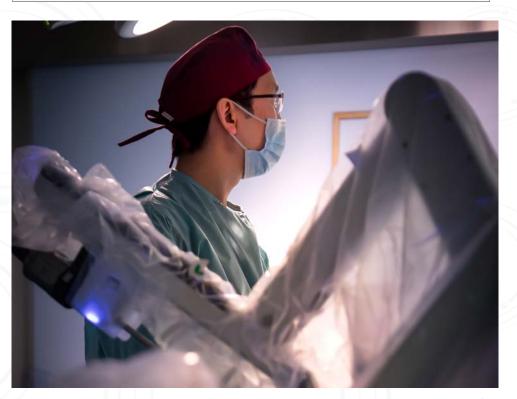
- Demonstrates that the trust has a robust and acurate process in place for collating data on venous thromboembolism risk assessments completed within 24 hours of admission
- Refects the challenges of COVID-19. •

 $\mathbf{T}$  Like may services the COVID -19 pandemic has stretched VTE resources as well as presented the clinical challenge of increased risk of VTE in patients with COVID-19. We have ensured that our VTE guidance has been frequently reviewed and updated in line with NICE guidance and emerging evidence.

Despite the challenges of the last 2 years we have continued to internally monitor our VTE risk assessment compliance and work with departments who have seen changes in activity and clinical workload. The timeliness of VTE risk assessment has been below our expected criteria and we continue to work with areas as part of wider recovery plans. We are reviewing our process for VTE related incidents and working towards thematic reviews as per the new national framework.

Patient safety and effective care remain our priority. Improving VTE risk assessment completions within 24 hours is our key target for the coming year as is ensuring patients receive care as per their VTE risk assessment. In order to achieve this we are hoping to secure additional recourses to support the work of the VTE group. We are also exploring new options for real time monitoring of VTE performance and directly linking electronic VTE risk assessment to our electronic prescribing system. This also includes the capability to identify patients who have missed doses of VTE preventative measures so prompt action can be taken.





#### **Core Quality Indicators - Clostridium difficile**

|  | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|--|---------|---------|---------|---------|---------|
| Trust apportioned cases<br>(hospital and community onset cases)              | 47      | 45      | 43      | 46      | 57      |
| Trust apportioned cases hospital onset only (excludes community onset cases) | 35      | 37      | 33      | 35      | 44      |
| Trust bed days<br>(calculated using hospital onset cases and rate)           | 284784  | 289063  | 289728  | 289017  | 289093  |
| Rate per 100,000 bed days<br>(hospital onset cases only)                     | 12.29   | 12.80   | 11.39   | 12.11   | 15.22   |
| National average<br>Chospital onset cases only)                              | 15.71   | 14.00   | 15.38   | 14.09   | 17.30   |
| Best performing Trust<br>(hospital onset cases only)                         | 0       | 0       | 0       | 0       | 0       |
| Worst performing Trust<br>(hospital onset cases only)                        | 95.59   | 90.04   | 66.47   | 69.27   | 79.43   |

The Royal Wolverhampton NHS Trust considers that this data is as described for the following reasons:

The Trust collates numbers monthly and submits to UKHSA. Figures for apportioned cases, apportioned cases (hopsital onset only), rate per 100,00 bed days and national figures have all been taken from the UKHSA Healthcare Associated Infection Mandatory Surveillance Data Capture System. Bed days have been calculated using the apportioned cases (hospital onset only) and the rate per 100,00 bed days.

The Royal Wolverhampton NHS Trust has implemented a C. difficile action plan, to include ongoing weekly C difficile and antimicrobial stewardship ward rounds, education of ward staff, C. difficile toolkits monthly to assess cases, thematic review of cases and the annual deep clean programme.



#### **Core Quality Indicators - Incident Reporting**

The data made available to the Trust by the information centre regarding Incident Reporting:

|           | 2020/21 (Full Year Data) |                               | 2021/22 (Full Year Data) |                      |                            |  |  |  |
|-----------|--------------------------|-------------------------------|--------------------------|----------------------|----------------------------|--|--|--|
| Incidents | % Resulting in Death     | % Resulting in severe<br>harm | Incidents                | % Resulting in Death | % Resulting in severe harm |  |  |  |
| 9866      | 0.2% (15)                | 0.1% (11)                     | 12197                    | 0.2% (25)            | 0.3% (33)                  |  |  |  |

Data source - Trust Data NRLS 2022

The Trust defines severe or permanent harm as detailed below:

- Severe harm: a patient safety incident that appears to have resulted in permanent harm to one or more persons receiving NHS-funded care.
- Permanent harm: is defined as permanent lessening of bodily functions; including sensory, motor, physiological or intellectual. It is harm directly related to the incident and not related to the natural course of a patient's illness or underlying condition.

## related to the natural course of a patient's illness or underlying condition. The Royal Wolverhampton NHS Trust considers that this data is as described for the following reasons:

- The Trust has a well embedded reporting culture as evidenced by benchmark comparisons within the National Learning and Reporting System (NRLS).
  - It promotes the reporting of near miss incidents to enable learning and improvement and undertakes data quality checks to ensure that all patient safety incidents are captured and appropriately categorised to submit a complete data set and to enable wider learning from adverse events.



#### **Core Quality Indicators - National Inpatient Survey**

The 2020 Inpatient Survey was part of a national survey programme run by Care Quality Commission (CQC) to collect feedback on the experiences of inpatients using the NHS services across the country. The results contribute to the CQC's assessment of NHS performance as well as ongoing monitoring and inspections. The programme also provides valuable feedback for NHS trusts, which they can then use to improve patient experience.

The CQC National Inpatient Survey for 2020 was postponed during the peak of COVID-19 pandemic. However, during January 2021, the survey re-commenced, and patients were contacted to provide feedback, although results were not available until CQC release the official results late in 2021.

Our score for the five questions in the national inpatient survey relating to sponsiveness and personal care is 73.5% against a national score average of 74.5%. This is an improvement of 6% when compared to 2019-20.

Results for the Adult Inpatient 2020 survey are not comparable with results from previous are. This is because of a change in survey methodology, extensive redevelopment of the questionnaire, and a different sampling month.

The Adult Inpatient 2021 benchmark reports (due in October 2022) will include an overview of the number of questions at which the trust's performance has significantly improved, significantly declined, or not significantly changed compared with the result from the previous year. These results will feature in next year's Quality Account.





#### **Core Quality Indicators - Patient Friends and Family Test (FFT)**

The Friends and Family Test (FFT) is a nationwide initiative which is a simple, single question survey which asks patients to what extent they would recommend the service they have received at a hospital department to family or friends who need similar treatment. The tool is used for providing a simple, headline metric, which when combined with a follow up question and triangulated with other forms of feedback, is used across services to drive a culture of change and of recognising and sharing good practice.

Results of these surveys are received monthly and shared at directorate, divisional and Trust Board level in the form of divisional dashboards.

We believe that patient recommendation to their friends and family is a key indicator of the quality of care we provide. We believe our performance reflects that:

- the Trust has a process in place for collating data on the Friends and Family Test
- data is collated internally and then submitted monthly to the Department of Health & Social Care.

Data is compared to our own previous performance, as set out in the table below.

The friends and family test recommendation scores are illustrated in the tables below. These include percentage changes on 2020/21 and the 2021/22 response rates. The Trust average recommendation score for 2021/22 was 84%. When looking at the different touchpoints, there is a fluctuation of 20% with scores ranging between 96% and 68%.



| Friends and Family                       | Inpatients and Day case<br>(consolidated) |     |     | Outpatients |      |      | ED   |      |      |      | Community |      |     |     |     |     |
|--|---|-----|-----|-------------|------|------|------|------|------|------|-----------|------|-----|-----|-----|-----|
| Test                                     | Q1  | Q2  | Q3  | Q4*         | Q1   | Q2   | Q3   | Q4*  | Q1   | Q2   | Q3        | Q4*  | Q1  | Q2  | Q3  | Q4* |
| 2021/22                                  | 93%                                       | 92% | 92% | 91%         | 81%  | 76%  | 82%  | 70%  | 75%  | 68%  | 68%       | 72%  | 93% | 90% | 92% | 91% |
| 2021/22<br>Comparison<br>against 2020/21 | =   | -1% | -1% | -1%         | -13% | -17% | -12% | -24% | -14% | -14% | -16%      | -12% | +8% | -3% | =   | -1% |
| Response Rate<br>2021/22                 | 30%                                       | 27% | 28% | 28%         | 17%  | 16%  | 15%  | 16%  | 17%  | 16%  | 16%       | 17%  | 4%  | 5%  | 7%  | 7%  |

|       |  | Antenatal |     |     | Birth |     |     | Postnatal Ward |     |     |     | Postnatal Community |     |     |     |     |     |
|-------|--|-----------|-----|-----|-------|-----|-----|----------------|-----|-----|-----|---------------------|-----|-----|-----|-----|-----|
|       |  | Q1        | Q2  | Q3  | Q4*   | Q1  | Q2  | Q3             | Q4* | Q1  | Q2  | Q3                  | Q4* | Q1  | Q2  | Q3  | Q4* |
| 5     | 2021/22                                  | 96%       | 67% | 81% | 81%   | 96% | 94% | 93%            | 93% | 86% | 82% | 85%                 | 83% | 83% | 85% | 86% | 84% |
| 20 04 | 2021/22<br>Comparison<br>against 2020/21 | +12%      | -6% | -1% | -8%   | -2% | +1% | -5%            | -4% | -3% | -6% | +17%                | -6% | -9% | =   | +1% | -5% |
|       | Response Rate<br>2021/22                 | 6%        | 5%  | 6%  | 5%    | 19% | 18% | 13%            | 17% | 12% | 11% | 14%                 | 11% | 14% | 13% | 12% | 11% |

\* Q4 data subject to change in line with March 2022 data submissions for FFT being after reporting date

The below table illustrates the percentage difference between the Trusts recommendation score for each touchpoint and the local STP and National results. The Trust scores higher for all the touchpoints for the Black Country and West Birmingham STP except for Community. Comparisons with national scores indicate that Outpatients and Birth are above national scores however all the other touchpoints are below.

|                          | Inpatients | Outpatients | ED  | Community | Antenatal | Birth | Postnatal Ward | Postnatal<br>Community |
|--------------------------|------------|-------------|-----|-----------|-----------|-------|----------------|------------------------|
| Trust overall            | 90%        | 94%         | 72% | 91%       | 83%       | 97%   | 91%            | 85%                    |
| Compared to STP*         | +3%        | +4%         | +2  | -2%       | +1%       | +6%   | +4%            | +5%                    |
| Compared to<br>National* | -4%        | +3%         | -5  | -3%       | -7%       | +3%   | -1%            | -6%                    |

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#### **Core Quality Indicators - Supporting our staff**

The Trust is one of the largest employers in its local community, employing over 10,500 people.

The Trust has several ways of engaging with staff to improve employee engagement and to support staff to continuously strive for excellence in patient care. The efficacy of the Trust's staff engagement approach is measured principally through the annual national NHS Staff Survey and the quarterly National People Pulse Survey. The People Pulse was launched in Aril 2021; however, benchmark data has not been published to Trusts for this dataset due to the COVID-19 Pandemic.

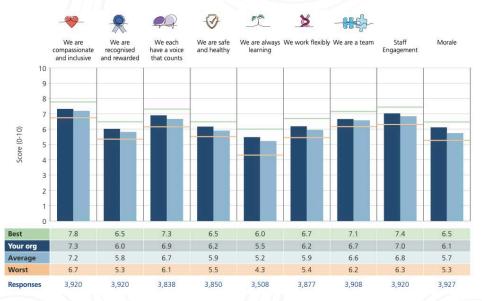
#### National NHS Staff Survey

The Trust has again undertaken a full census of the national NHS Staff Survey, whereby our staff have been invited to provide feedback on their workplace experience. The findings were grouped into nine themes, the seven themes of the People Promise Generation of the People Promise themes are:

- h We are compassionate and inclusive
- **N** We are recognised and rewarded
- We each have a voice that counts
- We are safe and healthy
- We are always learning
- We work flexibly
- We are a team

There was a 39% response rate, up 5% on the previous year. The Trust scores were better than average across all nine indicators and particularly positive in the 'We are safe and healthy,' 'We work flexibly' and 'Morale' domains. The result in relation to "We are safe and healthy' is particularly positive given the focus on health and wellbeing over the COVID-19 pandemic.

The table below shows the results for 2021 for each of the nine survey themes. Themes are on scored on a 0-10-point scale, where 10 is the best score attainable.





#### Staff Engagement

The graph below provides a comparison for each year from 2017 to 2021 and Staff engagement levels within RWT have remained consistent over the last six years as well as above the average comparator group



The 2021 NHS staff survey included reporting experiences for the 10 themes by COVID-19 classification breakdown:

- Worked on COVID-19 specific ward or area
- Redeployed (to other areas within the Trust)
- Required to work remotely / from home

There were slightly higher levels of engagement recorded by staff 'required to work remotely', mirroring the national position. Engagement was higher than average in each of the groups listed above. The Trust's staff engagement approaches in this last year have focused on listening and learning sessions, surveys and focus groups, and engaging with our Employee Voice groups. In addition, there has been regular communication and updates provided across the organisation through daily/weekly communications bulletins, video messages and senior leadership briefings. Feedback from staff was included in designing and implementing several successful changes to many of the Trust's working practices, policies and processes.

The theme of slightly better results for those staff working remotely is mirrored across all thematic areas.

#### The Royal Wolverhampton NHS Trust takes the following steps to develop and oversee continuous improvements in the staff survey:

- The results are shared across the Trust through the management structure to all local areas.
- Results are discussed at monthly governance meetings.
- Themes are identified at a Trust, division and directorate level for priority action, and initial action plans developed. These action plans will be monitored through the organisational and divisional governance structures.
- Updates for assurance are provided at the Trust's People and Organisational Development Committee (PODC).

#### The Royal Wolverhampton Trust intends to take/ have taken the following actions to improve this, and so the quality of its services in 2022/23 by:

The key objective in this area for 2021/22 is to improve overall employee engagement. This will be measured by benchmarking ourselves against our peers with the aim to show continual improvements; in response to key questions related to staff engagement. Identified priorities for 2022/23 include:

- Compile local / divisional / corporate action plans to drive further improvements in the national staff survey results.
- Divisions utilising a range of methods to communicate with and engage and involve staff locally in implementing improvement actions.
- Engage with the Trust's Employee Voice groups in sharing and gaining feedback on survey results and plans.
- Robust systems in place to evidence actions and improvements for underperforming areas.

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#### Supporting staff through speaking up



In its response to the Gosport Independent Panel Report, the Government committed to legislation requiring all NHS trusts and NHS foundation trusts in England to report annually on staff who speak up (including whistleblowers).

Ahead of such legislation, NHS trusts and NHS foundation trusts are asked to provide details of ways in which staff can speak up (including how feedback is given to those who speak up), and how they ensure staff who do speak up do not suffer detriment.

This disclosure should explain the different ways in which staff can speak up if they have concerns over quality of care, patient safety or bullying and harassment within the trust.

All staff have the option of raising concerns to their line manager in the first instance or to the next level of management if they feel unable to speak with their line manager. If staff feel unable to do this, for whatever reason, they can approach HR for advice, a Trade Union Representative or they can contact the Freedom to Speak Up Guardians. Two types of referral are available:

#### Identified Speaking Up Referral Form Anonymous Speaking Up Referral Form

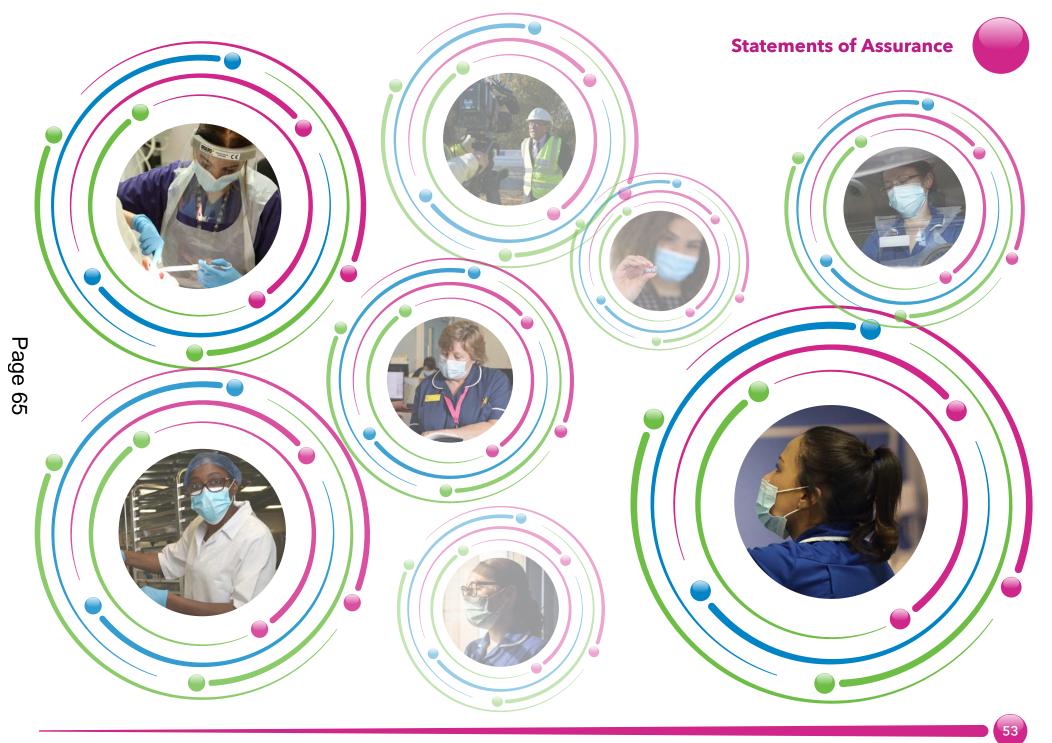
Other enquiries are emailed to: rwh-tr.freedomtospeak@nhs.net When staff request an appointment, they can expect to:

- Talk through their concern in a safe space
- Have their concern kept confidential (within the set limits of confidentiality)
- Discuss the options of support available
- Be signposted to support from other staff in the Trust if appropriate
- Be offered support that is impartial and objective
- Receive practical and non-judgmental advice.

Staff are routinely sent an email following their first appointment with a summary of next steps / actions points, which includes how any issues that have been raised will be addressed. Staff are given the opportunity to feedback and have a follow-up call. Any agreed actions are monitored by the guardian and feedback is given to the staff member as and when appropriate. Within follow-up calls / discussions, the guardian will monitor the impact of raising concerns on the staff member, ensuring they do not feel at a disadvantage. If detriment is experienced, this is followed up by the guardian to explore further, and to prevent further detriment where possible.



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Review of Quality Our performance in 2020/21 Overview of the quality of care based on trust performance

As part of the standard NHS contract, the Trust is required to monitor and report performance against a set of key metrics. These indicators are all reported to the Trust Board monthly.

Our performance for 2020/21 is shown below. The emergence of the COVID-19 pandemic has clearly had a significant impact on our performance. During the first and third waves of the virus, large elements of the Trusts planned programme were suspended or curtailed to care for the surge in COVID-19 patients. Even when these suspensions were not in place, the performance measures below reflect the loss in productivity from working within a COVID-19 environment.

Performance

#### Performance against the National Operational Standards:

| 5  |                |                        |                        |                        |
|--|----------------|------------------------|------------------------|------------------------|
| Indicator  | Target 2021/22 | Performance<br>2021/22 | Performance<br>2020/21 | Performance<br>2019/20 |
| Cancer two week wait from referral to first seen date                  | 93%            | 81.87%                 | 86.85%                 | 82.11%                 |
| Cancer two week wait for breast symptomatic patients                   | 93%            | 36.66%                 | 51.42%                 | 35.19%                 |
| Cancer 31 day wait for first treatment                                 | 96%            | 83.25%                 | 86.03%                 | 87.14%                 |
| Cancer 31 day for second or subsequent treatment -<br>Surgery          | 94%            | 63.80%                 | 76.02%                 | 84.84%                 |
| Cancer 31 day for second or subsequent treatment -<br>Anti cancer drug | 98%            | 96.56%                 | 97.92%                 | 99.66%                 |
| Cancer 31 day for second or subsequent treatment -<br>Radiotherapy     | 94%            | 84.96%                 | 92.61%                 | 90.87%                 |
| Cancer 62 day wait for first treatment                                 | 85%            | 47.36%                 | 55.49%                 | 58.07%                 |
| Cancer 62 day wait for treatment from consultant screening service     | 90%            | 48.66%                 | 58.33%                 | 60.18%                 |
| Cancer 62 day wait - Consultant upgrade (local target)                 | 88%            | 67.07%                 | 68.87%                 | 74.49%                 |
| 28 Day Fast Diagnosis  | 75%            | 71.42%                 |                        |                        |
| Emergency Department - total time in ED                                | 95%            | 81.55%                 | 85.56%                 | 85.91%                 |
| Referral to treatment - incomplete pathways                            | 92%            | 68.42%                 | 65.26%                 | 84.31%                 |
| Cancelled operations on the day of surgery as a % of electives         | <0.8%          | 0.43%                  | 0.34%                  | 0.65%                  |
| Mixed sex accommodation breaches                                       | 0              | 0                      | 0                      | 0                      |
| Diagnostic tests longer than 6 weeks                                   | <1%            | 31.76%                 | 45.27%                 | 3.16%                  |



NB. the cancer indicators are only provisional as we will not have the final year end data until mid-May.

#### Performance against other national and local requirements

There are a number of other quality indicators that the Trust uses to monitor and measure performance. Some of these are based on the National Quality Requirements and others are more locally derived and are more relevant to the city of Wolverhampton and the wider population we serve.

Like the National Standards, these metrics are also reported to the Trust Board alongside a range of other organisational efficiency metrics. This gives the Board an opportunity to have a wide-ranging overview of performance covering a number of areas.

Performance

| Indicator  | Target 2021/22 | Performance<br>2021/22 | Performance<br>2020/21 | Performance<br>2019/20 |
|--|----------------|------------------------|------------------------|------------------------|
| Clostridium Difficile  | 48             | 57                     | 46                     | 43                     |
| MRSA   | 0              | 1                      | 2                      | 0                      |
| Referral to treatment - no one waiting longer than 52 weeks                              | 0              | 1,697                  | 2,404                  | 0                      |
| Trolley waits in A&E longer than 12 hours  | 0              | 523                    | 169                    | 38                     |
| VTE Risk Assessment<br>D   | 95%            | 94.84%                 | 93.57%                 | 94.48%                 |
| Duty of Candour - failure to notify the relevant person<br>of a suspected or actual harm | 0              | 0                      | 1                      | 0                      |
| Stroke - 90% of time spent on stroke ward  | 80%            | 83.30%                 | 91.88%                 | 94.08%                 |
| Maternity - bookings by 12 weeks 6 days  | >90%           | 89.60%                 | 92.00%                 | 90.60%                 |
| Maternity - breast feeding initiated   | >64%           | 75.90%                 | 71.50%                 | 69.90%                 |





# Engagement in the developing of the quality account

Prior to the publication of the 2021/22 Quality Account, we have shared this document with the following:

- Our Trust Board, including combination of Non-Executive and Executive Directors
- City of Wolverhampton Council Health Scrutiny Panel
- Wolverhampton Clinical Commissioning Group
- Trust staff
- Healthwatch
- Council of Members

In 2022/23 we will continue to share our progress against the quality improvement priorities and continue to work closely with the users of our services to improve the overall quality of care offered.

We would like to thank all the patients, community representatives for their feedback and members of staff who gave their time to help us select our priorities and ensure that the document is clear and accessible.





#### **Statement from Wolverhampton Clinical Commissioning Group**

#### Black Country West Birmingham (BC&WB) Clinical Commissioning Group (CCG) statement on The Royal Wolverhampton NHS Trust (RWT) Quality Account 2021/22

BC&WB CCG welcomes the opportunity to provide this statement for The Royal Wolverhampton Trust Quality Account for 2021/2022. Like 2020/21, the Trust has experienced a challenging and pressured 2021/22, and we genuinely recognise the efforts made to maintain Quality whilst acknowledging the uncertainties and the challenges faced throughout the year. The CCG would like to thank all staff at RWT for their outstanding commitment to responding to the pandemic and restoring services to deliver different ways of working to ensure patient care is continuously delivered to a high standard. In addition, we commend the Trust for their exceptional contributions and their collaborative approach as a key system partner in our response to COVID-19.

We recognise and support the strategic collaboration between Walsall Healthcare NHS Trust and The Royal Wolverhampton NHS Trust, which is a positive step for system working collaboratively at scale to benefit local populations by improving efficiency, sustainability, and quality of care.

We are proud of the CCG's effective working relationship with the Trust across the quality and safety agenda, and we recognise the Trust's achievements against the quality priorities and their individual and collective engagement with the commissioners. Upon reviewing this Quality Account, we note that this Quality Account complies with national guidance and demonstrates a wide range of areas where there has been achievement and areas where improvement is required. Throughout 2021/2022, BC&WB CCG continued to hold regular Clinical Quality Review Meetings with the Trust, which were well attended and provided positive engagement for the monitoring, reviewing, and mitigating of any safety and quality issues, whilst restoration and recovery took place.

The CCG are pleased to note that clinical quality remains a priority for the Trust in 2022/23, focusing on three main areas: Patient safety, Clinical effectiveness, and patient experience. The CCG fully endorses the priorities outlined by the Trust for 2022/2023, as they are in line with the broad domains of Quality and Safety and focused on improving the patient experience by strengthening existing and future workforce arrangements.

The CCG would particularly like to note the following key achievements for 2021/2022:

- An amalgamation of Critical Care Outreach service and the Sepsis Team with a clear focus on improving the recognition and prevention of both deteriorating and sepsis patients throughout a twenty-four-hour period.
- An introduction of the maternity inequalities dashboard, which generates a substantial about of data, which has been used to plan services to reflect the needs of service users.
- Continue to build upon the successful recruitment programme into the nursing, midwifery, and health visiting posts through the award-winning Clinical Fellowship Programme and the United Kingdom and international recruitment programmes.
- Significant investments in Virtual Ward capabilities. This will help narrow the gap between demand and capacity and provide an alternative to admission and/or early discharge.
- Establishment of a Continuous Quality Improvement Team at the Trust to support a culture of Continuous Quality Improvement to improve organisational effectiveness and behaviours at the Trust.
- Trust continues to be a strong performer in relation to SHMI, and the values are continued to be reported within the `as expected' range and below the national average.
- Whilst we recognise these achievements, we would like to see the sustainable improvements in the following areas for 2022/23:
- We note the IPC performance for C.Diff cases over the annual threshold. We recognise that the Trust is currently working on a robust C.Diff action plan with continued efforts to improve clinical and IP practices. However, we would like to see a reduction in hospital-onset C.Diff infection cases for the year ahead.
- We fully endorse the trust intention to improve care for patients with deterioration and sepsis, particularly the introduction of amalgamated Critical Care and the sepsis team. However, we will continue to provide robust scrutiny and challenge in relation

#### Engagement

to clinical outcomes for this cohort of patients during 2022/23 and will continue working with the Trust to identify opportunities for shared learning across the local and wider healthcare system.

- The Trust's intention to continue improving VTE risk assessment compliance is noted, and commissioners look forward to seeing a further improved picture of VTE compliance and the positive impact of this work over the coming year.
- CCG acknowledges the significant impact that COVID-19 has had on the Cancer Performance and RTT waiting times but are pleased to note that the Trust continues to work collaboratively with system partners to reduce the backlogs with particular attention to cancer patients. However, we continue to expect Trust to conduct harm reviews to determine if these delays have impacted clinical outcomes or have resulted in harm for these patients. In addition, we would expect that any learning identified from these harm reviews is shared across the organisation and wider system.

hroughout the COVID-19 pandemic, the Trust maintained the delivery of all emergency Octivity and many urgent and life-extending services. However, we recognise the long whits that routine patients may have had to endure as the system restores will have Nevitably impacted the patient experience and potentially patient outcomes.

The decreased performance for many cancer targets has been a significant challenge for the Trust, acknowledging the increased volume of referrals overall and activity on some diagnostic services. The CCG is actively working with the Trust and the wider system to restore and recover services, drawing on wider system initiatives to improve overall performance. The CCG confirms that the Annual Quality Account information is an accurate and fair reflection of the Trust's performance for 2021/2022. It is presented in the format required and contains information that accurately represents the Trust's quality profile and reflects quality activity and aspirations across the organisation for the forthcoming year. The CCG looks forward to working in partnership with the Trust to ensure the quality of services commissioned in 2022/23.

#### Sally Roberts

Chief Nursing Officer, Black Country and West Birmingham CCG and Black Country and West Birmingham ICS Lead Nurse

7th June 2022

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#### CITY OF WOLVERHAMPTON C O U N C I L

### **Statement from City of Wolverhampton Council Health Scrutiny Panel**

We would like to congratulate the Trust on receiving a number of awards during 2021/22. We endorse the Trust's vision of being an NHS organisation that continually strives to improve the outcomes and experiences for the communities we serve. The overall three priorities of patient safety, workforce and patient experience are also commendable.

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We are pleased to see the introduction of the maternity inequalities dashboard at the Trust. We note that the introduction of the Cancer Improvement Board has been delayed. The Health Scrutiny Panel hopes to learn more about the impact of this Board when it is fully operational and hopes to help shape its strategic direction. Clearly Cancer Services is a priority, reducing waiting times is important and the Health Scrutiny Panel will be scrutinising this during the Municipal year. We will also be requesting to look at Maternity Services and the Trust's wider Public Health work including its work on reducing inequalities throughout the City of Wolverhampton.

We would like the Trust to work on trying to achieve a better response rate to the staff survey, as we think this is a good way of helping to ensure staff health and wellbeing. Waiting times in Accident and Emergency are of obvious concern. More generally we will be asking for progress reports on the actions to be taken following the local audit reviews. We would like the Trust to work with neighbouring authorities on innovative methods in reducing delayed discharges. This will help free up beds and improve ambulance drop off waiting times at New Cross Hospital. The Health Scrutiny Panel will be working with the Trust on its relationship in the new Integrated Care System which officially commences on 1 July 2022. We hope that a local place-based approach will flourish within the ICS system. Winter planning will be crucial this year, with an expected rise in Flu, Norovirus and spikes in Covid.

Cllr Susan Roberts MBE - Chair of Health Scrutiny Panel Chair of Health Scrutiny Panel City of Wolverhampton Council, Civic Centre, St Peter's Square Wolverhampton WV1 1SH 28 June 2022

# Engagement healthwatch Wolverhampton

### **Statement from Healthwatch**

Healthwatch Wolverhampton's Response to The Royal Wolverhampton NHS Trust's Quality Statement 2021/22

Healthwatch Wolverhampton welcomes the opportunity to comment on The Royal Wolverhampton NHS Trust's quality account for 2021/22. Healthwatch Wolverhampton exists to promote the voice of patients and the wider public with respect to health and social care services. As of April 1st, 2022, Healthwatch Wolverhampton came under a new provider and we are therefore unable to comment on the previous year's activity as relates to work carried out under the previous Healthwatch Wolverhampton contract. However, we look forward to developing relationships with the Trust over the coming ear and working with them to ensure the patient voice is heard.

It is good to see that the Trust has a clear focus on continuous quality improvement with view to making life better for communities, service users and unpaid carers. In addition, the input of patient experience into the priorities for the coming year is welcomed and ensures that the Trust remain patient focused.

Work by the Healthwatch network has shown that people often find the complaints process stressful we are therefore pleased to see that the review of complaints processes and a better focus on analysing qualitative data will help to identify performance issues and highlight and share learning and good practice. Healthwatch Wolverhampton would be happy to support this important work stream.

Healthwatch Wolverhampton looks forward to developing robust and collaborative relationships with The Trust over the coming year and working with them to ensure that the experiences of patients, their families and unpaid carers are heard and taken seriously.

#### **Statement of director responsibilities**



## Statement of director responsibilities in respect of the Quality Account 2021/22

In preparing the quality report, directors are required to take steps to satisfy themselves that:

- the content of the quality report meets the requirements set out in the annual reporting manual and supporting guidance Detailed requirements for quality reports.
- the content of the quality report is not inconsistent with internal and external sources of information including:
  - Board minutes and papers for the period April 2021 to March 2022
  - Papers relating to quality reported to the board over the period April 2021 to March 2022
  - Feedback from commissioners dated 07/06/2022
  - Feedback from local Healthwatch organisations dated 07/06/2022
  - Feedback from overview and scrutiny committee dated 28/06/2022
  - The Trust's complaints report published under Regulation 18 of the Local Authority Social Services and NHS Complaints Regulations 2009, dated 07/06/2022
  - The 2021 national staff survey
  - Please note that the National Inpatient Survey for 2020 was postponed during the peak of COVID-19 Pandemic. January 2021 the survey re-commenced; results will become available from late 2021.
- the quality report presents a balanced picture of the trust's performance over the period covered
- the performance information reported in the quality report is reliable and accurate
- there are proper internal controls over the collection and reporting of the measures of performance included in the quality report, and these controls are subject to review to confirm that they are working effectively in practice
- the data underpinning the measures of performance reported in the quality report is robust and reliable, conforms to specified data quality standards and prescribed definitions, is subject to appropriate scrutiny and review
- the quality report has been prepared in accordance with NHS Improvement's annual reporting manual and supporting guidance (which incorporates the quality accounts regulations) as well as the standards to support data quality for the preparation of the quality report.

The directors confirm to the best of their knowledge and belief they have complied with the above requirements in preparing the quality report.

By order of the board

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Professor David Loughton, CBE Chief Executive 7 June 2022



Professor Steve Field, CBE Chairman 7 June 2022

**Statement of Limited Assurance from the Independent Auditors** 

## **Statement of Limited Assurance from the Independent Auditors**

NHS England/Improvement have confirmed in the Quality Accounts requirements for 2021/22 that there is no national requirement for NHS Trusts or NHS Foundation Trusts to obtain external auditor assurance on the Quality Account.



# Appendix 1 - Local Clinical Audits reviewed by the Trust in 2021/22 with actions intended to improve the quality of healthcare provided

The reports of 224 Local clinical audits were reviewed by The Royal Wolverhampton NHS Trust and of these, 171 demonstrated some areas where improvements could be made. The Royal Wolverhampton NHS Trust and intends to take the following actions to improve the quality of healthcare provided

| L | Local Audit Title  | Actions to be taken by RWT   |
|---|--|--|
|   | Antibiotic Prophylaxis Audit for Patients undergoing Urological Surgery<br>(2021/2022).      | Education on current guidelines, increased use of Microguide App, encourage sole prescribing of antibiotics on EPMA & Re-audit.  |
| S | Serious Untoward Incident (SUI) Actions Evidence Audit.                                      | Reminder to departments to upload evidence of closure. Review partial compliance with directorates to identify learning. Directorates to ensure SMART actions are put in place.  |
| 4 | Audit of Direct Referral/reassessments 2021 (21/22).   | Local guidelines amended to state that the reason for not performing any part of the assessment<br>is to be documented. Clinicians have been reminded to ensure appropriate assessment<br>documentation in line with the BSA recommended guidance. |
| 4 | Audit of Calibration Compliance at Gem Centre May 2021 (21/22).                              | All staff have been reminded to ensure calibration sheets are appropriately filled out to reflect instances where calibration has not been performed.  |
|   | An audit of proning - unproning of invasively ventilated patients in the critical care unit. | Introduction of a new proning checklist form. Teaching session for junior doctors and band six nursing staff.  |
| ŀ | Audit of Calibration Compliance at Gem Centre December 2021 (21/22).                         | Praise clinicians for high levels of compliance and reminders sent to staff to continue to complete calibration sheets accordingly.  |
| ŀ | High Risk Medicine Monitoring (re-audit) 2021/22.  | Further improvements in data capture and process are to be implemented.  |
|   | Assessing renal colic pathway in new cross hospital emergency department<br>(2021/2022)      | Update Renal Colic Proforma, add renal colic blood order set to ICE & continue education of staff.   |
| 4 | An Audit evaluating Antibiotic prescribing practices on Care of Elderly Wards.               | Antibiotic end date documentation to be discussed via e-learning, ward-based posters, and courses.   |
|   | Deep Vein Thrombosis Prophylaxis from Emergency Department - Re audit<br>(2022/2023)         | To provide the fracture clinic with a risk assessment tool   |
| F | Re-audit of the patient autonomy pathway - completion (Q4 21/22).                            | Discussed at Ward meeting and Safety Briefings & re-audit for assurance of increased compliance.   |
| 0 | Surgical ward round documentation clinical audit (21/22).                                    | A teaching session on correct documentation techniques. Communicate and promote the pilot of a new proforma. Also, in contact with the Documentation Committee to enquire on the feasibility of adding the ward round proforma into Trust policy.  |

| Local Audit Title   | Actions to be taken by RWT  |
|---|---|
| Adequately scanned and filled consent and WHO forms in breast interventional radiology procedures in New Cross Hospital.  | Educate healthcare professionals involved in obtaining written consent and WHO forms & Educate healthcare assistants involved in scanning and attaching the written consent and WHO forms to the breast interventional radiology procedure.   |
| Audit on the availability and usage of antimicrobial prescribing stickers for patients admitted under Oral and Maxillofacial Surgery at New Cross Hospital (21/22). | Audit's findings will be disseminated on ward round and at the Head and Neck Governance meeting. Actions will be put in place to ensure a supply of antimicrobial prescribing stickers are more accessibility and to increase awareness of the location of these stickers. Audit's findings on ward round and at the Head and Neck Governance meeting 18th February 2022. |
| 'Appropriateness of usage of computed tomography pulmonary angiography<br>(CTPA) investigation of suspected pulmonary embolism.                                     | Ensuring the criteria are in keeping with a likely PE prior to vetting scans to reduce the number of inappropriate scans. This will be presented at the local governance meeting and re-audited in the coming months.   |
| Improving the Weekend Handover: A Multi-Cycle QIP.  | Shared drive access to ensure ease of access to the handover document to all juniors in the department and handover sheet to be updated by Juniors on Friday evening.   |
| s there a Role of angioplasty in SFA disease? (21/22).  | Repeat audit in future and include external Hospitals Data.   |
| Non-Organic Hearing Loss Clinic Audit (21/22).  | Creation of a Non-organic hearing loss clinic report template.  |
| Audit of Completed ABRs (21/22).  | Review and update local guidelines, review journal requirements and to ensure flags and parameters are added to AB for patients.  |
| Audit of Paediatric Hearing Aid fittings and Reviews 2021 (21/22).  | Remind clinicians of importance of good record keeping and documentation for patient continuity of care. Investigate possibility of a reminder in patient information page as a reminder to ask whilst checking demographics.   |
| Audit of Medical Air Outlets.   | Contact manufacturer for replacement equipment.   |
| Re-audit: Adequacy of Clinical Information on CT Head Request forms for patients with suspected Stroke.   | The importance of providing full information on the request forms is being re-iterated to staff in the relevant departments.  |
| QIP - Neurophysiology Referrals.  | A new system is being designed to be able to triage patients more accurately for their tests.   |
| A multidisciplinary audit of the orthognathic care pathway to assess effectiveness, clinical outcomes, and PROMS (21/22).   | Education of team for record keeping including Re-enforcement of wisdom tooth removal date<br>- ensure letters from GDPs scanned with date or patients to inform during assessment prior to<br>surgery's planning.  |
| ENT emergency/casualty clinic - departmental comparison.  | Service evaluation completed; quality improvement project will be conducted if required.  |



|  | Local Audit Title  | Actions to be taken by RWT   |
|--|--|--|
|  | An assessment of antibiotic prescribing in surgical patients that developed c. difficile (21/22).  | Consider incorporating a stop date on ePMA for antibiotics. Education and reminder to clinical teams to document where patients are at high risk for C diff on admission.  |
|  | Audit of EHCP Health Advice.   | To produce an abridged EHCP report checklist to enable clinicians to add addendums to clinic letters or prospectively include key information in clinic letters in anticipation of EHCP.   |
|  | Bone bank transportation re-audit.   | A prospective audit could be considered to identify reasons for longer times.  |
|  | Compliance of Antibiotic Prophylaxis in Trauma & Orthopaedics Surgery at New<br>Cross Hospital (2021/2022).  | To work with the relevant specialties to ensure appropriate prescribing and administration of antibiotic prophylaxis. Increase awareness about antibiotic prophylaxis among ward staff. Assess compliance after the implementation of interventions.   |
|  | Transition from Child to Adult Health Services (NICE NG 43: Transition to adult services for CYP in special school and ADHD clinics).  | To have a specific transition clinic appropriate children and young people and to develop a transition proforma.   |
|  | Assessment of commutativity of parathyroid hormone (PTH) and adjusted calcium measured on Abbott, Roche, and Siemens assays in the diagnosis of normocalcaemic hyperparathyroidism (NCPHPT). | In view of audit findings and based on published PTH reference range studies, PTH reference range in the New Cross Hospital Laboratory (Abbott) has been updated to 2.7 to 11.1 pmol/L. Abbott has addressed negative bias observed in the calcium assay.  |
|  | Cerebral Palsy Integrated Pathway (CPIP) Audit.  | To design a CP proforma & ensure that a Tone Management/ Orthopaedic Clinic Review is undertaken within 3 months of CPIP assessment.   |
|  | Duty of Candour Trust Wide Audit July 2021 (data from July- Dec 2020)  | All areas of non-compliance with policy, regulations or procedure will be discussed with the Directorates. Consider including in next audit further elements of assessment of guidance.  |
|  | Antibiotic prescription in pneumonia patients.   | Actions for Junior doctor/Registrar/Consultant; Documentation of CURB65 score on admission,<br>Antibiotic champion to be allocated among the junior doctors weekly by the consultant, Posters<br>with antibiotic guidance and review reminders to be posted at important points.                                       |
|  | Audit of the Management of Sexual Assault Complainants at Wolverhampton<br>Sexual Health Service.  | Staff educated on the guidelines; review sexual assault proforma and template; a sexual assault local policy to be created, taking into consideration findings of the audit, and reducing visits to improve overall uptake; text message reminders for the window period for bloods and for vaccinations put in place. |
|  | Progression of PFT Clients 12 months after being transferred to the generic health visiting service.   | Repeat audit looking at the progression of PFT clients 12 months after transfer to the generic health visiting service.  |
|  | Baseline assessment tool for anaphylaxis: assessment and referral after emergency treatment (NICE CG134).  | To educate and raise awareness of NICE recommendations; improve documentation quality<br>and information discussed with the patient and family; provision of information leaflet on patient<br>support groups as part of the discharge criteria.   |

| Local Audit Title  | Actions to be taken by RWT   |
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| Indications for plain abdominal films from the Emergency Department.   | Education via posters and informal educational sessions. Consult with Radiology with a view to include a drop-down list for indications when completing refers and for them to provide feedback on requests when inappropriate.  |
| Audit into ureteric stone referrals at New Cross Hospital.   | All the referrals from A+E should be seen, and a decision made, use of the ESWL slots. Consider a pan-network list & Patient choice ESWL v URS.  |
| Evaluation of the use of Local Safety Standards for Invasive Procedures (LocSIPPs) for dental extractions over a 2-cycle audit in both the community dental setting (CDS) and hospital dental setting. | Staff training sessions on the use of SOE LocSIPPs-Dental Extractions template.  |
| Assessment of Management of Epistaxis at New Cross Hospital (21/22).   | Developing an acute epistaxis management protocol.   |
| Re-Audit- QIP- Is there a role of Ciproflaxacin at the time of TWOC post-surgery?<br>2021/2022).   | Discontinue routine administration of Ciprofloxacin to all patients at the time of TWOC following surgery. Document in post-operative plan whether Ciprofloxacin should be given at time of TWOC. Continue to safety net patients at the time of TWOC & to provide open access to SEU/ attend ED if unwell. Discuss who will decide whether patients will receive ciprofloxacin at TWOC following a non-urological procedure.<br>Repeat audit if required. |
| Comparison of the Ultrasound and MRI of shoulder for rotator cuff tear - Audit and Quality improvement project.  | Primary care clinicians to follow the appropriate pathways to assess and refer patients with shoulder pain and/or suspected rotator cuff tear. Feedback findings to the Integrated Care System.  |
| Is there a role of Ciproflaxacin at the time of TWOC post-surgery? (2021/2022).  | Consider discontinuation of routine administration of Ciprofloxacin. Repeat audit.   |
| Vitamin D Assessment in Elderly Neck of Femur Fracture Patients.   | Continue use of interventions placed on ICE pathology requesting system and introduce the importance of assessing vitamin D3 and prescribing appropriately in junior doctor induction.   |
| Efficacy of WHO Surgical Safety Checklist for Cataract Surgery 2021/22.  | Check mandatory compliance to WHO check, identify, and address any error during pre-<br>operative round, identify patients awaiting cataract surgery with biometry error and republish<br>the biometry, practice writing down on the biometry sheet all requirements, re-audit in 12<br>months.  |
| NatSSIPs/LocSSIPs Safety clinical Audit/QIP for coronary angiogram and PCI 2021/22.  | Following the audit report a review will now be undertaken to understand the reason for partial compliance.  |
| Re-Audit of suspected TIA diagnosis and management In the Eye Referral Unit 2021.  | TIA poster already placed in clinic rooms in ERU after first round of audit. To reinforce the message that 100% of patients seen with a diagnosis of TIA need to be started on 300mg aspirin and 100% patients with a diagnosis of TIA should be referred to TIA clinic.   |



| Local Audit Title   | Actions to be taken by RWT  |
|---|---|
| Movement in and out of area audit (reaudit) (July 2021).  | Team leaders to continue to communicate in team meetings the importance of contact being made with families new to area within five working days and the importance of contact being made with the forwarding trust for all children who have moved into area and are receiving universal plus or universal partnership plus services.  |
| X-ray Audit (Part 2 - closing the loop) 2021/22.  | Discuss with the team conducting the ongoing ward round proforma and implement the XR documentation within this proforma.   |
| Analgesia prescribing in patients with cognitive impairment (21/22).                                    | Introduce the use of this modified Abbey Pain Scale tool for patients with cognitive impairment.<br>Information to be added in the Ward Round proforma.   |
| SUI Action Evidence Audit - January to June 2021.   | Governance to review internal processes to ensure sufficient evidence is received before an action is closed. Reminder to directorates that when they complete actions, they must upload evidence to support closure onto Datix. Directorates to review the reason for Partial assurance, to identify learning and to ensure actions are SMART.   |
| Ockendon Report Audit: Audit of Women's Choices in Their Care and Respecting Their Decisions (2021/22). | To brief the Community Midwives on the importance of providing support or scheduling appointments.  |
| NUTRITION AUDIT - Ward A21 and Paediatric Assessment Unit.  | Directorate to raise a risk about areas of non-compliance if continuing issues are found.<br>Bimonthly updates provide assurance/update back to Division. E-mail to be sent to all staff<br>indicating expectations to comply with policy. Teaching sessions to all nursing staff to be<br>undertaken with agreed outcomes. Practice to be observed and re-audited monthly and<br>additionally spot check by Matron and all sisters. Poster to be placed in PAU/Ward areas to raise<br>staff awareness of the need for compliance to policy. Review non-compliance and address with<br>individual members of staff. |
| Sugammadex and contraception 2021/22.   | Increase awareness of the drug's side effects and ensure patients fully understand the potential implications of the drug.  |
| VTE Reaudit (2021/22).  | To present and discuss findings and reiterate the importance of documentation to relevant staff.  |
| X-ray Audit (2021/22).  | To implement a standardised X-ray review form to improve consistency.   |
| Pre-operative fasting times for elective surgical patients 2021/22.                                     | More emphasis to the patients- verbal and written to adhere to the 6 and 2 rule of fasting.<br>Theatre team to communicate the Post Briefing Agreed List Order to the ward. Anaesthetist<br>should ensure that the patients and ward staff have clear fluid instructions once PBALO is<br>confirmed. Posters in the admission lounge encouraging patients to keep hydrated.   |

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| Local Audit Title  | Actions to be taken by RWT   |
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| Movement in and out of area audit (reaudit) (2021/22).   | Communication to practitioners to improve awareness of the importance of making contact within five working days and contacting the forwarding trust. Furthermore, completion of a records audit by the 0-19 service.  |
| Cancer Pathway SOP: To audit the effectiveness of SOP (LocSSIPs).  | To develop see and treat to avoid breach.  |
| Re-Audit Written Consent Audit (21/22).  | To re-audit 22/23.   |
| NICE CG124: Audit of time to theatre for fractured neck of femur patients in March/April 2021 (2020/21).   | Use of a trauma list template is advised. Breach time should be recorded for every case. On call teams should try to optimise patients early on to avoid delay. Ensure necessary imaging is requested and done on an urgent basis - speak to on call Radiologist if needed. Clear documentation of reasons behind delays or cancellation in notes. |
| Gaking blood cultures in patients with who have temperature spikes following elective orthopaedic surgery (2021/2022).   | Actions were implemented throughout the three cycles including meeting with staff to stress the importance of following the guidelines. The poster produced was tweaked so it was clearer and simpler to follow. The Directorate will re-audit again once recommendations are embedded.  |
| mproving service delivery in Stroke - Improving access to urgent in-patient<br>Carotid Doppler for patients admitted to Stroke Unit, New Cross Hospital (21/22). | Streamline pathway for in-patient carotid Doppler for in-patient strokes/TIAs with dedicated scanning slots. Select appropriate patients during ward round in liaison with therapy team to facilitate appropriate utilisation of available resources. Re-audit in 2 years to assess improvement.   |
| Local Audit of Overnight Red Cell Transfusion.   | Continue monitoring and reiterated through training.<br>Audit findings shared with HTG members to take back to local governance for sharing.   |
| NICE Psoriatic Arthritis Biologics.  | To continue to ensure timely assessment of the patients who have recently started high-cost drugs. As the department has performed well, to encourage it to maintain these results.  |
| Mycophenolate counselling - contraceptive advice/pregnancy test and documentation (QIP). (21/22).  | Findings will be discussed in the governance meeting and will encourage the medical and nursing staff to follow correct recording procedures regarding documentation.  |
| Audit of Neurorehabilitation Unit (NRU) Inpatient Referrals (21/22).   | The Referral form should be made available on the Trust's intranet page, it should be electronic with mandatory fields and should ask for the Referring clinician's email address. The process for managing the referrals is to be communicated and agreed upon by the directorate.  |



| ocal Audit Title  | Actions to be taken by RWT   |
|---|--|
| - Fetal Blood Sampling Water birth.<br>- Normal Vaginal Births.   | Staff member involved contacted. The sterile instrumental and suture packs have been reconfigured to remove the tampon from the pack. The Delivery Suite team/Intrapartum manager has produced a Standard Operating Procedure (SOP). A copy has been added to the documents page of this database file.                                    |
|   | Ensure the clinics have adequate equipment. Correspondence to be sent to the relevant team expressing the importance of the 36-week CO monitoring.   |
|   | Education of all staff on delivery suite about the importance of intrapartum risk assessment and keeping these updated as further risks become apparent ensuring continuous intrapartum RA is being done. Highlight need for risk assessment during mandatory EFM training. Re-audit in 3 months to see if there is any improvement.       |
|   | Correct process to be reiterated to staff, a new proforma to be introduced and a re-audit to assess any increase in compliance.  |
| 2021/22).   | To share the results of the audit with the Delivery Suite (midwives) to improve compliance.<br>Digital midwife may be able to help review the second stage CS to ensure adequate<br>documentation.   |
|   | To consider a business case to implement CIS as recommended by the GPICS V2. The CIS should be able to collect and share electronically Critical Care Minimum Data Sets (CCMDS).   |
| Emergency Caesarean Section Audit, including Caesarean Section in Second Stage of Labour Audit (2021/22). | Impacted fetal head training to be enhanced.   |
|   | Matron and Lead Nurse for Mental Health to create action plan to be monitored via Governanc<br>Meeting.  |
|   | Reminder to staff to ensure patient autonomy document is uploaded to clinical web portal.<br>Reminder to staff to ensure completion of demographics and to sign, stamp, designation,<br>and date the patient autonomy document. Changes to be made to next audit to reflect the<br>amendments required due to a change in local processes. |
|   | Re-audit to be undertaken. Education, training, and interpretation of the NEWS2 score to be conducted.   |
| Re-audit of Antimicrobial Prescribing by Non-Medical Prescribers (21/22).                                 | Share the Audit and remind all staff to complete anti-microbial forms & re-audit.  |

| Local Audit Title  | Actions to be taken by RWT   |
|--|--|
| An audit assessing the clinical need for recording observations overnight for stable patients in an elderly care ward (21/22). | Box added to consultant ward sheet to be completed during ward round which will identify patients who do not need overnight observation  |
| (Orthotics) use of pressure integrity Tool for in-patients (21-22).  | Another audit will be conducted to review the number of skin integrity tools completed in the next 6-month period to re-assess compliance.   |
| (Nutrition & Dietetics) Completeness of HETF database (21-22).   | Update any missing data, identify any missed patients, and follow up with full nutritional reviews and record number of patients not triggered despite data being completed  |
| Perioperative Use of Dmards and Biologic 'Drugs for Elective<br>Orthopaedic Surgery. (LocSSIP) (21-22).                        | Share outcome of the audit with orthopaedic department. Update agreed guidelines with update date evidence.  |
| Incidental vertebral fracture identification and new reporting pathway - is it working? (21-22).                               | Fully implement pathway to increase the identification of the incidental osteoporotic fractures.   |
| Dentifying frailty in patients seen by the rapid intervention team 21/22.  | Two teaching sessions have been held with the RITS nursing team to discuss the results of the initial audit and teach the team how to use the clinical frailty scale. Are aim following this is for the clinical frailty scale to be documented for each patient on the RITS admission avoidance document. For the last stage of the quality improvement project, we will re-audit patients and consider a pathway for referral. |
| Deep Vein Thrombosis Prophylaxis from Emergency Department (2021/22).  | Emergency Department has now started DVT prophylaxis assessment for patients having lower limb plaster slabs.  |
| Is routine pre-operative G&S sampling necessary for elective laparoscopic cholecystectomy.                                     | Stop routine G&S for elective LC patients.   |
| Secondary Post-partum Haemorrhage/Retained Placental Tissue (Post-partum EVAC and Histology).                                  | More specific mentioning of either presence or absence of chorionic tissue from histology department. To train more registrars to do manual vacuum aspiration (MVA).   |
| Use of PPI with DAPT in patients with acute coronary syndrome (2021/22)  | Further education for discharging doctors on other wards who may treat patients with ACS. Re audit 2022.   |
| Audit of E-Discharge (SUI action from 240118) (21/22).   | Wound care training for nurses. Medical Team to have training from Tissue Viability. Explore the feasibility of mandating wound care documentation on e-discharge and adding to discharge policy.  |
| Glaucoma virtual clinics during covid-19 2021/22.  | Recommendations from QIP included: Include disc photographs as part of the work up +/- OCT or fields, more clinics in the community, consider discharging the stable glaucoma's' into the community & explore ways to disentangle doctors' simultaneous presence - promote remote review of notes.   |

| Local Audit Title   | Actions to be taken by RWT   |
|---|--|
| Audit of compliance with surgeon operated mini c-arm standards (2021/22).                                 | Senior Consultant has informed all registrars and consultants to give filled forms to Matron an a future re-audit will be arranged with a current SHO to assess any change in compliance.  |
| QIPof pre-operative ultrasound scan findings for shoulder rotator cuff tears (2021/2022).                 | Awareness to colleagues that Ultrasound scan is a cost effective and fast method of diagnosin rotator cuff pathology. Should be considered as first line for rotator cuff pathology.   |
| Reducing inpatient fall among patients aged 65 and above.   | Management Team utilising bank staff where appropriate to cover staff shortages. Also, staff of ward encouraged to sit in tag bays that are not nurses or Drs. On admission, identify aids pati used at home and ensure relatives bring those aids to the ward. Ensure ward is clutter free, medical devices that are not in use e.g., ECG machines, weighing chairs are removed from the bay.                               |
| Term NNU Admissions Audit (2021/22).  | The Pyrexia guideline will be updated to remove paracetamol as first line management and C traces will be discussed in the webinar teaching.   |
| Insulin prescriptions in diabetic mums with steroids (2021/2022).   | The issues that were identified were problems with prescriptions, cannulation delays and<br>handover issues. The proposed solutions are: Updated steroid proforma to be completed,<br>aide memoire developed, ANC checklist to ensure both proforma and drug chart filled in prior<br>to admission, Cannulation training for staff, clear management plan to be documented on<br>Badgernet & Junior doctor teacher sessions. |
| Local Safety Standards for Invasive Procedures (LocSSIP) Nail Surgery Annual Audit 2020-21.               | Continued monitoring and discussion and sharing of the outcomes with the team.   |
| Effective use of Brain MRI in Transient ischemic attack (TIA) and acute non-<br>disabling stroke (21/22). | Consideration of a daily slot to the stroke unit for brain MRI request.  |
| Audit of Documentation in Medical Records (2021/2022).  | Staff to be reminded of importance of completing the consent form in full. NOF red booklet is be altered to make it easier to include necessary information. Reaudit in 6 months to see if an improvements have been made.   |
| Efficient prescribing of Insulin and warfarin.  | Proposed 3rd Cycle with show emphasis on training new Jnr Doctors on local Induction to further improve result.  |
| Safe Handovers in emergency admissions - A snapshot audit.  | Update/standardise handover sheet, ensure formal update of nurse-in-charge at the end of t<br>WR, include Resus and Covid status as well as frequency of obs per patient, consider using a<br>Resus and Covid status sign & use minimum information on the patient boards.   |
| CPAP compliance study: Pre-COVID vs. COVID pandemic period.   | Continue with current hybrid clinic model of telephone and face-to-face, consider video consultation, set up 30 days follow up clinic post initiation of CPAP, selection of appropriate patients, continued utilisation of sleep MDT and virtual/CAS clinic to discharge patients with seeing them if they have normal sleep studies or mild (to moderate OSA) but no syndrome.  |

| Local Audit Title   | Actions to be taken by RWT  |
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| CPAP management of COVID-19. Service evaluation audit.  | Business plan in progress to adapt the ward for enhanced ventilation and to incorporate critical care spec bed spaces. Increase nursing numbers and ACPs to provide experienced support 24/7.   |
| Compliance Against CP11 and the Mental Capacity Act 2005 when completing DNACPR (Reaudit) (2021/22).  | Trust wide RESPECT audit will be commenced which will audit the DNACPR forms.   |
| Mental Capacity Act (2005) Compliance (reaudit 21/22).  | To pilot a virtual safeguarding drop-in clinic. To review current MCA/DoLS E-learning package to ensure that it is fit for purpose. To improve the quality of Mental Capacity Assessments and Deprivation of Liberty Safeguard applications. Local MCA / DoLS champions in each clinical area.  |
| Assessing attitudes to - and educating staff about - environmentally friendly anaesthesia (2021/22) Part 1.   | This audit has reminded the anaesthetic department of the environmental impact of their anaesthetic techniques. This will be re-audited to assess the impact of the presentation.   |
| anaesthesia (2021/22) Part 1.<br>mpact of Covid Lockdown on Patient fitness for surgery 2021/22.  | Translating the results (that some patients have frailty pre-op) into improved outcomes from prehab is the next step from this audit.   |
| Assessing small bowel distension in MRI enterography.   | Compare New Cross's MRI small bowel prep protocol with large GI centres nationally and implement any necessary improvements.  |
| Assessment of the Mental Health and Quality of Life of patients with hyperthyroidism attending the Endocrine Clinic at WDEC.  | To consult with psychiatry and set up the required service.   |
| Audit of lower limb open fracture management against the British Orthopaedic<br>Association Standards for Trauma (BOAST) guidance on open fracture<br>management (2021/22). | To discuss with Clinical Illustration and IT to see if issues can be resolved.  |
| Adherence to British Thoracic Society Guidance on follow up of Patients with a Clinic-radiological Diagnosis of COVID-19 pneumonia.   | Look at the adherence with the guidance in non-respiratory areas, present audit to the trust<br>board meeting & share the results with the ITU. Consider developing COVID specific clinics<br>which could be Nurse based & Long COVID clinic, and a separate referral pathway developed in<br>line with the national recommendations. |
| Robot-Assisted Radical Cystectomy: A Complete Audit Cycle of Our First 120<br>Cases.  | Patient will be discussed at MDT and offered neobladder formation where appropriate & ongoing review of results with regular analysis and re-audit after next 100 cases.  |
| Covid 19: Are we following the Trust guidelines?  | Improve Oxygen prescription Prompts for Oxygen prescription in ePMA, oxygen champions in the ward, Oxygen prescription QIP & additional Oxygen assessment statement in the consultant ward round sheet.   |
| Lower Gastrointestinal Bleeds - An Audit on the safe discharge of patients from the Emergency Department.   | Incorporate this early assessment tool/score into a departmental guideline.   |



| Local Audit Title   | Actions to be taken by RWT   |
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| Audit of the Management of suspected C spine injury in the Emergency<br>Department.   | Radiology have circulated shared learning IRMER guidelines for appropriate requesting of scan to all Depts.  |
| NICE Guidance - TA587 Lenalidomide plus dexamethasone for previously untreated multiple myeloma.  | Discussion in consultants meeting to start using proformas again & email to all consultants.   |
| QIP on improving VTE risk assessments in patients admitted on cardiology ward,<br>New Cross Hospital.   | Introduction of VTE cues onto ward to remind clerking doctors to complete VTE risk<br>assessments - posters and VTE 'stamp.' Incorporate number of outstanding VTE risk assessmen<br>into morning board round. Appoint daily 'VTE marshal' to monitor outstanding VTE risk<br>assessments and advise relevant doctors/ ANPs to complete assessments for their patients. 'VT<br>marshal' SOP developed and distributed. |
| Review of the outcomes for patients with fast-track referrals for possible penile cancer (2021/22).   | Communication to GPs on audit findings, recommendations to include full history taking and examination and changes to referral form.   |
| Cataract Telephone Post-Op Clinic Audit 2021/22.  | Consider post-op clinics to move to community optometrists and/or continue to do telephone cataract post-op clinics, re-audit will be completed.   |
| Adult and paediatric post-tonsillectomy pain and readmissions (21/22).  | Consensus within ENT department regarding all audit recommendations. Discussion with anaesthetics/pharmacy for a standardised post-op pain protocol and discharge analgesia pack &trial of new intraoperative techniques locally.  |
| Audit of the consent process for BAHA procedures to ascertain whether the manufacturer is named (21/22).  | Pre-printed BAHA-specific consent forms to be created.   |
| Audit of CP50- Results filing in rheumatology (based on the local SOP in this area; SOP 2. Rheumatology CP50 Compliance and ICE Results Review Policy). | All clinicians are being encouraged to file results on the system in a timely manner.  |
| Multiple Sclerosis (MS) - Acute Inpatient Physiotherapy Provision.  | To consider ways to improve the referral process of MS patients to the Neurological<br>Physiotherapy team. Education to Acute therapy team & nursing ward staff. Improve direct links<br>with Neurologists/MS nurse. Improve use of standardised outcome measures Use of PFMP<br>consistently. Re-audit in the future.   |
| Audit on Work Up for Profound Hyponatraemia in Acute Medical Unit.  | Update guidelines & consider sending out making it better alert e mail.  |
| Adequacy of Clinical Information on CT Head Request forms for patients with suspected Stroke.   | Audit results to be disseminated to team members involved in imaging referral and vetting. Re<br>audit later (3-6 months) after changes are expected to have been implemented.   |
| Staff compliance of using the modified Nottingham Sensory Assessment Tool in patients that have sensory deficits following an acute stroke.             | To modify the stroke ICP document to include a space to document whether the patient requires a mNSA. Stroke Physiotherapy and Occupational Therapy team to be educated on thi   |

| Local Audit Title   | Actions to be taken by RWT   |
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| Service level audit (Blood podding) - A relook and review (2021/22).  | To maintain the current practice and reaudit in four months' time.   |
| NICE NG 118: COVID Stones: An observational multi-centre cohort study investigating the clinical management and outcomes of ureteric stones during the COVID-19 pandemic in the United Kingdom (2020/21). | To increase the capacity of ESWL.  |
| HTM01-05 - Infection Prevention (20/21).  | Refurbishment. Managed via the risk register.  |
| An audit of time to CEPOD theatre OMFS trauma patients, including mandible fractures (carried forward from 20/21).  | Utilisation of the dedicated maxillofacial trauma list.  |
| Are GP Referrals to the Emergency Department Appropriate? (20/21).  | To be presented to ED Management Team.   |
| Audit into Neurophysiological referrals (20/21) and 21/22.  | New e-referral system and the new system will be on the clinical web portal.   |
| A retrospective audit into time of waits for pts to start first line DMT (20/21) and  | New pathway guidance, database needs to be completed accurately & will reaudit in 2 years post pandemic to see if figures have improved.   |
| Prospective audit into compliance of Cancer waits in neurology (20/21) and 21/22.   | More rigorous triaging of the referrals.   |
| Hypothyroidism during pregnancy QIP (2020/21).  | A patient information leaflet has been developed to give clearer instructions to the patient, awareness has been given to the community midwives regarding vANC and the findings of this audit will also benefit the Endocrinology team. |
| QIP (2020/21) Preterm Birth Clinic Performance:<br>- Did we prevent preterm birth in those who had cerclage/progesterone group/<br>in the group where intervention was not needed?                        | The directorate to aim for steroid administration <7 days of delivery.   |
| QIP: Management of Bartholin's Cysts - introducing word catheters Audit (2021/22).  | Training sessions will be arranged for staff, to improve documentation a standard operation notes form will be developed for the procedure.  |
| Gynaecology Operation Notes Audit/Review (QIP) 2020/2021.   | Communication to staff to ensure- better legibility, more use of coloured paper / red ink, signatures, better compliance with the stamp filling until we move to electronic records.   |
| PD (20/21)21/22.  | Continue to monitor performance annually.  |
| MacMillan Consultant Radiographer Service - Palliative treatments.  | Compliance with the recommendations has improved over the last 2 years, a further re-audit in future to be considered.   |



| Local Aud   | dit Title   | Actions to be taken by RWT  |  |  |           |   |  |
|---|---|---|--|--|-----------|---|--|
| Are we managing joint aspiration samples correctly? (2020/21).<br>Laparoscopy in Endometrial Cancer Audit (re-audit) 2020/21.   |   | <ul> <li>Ensure these results and teaching goes out to all departments in New Cross Hospital rather that just the Orthopaedic department.</li> <li>Completion of further cycles of audits will help us monitor the department's performance in terms of mode of surgery, complication rates, lynch syndrome screening, and the 62-day-targe achievement rates.</li> </ul> |  |  |           |   |  |
|   |   |   |  |  | An audit  | looking at the reasons for in-patient CT and MRI scan rejections (20/21).   | Recommendations are to be conveyed to referring Directorates to improve compliance.                |
| (Speech & Language) Special Schools and Community dysphagia audit.<br>(Physio & OT) Patient information leaflet re-audit - Hands Team (20/21).<br>(Physio & OT) Patient information leaflet audit - Children's Therapies (20/21). |   | Further training for staff working on acute wards.         Review usual order quantities & aim for improved consistency across sites .         Revisit suite of leaflets and identify those which can be archived & compile a list of all currently used publications. Ensure staff are aware of Trust policy and process.  |  |  |           |   |  |
|   |   |   |  |  | (Physio & | OT) MSCC - compliance with NICE guidance (20/21).   | Occupational therapy referral to be included in local policy.                                      |
|   |   |   |  |  |           | ate for osteoporosis - Timing of the 2nd Zoledronate infusion in patient<br>initial infusion outside rheumatology department but within the trust | Audit findings will be disseminated to care of elderly team who manages bone health of inpatients. |
| Radiolog  | Audit of Breast Biopsies It was agreed that in terms of the process for<br>y to follow around checking consent forms been uploaded to Soliton<br>wing RCA Datix 220491 Wire insertion. (20/21). | This audit will be made available to all staff and a further reminder to state where the documentation has been viewed will be given to all reporting radiographers.  |  |  |           |   |  |
| High Risk Medicines (20/21).  |   | Change in process for consideration; transfer process to PCN pharmacy technicians to identify and book the overdue blood tests.   |  |  |           |   |  |
| Re-Audit  | Cervical cytology (20/21).  | To re-iterate to staff, the importance of labelling samples correctly.  |  |  |           |   |  |
| Re-Audit  | Written Consent Audit (20/21).  | Recommendations include compulsory photography of all sites for biopsy & monthly audit of ten patients.   |  |  |           |   |  |
| Re-Audit  | WHO Checklist (20/21).  | To ensure all paperwork is completed appropriately and checked at end of session. To Re auc   |  |  |           |   |  |
| CG 143 -  | A NICE-related Audit on the Management of Sickle Cell (20/21).  | To increase awareness on the appropriate management of sickle cell disease.   |  |  |           |   |  |

| Local Audit Title   | Actions to be taken by RWT   |  |  |  |
|---|--|--|--|--|
| Prophylactic antibiotic prescription (2020/21) 2021/22 PART 1.  | Improve adherence of prophylactic antibiotic prescribing for elective surgery, inform relevant specialty leads & re-audit to be undertaken.  |  |  |  |
| Audit of transplant outcomes for 2019 compared to 2018.   | Continue with annual review and monitor 3 to 5 yearly trends were information available.   |  |  |  |
| The Management of Patients presenting to ED with Haematuria.  | To alter the ED haematuria pathway so that it is more efficient, to ensure that appropriate investigations have been done.   |  |  |  |
| Re-audit of the Inpatient Management of Hypoglycaemia (20/21).  | To strengthen training using the e learning for management of hypoglycemia in ward areas with<br>poor compliance.Communication to all ED staff to remind them that there is no indication for D-dimer in<br>pregnancy and all patients with possible PE need CXR as part of their work-up.<br>Maternity leads to discuss with radiology regarding the difference in time to scan for their<br>patient group. |  |  |  |
| Does the current management of pregnant patients with suspected DVT/PE at<br>New Cross Hospital adhere to current local and national guidance?            |  |  |  |  |
| NG25 Preterm labour and birth - updated Aug 2019 (2021/22).   | To increase awareness among junior doctors and midwives about management of preterm births & to ensure clearer documentation.  |  |  |  |
| RICE DG036 Therapeutic monitoring of TNF-alpha inhibitors in rheumatoid arthritis.  | To present findings in the governance/departmental meeting.  |  |  |  |
| Audit to see if all CT scans are reviewed in 1 hour.  | Consult with Radiology to identify and address issues leading to delays. Audit to see if referrals have been made in line with guidelines. Audit results to be shared with junior doctors during training. Re-audit in future.   |  |  |  |
| Audit of DVT pathway 2019/20.   | Consider as a potential risk, Junior dr induction to be reviewed to increase learning, AMU to review how VTE patients are managed when transferred from ED and to re-audit.  |  |  |  |
| QIP: Saving Babies Lives: Element 2 - Risk assessment, prevention, and surveillance of pregnancies at risk of fetal growth restriction (FGR) (2019/2020). | Share presentation with Community Midwives, Matron level review of cases missed by SFH measurement & update current pregnancy risk assessment.   |  |  |  |
| IPG 356 Total Laparoscopic Hysterectomy (Benign Gynaecology) (2019-2020).   | Recommendations include to introduce enhanced recovery pathway, Consultant Gynecologists should be encouraged and supported to undertake minimal access hysterectomy, dedicated teams including theatre staff/anesthetists & introduction of a pre-printed consent form and patient information leaflet.   |  |  |  |
| Post-operative analgesics requirement for Robotic assisted laparoscopic radical prostatectomy with fixed anaesthetic technique (RARP).                    | Standardise pre/post operative data collection.  |  |  |  |
| QS173 - Intermediate care including reablement (21/22).   | Outcome measure review required & management plan added to patient held record.  |  |  |  |

| Local Audit Title   | Actions to be taken by RWT  |
|---|---|
| NG073 and QS 172 Endometriosis: diagnosis and management (2021/22). | To create an Endometriosis pathway/proforma and the provision of patient leaflets and signposting to support groups.  |
| NICE NG76 Child Abuse and Neglect.                                  | Consider the lack of framework for staff to evidence neglect as a risk which is being addressed by RWT's safeguarding team involvement in the development of the WeCan toolkit. |
| QS149 - Osteoporosis (20/21).                                       | Wider team meeting has been organised to produce the most appropriate and realistic way to address areas of non-compliance.   |
| TA228 Multiple myeloma (first line) - bortezomib and thalidomide.   | Updated guidance now available to be reviewed and followed.   |

## How to give comments

We welcome your feedback on this Quality Account and any suggestions you may have for future reports. Please contact us as indicated below:

The Royal Wolverhampton NHS Trust New Cross Hospital Wednesfield Road Wolverhampton WV10 0QP

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#### English

If you require this document in an alternative format e.g., larger print, different language etc., please inform one of the healthcare staff.

#### Punjabi

ਜੇ ਤੁਹਾਨੂੰ ਇਹ ਦਸਤਾਵੇਜ਼ ਹੋਰ ਰੂਪ ਉਦਾਹਰਨ ਵੱਜੋਂ ਵੱਡੀ ਛਪਾਈ, ਵੱਖਰੀ ਭਾਸ਼ਾ ਆਇਦ ਵਿੱਚ ਚਾਹੀਦਾ ਹੋਵੇ, ਤਾਂ ਕਿਰਪਾ ਕਰਕੇ ਕਿਸੇ ਸਿਹਤਸੰਭਾਲ ਕਰਮਚਾਰੀ ਨੂੰ ਬੇਨਤੀ ਕਰੋ।

#### Polish

Aby uzyskać niniejszy dokument w innym języku lub formacie, np. pisany dużą czcionką, itp., prosimy skontaktować się z przedstawicielem personelu medycznego.

#### Russian

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Если данный документ требуется Вам в альтернативном формате, например крупным шрифтом, на другом языке и т.п., просьба сообщить об этом одному из сотрудников здравоохранения.

#### Lithuanian

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#### Kurdish

ئەگەر ئەم بەلگەنامەيە بە شێوازێكى ديكە دەخوازيت بۆ نموونە چاپى گەورەتر، زمانێكى ديكە ھتد. تكايە يەكێك لە كارمەندانى سەرپەرشتى تەندروستى ئاگادار بكەرەوە.



Designed and produced by the Department of Clinical Illustration, New Cross Hospital, Wolverhampton WV10 0QP

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| Health | Scrutiny |
|--------|----------|
| Panel  |          |

22 September 2022

| Report title                            | Public Health Annual Report 2021-2022   |   |  |  |
|---|---|---|--|--|
| Cabinet member with lead responsibility | Councillor Jasbir Jaspal<br>Public Health and Wellbeing   | • |  |  |
| Wards affected                          | All   |   |  |  |
| Accountable director                    | John Denley, Director of Public Health  |   |  |  |
| Originating service                     | Public Health   |   |  |  |
| Accountable employee(s)                 | Madeleine<br>Freewood<br>Email Madeleine.freewood@wolverhampton.gov.uk  |   |  |  |
| Report to be/has been<br>considered by  | Public Health SeniorLeadership Team18 May 2022Joint Children's, Educationand Adults Leadership Team16 June 2022Strategic Executive Board05 July 2022Health and WellbeingTogether Board13 July 2022Cabinet27 July 2022 |   |  |  |

#### Recommendation(s) for action or decision:

1. Health Scrutiny Panel is recommended to comment on the Director of Public Health Annual Report for the period 2021-2022.

#### This report is PUBLIC NOT PROTECTIVELY MARKED

#### 1.0 Purpose

1.1 To present the draft Annual Report from the Director of Public Health for the period 2021 – 2022 for comment.

#### 2.0 Background

- 2.1 Production of an annual Public Health Report is a statutory requirement. It is the Director of Public Health's professional statement about the health and wellbeing of the city.
- 2.2 The Annual Report for 2021-2022 aims to inform professionals and members of the public about the current public health challenge faced by our residents and sets the strategic direction for creating a healthier city together in the wake of the pandemic.

#### 3.0 Report contents

- 3.1 The focus for the Annual Report for 2021-2022 is 'creating a healthier city together' linked to the Our City Our Plan ambition for Wulfrunians to live, longer, healthier lives. It recognises that Covid-19 is likely to have had a negative impact on a wide range of health indicators and in many cases further widened inequality.
- 3.2 It provides a summary of the partnership activity that took place to safeguard city residents in relation to Covid-19 since July 2021. It then presents a thematic summary of current and planned activity in relation to best start in life and growing well; access to primary care; targeted support via a health checks pilot; public mental health and wellbeing; physical inactivity and the wider determinants of health. It concludes by highlighting the opportunity to build on the strengthened partnership working that has developed in response to the pandemic.
- 3.3 The final section of the report includes a set of ward profiles including a series of healthrelated indicators. These have been designed to complement the ward data dashboards produced by the Insight and Performance team.

#### 4.0 Questions for Scrutiny to consider

4.1 Significant changes are taking place within the health and care system with the advent of Integrated Care Systems (ICSs), established through the Health and Care Act 2022. Recently published guidance<sup>1</sup> sets out the expectations for how health overview and scrutiny committees should work with ICSs to ensure they are locally accountable to their communities. Given this context Scrutiny Panel membership is invited to consider the key role they can play in supporting place and system partners to collectively address the local priorities outlined in the Public Health Annual Report for Wolverhampton.

<sup>&</sup>lt;sup>1</sup> https://www.gov.uk/government/publications/health-overview-and-scrutiny-committee-principles

#### 5.0 Financial implications

5.1 Funding for Public Health is provided to the Council by the Department of Health and Social Care in the form of a ring-fenced grant. The final Public Health grant allocation for the financial year 2021 - 2022 was £21.2million. In addition, local authorities have received a number of grants in relation to Covid-19. These have to be spent in line with conditions. [DA/29062022/M]

#### 6.0 Legal implications

6.1 There are no direct legal implications arising from this report. [SB/29062022/K]

#### 7.0 Equalities implications

- 7.1 Equality is promoted through the Public Health Vision 2030 and throughout local Public Health programmes, functions and services. This is to ensure that they advance equality and tackle inequalities relating to health outcomes and wider social determinants of health among groups that share protected characteristics.
- 7.2 Different groups within the population have been disproportionally affected by the pandemic. Addressing these inequalities is a key priority and we will use this information to inform our recovery.

#### 8.1 Climate change and environmental implications

8.1 There are no direct climate change and environmental implications, however climate change and the environment have an impact on health and wellbeing. This is acknowledged in the final section of report where the importance of access to green space during the pandemic is noted and also illustrated in the case study where reference is made to community tree-planting initiatives.

#### 9.0 Health and Wellbeing Implications

9.1 Production of an annual Public Health Report is a statutory requirement. It is the Director of Public Health's professional statement about the health and wellbeing of the city.

#### 10.0 Human resources implications

10.1 There are no direct Human Resource implications.

#### **11.0** Corporate landlord implications

- 11.1 There are no direct Corporate Landlord implications.
- 12.0 Covid Implications

#### This report is PUBLIC NOT PROTECTIVELY MARKED

12.1 The report recognises that Covid-19 is likely to have had a negative impact on a wide range of health indicators and in many cases further widened inequality.

# Public Health Annual Report 2021-22

1

SHIMMAN

Creating a healthier city together

wolverhampton.gov.uk

CITY OF WOLVERHAMPTON COUNCIL



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Front cover: Yo! February 2022 half term activities Left: East Park, Park Run

## Foreword

We are pleased to present our Director of Public Health Report for 2021/22.

This report outlines the achievements that have taken place over the last 12 months to safeguard the health and wellbeing of our residents and acknowledges how Covid-19 has worsened preexisting inequalities.

It sets out our approach to creating a healthier city together in the wake of the pandemic, recognising the negative impacts of Covid-19 have fallen disproportionately on more deprived, disadvantaged and excluded groups and individuals<sup>1</sup>, leaving a toll on the mental and physical health and wellbeing of local people – now further compounded by the financial hardship many of our residents are experiencing<sup>2</sup>.

The year 2022 marks ten years of Public Health in Local Government, a move which reaffirmed the key role councils can play in addressing the wider determinants of health. This is more pertinent than ever in the light of changes being introduced by the Health and Social Care Bill 2022, and in the face of the ongoing pressures on our health and social care system as a result of the pandemic.

In Wolverhampton, the health and wellbeing of Wulfrunians is located at the heart of our Corporate Plan, truly underscoring our recognition of the positive contribution we can make.



John Denley Director of Public Health



Councillor Jasbir Jaspal Cabinet Member for Public Health and Wellbeing

We understand that to realise our ambition that 'Wulfrunians live longer, healthier lives' goes beyond focusing on individual behaviours and requires a continued emphasis on addressing systematic, avoidable differences in outcomes, particularly by ethnicity and deprivation.

Achieving this will require an even greater focus on partnership working rooted in place, informed by the lived experience of local people and building on the strong foundations of joint working fostered during the response to the pandemic. By working together to create a healthier city we can shape an environment that enables all our residents to have an equal chance of having the best start in life and the opportunities to reach their full potential afforded by a quality education, employment and housing in safe, inclusive and connected neighbourhoods.

At the same time this will necessarily need to be accompanied by a continued partnership response to ensure all residents can appropriately access high quality health and care services in a changing health and social care landscape.

This report sets out our Public Health contribution to meeting this collective challenge.

<sup>1</sup>http://wellbeingwolves.co.uk/document/Wolverhampton%20Health%20Inequalities%20Strategy%202021-2023.pdf <sup>2</sup>https://www.wolverhampton.gov.uk/community/cost-of-living-help

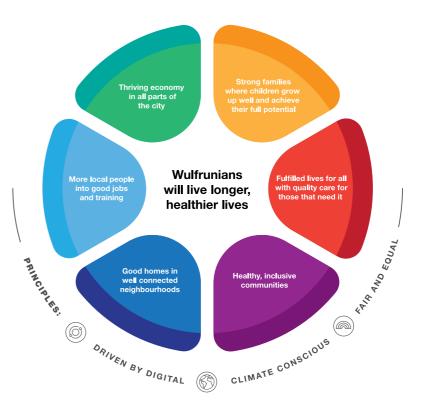
## Introduction

The City of Wolverhampton Council published 'Our City: Our Plan' in March 2022. It sets out how the Council will continue to work alongside its local, regional, and national partners to improve outcomes for local people.

At the centre of the Plan is our collective ambition that 'Wulfrunians will live longer, healthier lives'. This is supported by six overarching priorities that are underpinned by a real understanding of our city and a robust evidence base.

Our City: Our Plan is our strategic framework for Levelling Up<sup>3</sup>, built on the recognition of the intrinsic links between health, education, jobs and skills and the wider economy. With a strong focus on the wider determinants of health it also provides a delivery mechanism to support the Levelling Up mission to narrow the gap in healthy life expectancy between local areas.

The need to tackle this 'healthy life expectancy challenge' in Wolverhampton was previously articulated in our pre-pandemic 'Public Health Vision for 2030'<sup>4</sup>. Covid-19 has acted to both intensify this challenge and shine a light on the urgency required to address health inequalities. In recognition of this, the Wolverhampton Health and Wellbeing Board, known locally as Health and Wellbeing Together, published a Health Inequalities Strategy at the end of 2021 which outlined a set of guiding principles and an agreed approach to tackling health inequalities. These principles provide the foundations on which we seek to create a healthier city.



We understand that to deliver on this ambition requires a stepped approach and investment in early intervention and prevention supported by a continued willingness to be innovative and embrace new ways of working. The Health and Care Bill has afforded new opportunities to support and embed integration through the creation of Integrated Care Systems. To maximise the benefits of integration at system level requires strong local leadership that can clearly articulate the needs, strengths and assets available at place level.

<sup>&</sup>lt;sup>3</sup> https://www.gov.uk/government/publications/levelling-up-the-united-kingdom <sup>4</sup> https://www.wolverhampton.gov.uk/sites/default/files/pdf/The\_vision\_for\_Public\_Health\_2030.pdf

The aim of this report therefore is two-fold. Firstly, to mark the achievements that have taken place in the city over the last 12 months to continue to safeguard the health and wellbeing of city residents. Secondly, to outline our response to the impact of Covid-19 going forward with a focus on tackling health inequalities, which in many cases the pandemic, now coupled with the pressures associated with a rise in the cost of living, has exacerbated.

#### Our specific objectives for this report are to:

- Assess the current public health challenge faced by our residents
- Define our immediate priorities
- Set the strategic direction for creating a healthier city together in the wake of the pandemic



Yo! February 2022 half term activities

This Annual Report should be read in conjunction with the City of Wolverhampton's Our City, Our Plan.<sup>5</sup>

<sup>5</sup> https://www.wolverhampton.gov.uk/sites/default/files/2022-04/Our%20City%20Our%20Plan%20FINAL%20Cabinet%2023%20Feb.pdf

# On-going impact and legacy of Covid-19

Our Public Health Annual Report for 2020-21 captured how Covid-19 affected Wolverhampton and detailed our joint partnership response to the immediate impact of the pandemic and associated lockdowns.

Since its publication, Wolverhampton experienced a rise in Covid-19 cases associated with the Omicron variant during the winter of 2021-22. Spring 2022 then saw a period of transition driven by national policy landscape predicated on increasingly learning to live safely with Coronavirus.

From summer 2021 to spring 2022, Public Health therefore worked with a wide range of partners to continue to safeguard city residents throughout a time of rapid change. This included:

#### Contribution to the NHS-led vaccination programme

- Supporting delivery of the vaccination booster programme across all city Care Homes.
- Supporting delivery of two phases of the school-age vaccination programme in autumn 2021 and spring 2022 across all secondary phase educational settings providing first, second and booster vaccines to consenting 12–15-year-olds, 16–17-year-olds and educational staff.
- Implementing the Community Vaccine Fund targeting voluntary and community sector groups in low uptake areas to develop initiatives and projects to support residents in their communities to access the vaccine.

- Delivering pop-up clinics to respond to the Government's Booster campaign, offering vaccines in local community centres, sports venues and in shopping centres.
- Continuing to work with communities to understand the complexity behind low uptake in certain parts of the city and among certain community groups.

#### Surveillance and outbreak management

- Responding to incidents and outbreaks in educational settings, providing rapid risk assessments and offering tailored infection prevention and control guidance with the aim of slowing transmission whilst prioritising face to face education.
- Supporting the University of Wolverhampton in monitoring and responding to Covid-19 case and outbreak management and maintaining Covid-19 secure student accommodation.
- Managing outbreaks in care settings, alongside other winter infections including flu and norovirus via our dedicated Covid-19 Infection Prevention and Control team; holding weekly meetings with the UK Health Security Agency and other key partners to manage the outbreak response.
- Responding to incidents and outbreaks in workplace settings and holding Incident Management Team meetings (IMTs) with UK Health and Security Agency to manage and support with risk assessments and business advice, alongside our dedicated Environmental Health Business Support Team.

- Continuing to support Environment Health Business Support Team to deliver sector specific support to businesses across the city as Covid-19 Regulations were eased and people learn to work with 'Living with Covid-19' in the workplace. During the 2021-22 period, over 1900 business premises were visited, with over 800 applications for the Covid-19 Compliance Grant fund.
- Distributing 15,000 home test kits to individual residents and key partners, including West Midlands Fire Service, Domiciliary Care, Passenger Transport Services and Waste Services during December and January when the Omicron variant was at a peak to ensure frontline and key services were able to continue to deliver.

#### Education, advice and support

- Supporting care homes to understand and implement changes in Government guidance as a result of the gradual abolition of Covid-19 regulations, including changes to visitor restrictions, testing regimen, mandatory vaccine requirements and isolation periods.
- Facilitating a 'stay safe over festive break' and follow-up 'safe return to campus' campaign for University of Wolverhampton students, during which we conducted a student wellbeing survey on campus to identify student concerns around wellbeing and safety, distributed face coverings, lateral flow tests and provided an on-site vaccination clinic for both staff and students.

- Providing food parcels for those who were self-isolating or experiencing financial difficulties, supported by the Welfare Rights team.
- Referring residents who were alone, worried or in need of additional non-financial support to the social prescribing team.
- Continuing to identify and support under-represented groups to register with a GP through Community Champion engagement and support.

Much of the guidance that enabled the above activity has recently been subject to change. Over the course of the pandemic, our collective commitment to preparedness, outlining how we will work together to prevent, contain and manage outbreaks of Covid-19 has been driven by the Wolverhampton Outbreak Control Plan. This continues to be the case and the Public Health Annual Report 2021-2022 should be read in conjunction with our Outbreak Control Plan. It outlines how we will continue to help as many people as possible return to normal life, in a way that is safe, protects our health and care systems and supports our economy to recover. It also provides detail of our approach going forward, one where our outbreak management response is proportionate to the threat level at any given time and can be scaled up as required, for example in response to a new variant of concern or increasing hospitalisations. In our Public Health Vision 2030 document, published pre-pandemic, we outlined a commitment to improve both life expectancy and healthy life expectancy for the people living in our city. We remain committed to this ambition. Wolverhampton residents continue to have lower life and healthy life expectancy than national comparisons. This challenge is illustrated in the table below.

| Indicator   | Period  | Wolverhampton | Region  | England   |
|---|---------|---------------|---------|-----------|
| Healthy life expectancy at birth (Male)           | 2018-20 | 60.0yrs       | 61.9yrs | 63.1yrs 🔴 |
| Healthy life expectancy at birth (Female)         | 2018-20 | 59.3yrs       | 62.6yrs | 63.9yrs 🕒 |
| Life expectancy at birth (Male, 3 year range)     | 2018-20 | 76.6yrs       | 78.5yrs | 79.4yrs   |
| Life expectancy at birth (Female, 3 year range)   | 2018-20 | 81.3yrs       | 82.5yrs | 83.1yrs 🕒 |
| Life expectancy at birth (Male, 1 year range)     | 2020    | 75.4yrs       | 77.6yrs | 78.7yrs   |
| Life expectancy at birth (Female, 1 year range)   | 2020    | 80.0yrs       | 81.8yrs | 82.6yrs   |
| Disability-free life expectancy at birth (Male)   | 2018-20 | 60.8yrs       | 61.6yrs | 62.4yrs 🔶 |
| Disability-free life expectancy at birth (Female) | 2018-20 | 57.8yrs       | 59.9yrs | 60.9yrs   |

National average

Compared to national average: 

Worse
Similar
Better

Cardiovascular Disease (CVD) and cancer remain the biggest killers overall, with the biggest causes of premature mortality being CVD, infant mortality and alcohol specific causes.

For example, alcohol related mortality in Wolverhampton was the second highest in the West Midlands in 2020, with a rate of 57.6 per 100,000. This figure is significantly higher than England and West Midlands figures. Similarly, drug-misuse deaths in Wolverhampton are also higher than national and regional rates and have significantly risen from 3.5 in 2017-19 to 5.9 per 100,000 in 2018-20.

In addition, under-75 coronary heart disease mortality in Wolverhampton was the second highest in the Midlands NHS Region in 2017-19, with a rate of 64.2 per 100,000. This figure is significantly higher than England figure of 37.5 per 100,000.

Alongside the personal choices that we make, the conditions in which people are born, live and work all contribute to the above, with deprivation a key factor. The causes of poor quality of life also vary by age and ethnicity, these include poor mental health, long term conditions, the impact of falls and sensory impairment, musculoskeletal conditions and pain. Furthermore, it is likely that Covid-19 will have had a negative impact on all these indicators, compounded by the influence the pandemic wrought on healthcare systems, including the pause in routine screening, changed priorities in terms of medical and surgical procedures, altered patterns of access, as well as public fear.

Our collective response to Covid-19 demonstrated that the health and wider system can come together to address shared priorities both innovatively and at pace. Our challenge going forward is to harness this learning to address the wider health challenges in the city.

# Meeting the challenge

Good health and wellbeing is comprised of a range of factors, these include our genetics, access and quality of health service provision, lifestyle choices and socio-economic factors. With the exception of our genetics, Covid-19 has impacted on all of these inter-related components.

Creating a resilient and healthy city will necessarily involve an ongoing, flexible and sustained partnership commitment. To meet this challenge will require a whole city focus that spans the life-course and is informed by the lived experience of city residents. This includes ensuring the city provides the right environment for children to have the best start to life where they can be supported to recover from the negative impacts and disruption of the pandemic, alongside targeted interventions to meet the needs of people at critical periods throughout their lifetime and a continued emphasis on working with partners and communities to understand and then address the legacy of Covid-19.

As we strive to meet this challenge, this chapter of the Annual Report outlines the focus of our immediate priorities, which will set the strategic direction for Public Health in the coming year.



Councillor Jasbir Jaspal and John Denley preparing for the Drop-in Health Check at Newhampton Arts Centre

## Best start in life and growing well

## Why is this important to us?

Giving children the best start in life is a fundamental part of improving health and reducing health inequalities. Individual behaviour plays an important role in determining how healthy or unhealthy people are. Inequalities in children's development originate in multiple disadvantages, which compound to affect children's long-term outcomes and undermine the development of human potential so that children from disadvantaged families can quickly fall behind.

Playing out in Whitmore Reans

## What do we know

Similar to adults, life in lockdown has had significant implications for babies and children. Whilst health services for families worked hard to continue to provide support for pregnant women, babies, children and families it cannot be ignored that some issues could not be dealt with in the usual way.

The limited opportunities for children of all ages to play and socialise with children and adults outside of their close family is expected to have implications for speech and language development, play and social skills and behaviour when preparing to start school. There is concern that what would have been considered minor delay in development may have been missed in some children potentially creating the need for greater support and possibly additional service pressures.

The implications of the emotional cost of giving birth alone may not have shown its impact as yet, but as with other adults who have struggled with restrictions we may see the mental health effect in years to come leading to an increase in demand for specialist services.

Prior to Covid-19, childhood obesity was already a national and local concern. National levels of childhood obesity have increased substantially between 2019-20 and 2020-21 among both reception and year six age children, accelerating a trend which has continued for at least the previous 15 years. The 2019-20 National Child Measurement Programme (NCMP) data for Wolverhampton shows 28.6% of children in reception are obese or overweight, however by year six this rises to 42%. There is significant variation, in levels of childhood obesity across the different wards in the city which is closely associated with levels of deprivation (see ward profiles at the back of this document). Despite this variation by year six, 19 of the 20 city wards have prevalence levels higher than England highlighting the scale of the obesity challenge locally.

Although the NCMP was undertaken in 2020-21, only a representative sample of 10% of the population was conducted locally so no Wolverhampton data is available. However nationally, unprecedented increases were seen in the prevalence of obesity of 4.7% in Reception boys, 4.4% in Reception girls, 5.6% in Year six boys and 3.3% in Year six girls. More data is needed to know whether this is a long-term increase in prevalence following the pandemic.

The inequalities in childhood obesity have also widened. Nationally the largest increases in the prevalence of obesity have occurred in the most deprived areas of England and disparities in obesity prevalence between ethnic groups have also increased with the ethnic groups that previously had the highest obesity prevalence, in the main, experiencing the largest increases.

#### Our response

Public Health has access to a huge breadth of local and national health and wellbeing data that highlights the needs of children and young people and their families in our local communities. Some data comes directly from young people themselves through surveys such as the local Health Related Behaviour Survey (HRBS) and some from national data sources such as NCMP.

For many professionals accessing and interpreting this data in a meaningful way can be challenging and therefore the School Data Profiles were produced to depict some of this key data in an easyto-read way to key stakeholders.

Since 2018 School Data Profiles have been produced and disseminated locally every year to all the city's educational settings. The profiles are intended to be used by the School Nursing service, local authority personal, social, health and economic (PSHE) advisors and by Wolverhampton schools, particularly senior leadership teams and PSHE co-ordinators, to shape and deliver provision for children and young people according to local needs.

School responses and projects as a result of the Data Profiles also provide evidence for Ofsted inspections, particularly in relation to how the school is using a data led approach to promoting the personal development, behaviour and welfare of pupils.



Warstones Platinum Jubilee Celebrations

The information on the School Data Profile captures a range of Public Health indicators that are a priority for Wolverhampton – covering the broad topics of healthy lifestyles; relationships and sexual health; substances; emotional health and wellbeing. Based on this data, the Profile also identifies the three top priorities for the school's local area and suggests a range of resources available to the school.

We are committed to providing access to these data profiles for our partners yearly to ensure they have access to the most recent data and intelligence, relevant to children and young people, to ensure services and interventions meets their needs.

We will look to expand the provision of these data profiles into the early years/pre-school phase to support the work around the first 1001 days and children having the best start in life.

#### What we are going to do next

The building blocks of life start before conception and once conceived the child undergoes physical and mental development at an incredible rate during those early days and months. The experience of pregnancy is important in ensuring that a healthy child is delivered to a healthy woman. How children are nurtured and cared for after birth and up to the age of two has a major impact on how they grow and develop thereafter. Hence the focus on the importance of the first 1001 days of life being highlighted by government and is the purpose of recent announcements of the creation and ongoing development of Family Hubs. Wolverhampton has been identified as one of 75 areas that will receive funding to support this development.

Public Health has acted in advance of this development to identify key areas for investment that will address fundamental aspects to ensure healthy pregnancy, improve parent and child relationships and discover more ways of tackling childhood obesity and supporting parents to protect their children from harmful disease during their early years.

Healthy Pregnancy plans include working directly with Maternity Services to further enhance their work with women and their families around key lifestyle behaviours of smoking and being overweight. Both of these lifestyles create risks for women, children and their families. These patterns of behaviour are easily learned but difficult to change without concerted and continued help especially for those women and families who are under stress such as those on low income, in poor housing and with other needs, for example language and understanding. Public Health will provide investment to ensure that women who are most vulnerable can receive ongoing support and information to enable them to be smokefree and maintain a healthy weight throughout pregnancy and beyond.

Public Health will also support work to improve uptake of childhood immunisation. Uptake of childhood immunisation in Wolverhampton has always been below the target level of 95%. Whilst there are areas of good uptake across the city, there are areas where uptake is as low as 55%. These create concern especially as the diseases which immunisation protects from are serious and infection could result in life changing outcomes. Of particular concern at the moment is measles where outbreaks have been reported in Europe and falling herd immunity is a worry. Public Health will be working with partners to better understand the factors that prevent parents from getting their child immunised. Other areas of work will be to examine the process for inviting parents for their child's appointment and to check the accuracy and timeliness of record keeping so that we can be confident that our figures are up to date. We will also explore whether additional capacity is needed to extend the immunisation offer to key communities or localities and making immunising children as easy as possible.

A major area of development is to introduce the Five to Thrive philosophy to the work of practitioners in early years, social care, education and young people's support. This model describes a sequence of relational activities (Respond, Engage, Relax, Play, Talk) that build healthy brains in young children and maintain healthy brain function throughout life.



Yo! Easter Activity

## Spotlight on Oral Health

Tooth decay starts early in life and in around half of children who experience decay it starts before age three. However, most oral diseases can be prevented or managed by 'healthy behaviours' such as enjoying a healthy balanced diet and cleaning teeth and gums effectively.

Poor dental health impacts children's health and wellbeing and is an important aspect of a child's overall health status and of their school readiness. Additionally, children who have high levels of disease in primary teeth have an increased risk of disease in their permanent teeth leading to long term maintenance throughout life.

In Wolverhampton one in four children aged five show visible signs of tooth decay with significant variation in levels of tooth decay between the most and least deprived areas of the city.

According to research by the General Dentist Council access to dental services has been severely impacted due to Covid-19, affecting the ability of patients to access dental services and those without a dentist to register with one. During the pandemic those from ethnic minority backgrounds were less likely to visit a dentist, which is of concern given Wolverhampton's culturally diverse population.

Oral health education targeting the prevention of early childhood decay on low-income families is deemed to be an effective intervention. Therefore, Public Health in partnership with The Royal Wolverhampton NHS Trust (RWT), are aiming to provide oral health interventions for children and families under the age of five, targeting areas of the city with significant levels of tooth decay.

Interventions provided locally include delivering educational workshops to parents and children within Early Year settings. This is supported by providing key information to Early Years professionals, School Nurses and Health Visitors, enabling them to provide dental packs and guidance to all 12 month and three-year-old children in the city through Health Visitors and Early Years Settings.



A multi-agency approach to National Smile month was a successful focal point for the project taking place between 16th May - 16th June 2022 providing an opportunity to champion the benefits of good oral health and promote the value of a healthy smile.

A comprehensive behaviour change evaluation is being carried out to demonstrate the impact of the interventions, guide the implementation of future projects and secure funding for future projects.

## Health Checks

## Why is this important to us?

The NHS Health Check is a health check-up for adults in England aged 40 to 74. It's the national screening programme for cardiovascular disease (CVD), designed to spot early signs of stroke, kidney disease, heart disease, type two diabetes and dementia. As we get older, we have a higher risk of developing one of these conditions. An NHS Health Check helps find ways to lower this risk. Restarting the NHS Health Checks programme is fundamentally important to us in addressing a significant public health risk, by detecting the problem early, improving access to primary care, preventing health conditions from getting worse, and supporting our residents with reducing their risk of CVD.

#### What do we know

CVD is responsible for one in four premature deaths in the UK and continues to be the cause of the largest gap in healthy life expectancy. The most effective way to manage CVD is early screening, detection and treatment: including management of preventable risk factors such as poor diet, physical inactivity, smoking, stress and harmful alcohol consumption. Wolverhampton has higher than average adult obesity rates, physical inactivity rates and more current smokers than both the regional and national averages, contributing to CVD being the leading cause of years of life lost in the city.

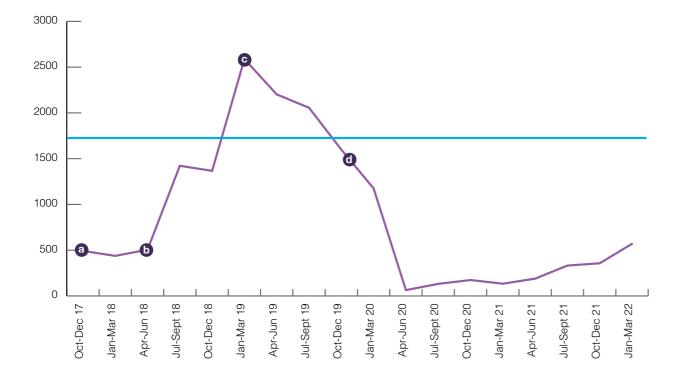
There are underlying health inequalities seen with CVD, with those in the most deprived 10% of the population being almost twice as likely to die as a result of CVD than those in the least deprived 10% of the population. Wolverhampton is ranked 24th most deprived local authority in England and therefore a large proportion of the city's population are at increased risk of premature mortality from CVD.

NHS Health Checks offer an invaluable opportunity to detect risk of CVD at an earlier stage and put into place support to help people live longer, healthier lives. Whilst this has always been the case, it is now more important than ever due to the impact of the pandemic. Reprioritisation of NHS services and changes to public behaviour in accessing health care during this time, means that it is likely there is an increase in undiagnosed CVD and related conditions, and a worsening of existing conditions in the local population.

In Wolverhampton, the City of Wolverhampton Council fund the NHS Health Check programme via a primary care led model, meaning the eligible population are invited for their health check every five years by their GP.

The graph overleaf details the trend in health check activity over recent years and outlines a 97% decrease in activity due to Covid-19 from the previous year.

In quarter one 2020-21, when the first Covid-19 lockdown occurred, the proportion of the entire eligible population who have had an NHS Health Check fell from 1.7% to 0.1% in Wolverhampton. Similar drops in activity were seen nationally due to the reprioritisation of services offered by GPs in response to the Covid-19 emergency, as well as changes in public behaviour and government restrictions to control the spread of the virus.



#### NHS Health Checks activity October 2017 - March 2022

Although GPs have restarted the NHS health check programme, Wolverhampton, along with many other Local Authorities in England, is yet to return to pre-pandemic levels of activity. The slowdown in uptake rate is also likely to disproportionally impact people living in the more deprived areas of the city in the long run. The unique circumstances caused by the pandemic must now be tackled to restart the programme locally and ensure that prevention is at the heart of recovery in tackling existing health inequalities. This certainly provides a fresh challenge, but a similar challenge to one which we have met before. - Completed checks

- Top quartile
- **a.** In the bottom 8 performing local authorities in England
- Recommissioned in April 2018 and changed to a GP-led model
- **c.** Mobilising throughout the top performing 25% of local authorities in England
- **d.** Expected drop in Q3 due to winter pressure for GPs. We then start to see a decrease in activity as the Covid pandemic begins

In 2017-2018, Wolverhampton was one of the lowest performing authorities in England. By 2019, after a change to a GP led model and through improved partnership working with local GPs and other health partners, the city moved to the top 25% of performing authorities in England. Learning from these previous experiences, we can once again improve access, reduce inequality and increase completion rates of NHS health checks to benefit of the health of Wulfrunians.

#### Our response

We will prioritise recovery from the impact of the Covid-19 pandemic by aiming to increase NHS Health Check activity to prepandemic levels and ensure that activity is representative of the population it is serving, by undertaking regular equity audits of programme delivery.

To achieve this, we will recommission the service with a new improved model to increase efficiency, including improved intelligence and data, establish a community offer of NHS Health Checks and a risk stratification approach to invitation, appropriately meeting the needs of the population.

We will work collaboratively with primary care to reenergise the programme with an increased return of face-to-face activities in practices and offering refresher training to healthcare professionals across the city to support them in restarting.

We will promote the offer of free NHS Health Checks widely within our communities so that eligible people can access services and get support earlier. Working with communities to coproduce solutions for outreach models to meet the need of the population, targeting areas of low uptake and high prevalence.

#### What we are going to do next

In collaboration with primary care and Black Country & West Birmingham Clinical Commissioning Group (BCWBCCG), we will set up community health promotion events in areas of highest need, engaging with and coproducing the offer with residents to provide lasting provision/engagement. This is part of our ambition to increase coverage and access across the city, particularly those from areas of low uptake. Aiming to pro-actively tackle health inequalities by improving detection and treatment of CVD in the most deprived areas within Wolverhampton.

To support this, we will monitor activity by key demographics to ensure that the offer is representative of the population and use shared care data insights to gain a greater understanding of the impact the local NHS Health Check programme has on population health.

Our aim is to increase detection and management of CVD risk and in doing so contribute to improving life expectancy and closing the gap between the least and most deprived wards in the city.

## Spotlight on St. Peter's ward community health check event

In June 2022, we undertook a pilot of a community health check event employing a place-based approach to CVD prevention. Applying the learning from our response to Covid-19 where vaccination rollout was informed by community engagement, coproduction opportunities and taking services into local venues.

We identified St. Peter's ward as an area of need which would benefit from a targeted outreach offer. The goal being to promote CVD screening, identify any unmet need and gain a better understanding of access barriers to primary care in the local community.

We worked in partnership with local GPs, community champions, and the Black Country and West Birmingham Clinical Commissioning Group (BCWBCCG) to facilitate the event. We identified community champions from around the area to support the event and undertake health checks, inform their peers of risky behaviours and promote sustained healthy behaviour change in the local community. In partnership with BCWB CCG, the community champions were trained and signed off as competent to take blood pressure, height, weight, BMI and waist measurements. Local GPs provided staff and equipment to complete health checks on the day and we ensured that data captured was fed back into GP clinical systems so that patients were followed up as required.

Promotion of the event was informed by place based approach reaching out to local residents through conversations in school playgrounds, household leaflet drops, speaking to local business owners, organisations, faith groups and Pharmacies. On the day over 100 people from the local community attended the event. The event was well received with positive comments captured about the importance of the health check and the fact people could access these services in their local community. The majority of people had not visited their GP practice recently, and over half of those who received an NHS Health Check were identified as being at risk and referred back to their GP for follow up.In the future we will take the learning from this event to establish a community outreach model for CVD checks, hoping to pick up undiagnosed conditions and link people into treatment and prevention pathways provided by the local NHS.



Free Health check event at Newhampton Arts Centre

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## Public mental health and wellbeing

## Why is this important to us?

Although mental health and wellbeing can mean different things to us all, common themes include feeling good, functioning well, and having the skills, capacity and resources to navigate positively the difficulties we can all face in life. Evidence suggests that activities such as physical activity, being connected with other people, learning new skills, giving to others, and taking time out to understand ourselves, can all help to improve our mental wellbeing. Helping people know how to access the right support at the right time for them is also crucial in keeping people well, preventing mental illness and supporting recovery.

## What do we know?

Covid-19 has affected all our lives over the last two years. The virus itself, and required measures to contain its spread, have triggered feelings of worry, distress, or loneliness for many of us. People who were experiencing disadvantage prior to the Covid-19 pandemic were subject to further challenges because of Covid-19, and this is likely to have had a negative impact on the mental health of these population groups. Those who had the highest risk of mental ill-health before Covid-19, including those living with pre-existing conditions, may have been adversely affected. Despite minor changes, long term trends for aspects of personal wellbeing for

adults aged 16 years and over in the city such as how happy we are, how worthwhile we feel life is, and our overall satisfaction with our lives continue to score poorly, with reported levels of anxiety increasing.

For children and young people, mental health problems often develop early in childhood, half before the age of 14 and three quarters before the age of 24.

Prior to the Covid-19 pandemic, rates of child and adolescent mental health difficulties in England were of growing concern and evidence suggests that some children and young people's mental health and wellbeing has been substantially impacted during the pandemic. Research shows that in England 1.5 million children and young people under 18 will need new or additional mental health support and the rates of mental disorder in children and young people have increased between 2017-2021 from one in nine children in 2017 to one in six in 2021.

Groups who have been most significantly impacted by the pandemic include girls (who reported consistently lower wellbeing than boys at secondary age) young people, those with Special educational needs and disability (SEND), those of an ethnic minority and those eligible for Free School Meals.

## Our response

Learning more from local people and communities

In efforts to hear local views we completed a city-wide survey of adults 16+ providing insight into what mental health means to people in our city, aspects of the pandemic people found most challenging, their impacts, along with the many coping strategies and resources people used to stay well. Alongside this, an evidence review has been completed to identify some of the groups likely to have been disproportionately impacted by the Covid-19 pandemic.

These groups have been engaged in a series of co-creation activities to provide understanding of communities' unique experiences over the last two years including both risk and protective factors for mental health and wellbeing and the many ways people came together to support each other. Importantly these workstreams will help us understand more of what keeps people well, providing a focus for future system wide approaches to support communities to flourish.

## Acting now for better mental health in our city

A series of initiatives to rapidly address the wider impacts of the Covid-19 pandemic on mental health and wellbeing in our city have been mobilised with a range of partners. These better mental health activities have included:

- Structured six-week programmes of skills development and training to support people back into employment with a focus on young people (16-25), people with physical and mental health conditions, and women facing a range of complex life circumstances including domestic abuse and substance misuse.
- Over 400 1-1 counselling sessions have been provided to people in our city in need of additional support to help navigate difficult circumstances they are currently experiencing.
- Community champions from across the city have been provided with Mental Health First Aid training to help them support local people's health and wellbeing needs using evidence-based approaches. This includes the many ways in which people can look after their own mental health and wellbeing as well as how to seek more structured support at an earlier stage if required, helping to reduce the stigma of mental ill health.
- A programme of suicide prevention awareness training has been delivered to GPs and primary care teams, people who provide personal services such as barbers, hairdressers, and nail technicians and people working in a range of roles and settings across the city including voluntary sector and community groups. The training has provided people with the skills and knowledge to have more open conversations with others in distress, listen empathetically and guide to further help and support.
- A local awareness campaign spearheaded by the Wolverhampton Suicide Prevention Stakeholder Forum will aim to raise awareness of suicide and the role communities can play in supporting each other.

## Spotlight on Head4Health Physical Activity and Wellbeing Programme

Wolves Foundation has worked in partnership with City of Wolverhampton Council to deliver a pilot of mental wellbeing support initiatives to over 200 local people facing a range of complex life challenges impacting on their mental health and wellbeing.

The Head4Health programme is available to all adults (18+), runs over eight weeks and offers a gentle introduction to being more physically active including walking, golf, boxercise and much more, offering opportunities for people to talk with others about what is going on in their lives, hear from organisations that can provide guidance and support, as well as providing access to more structured support such as free 1-1 counselling services if required.

The Foundation has worked with partners across the city to reach a wide variety of groups including female asylum seekers and refugees and parents and carers of young people with additional support and learning needs.

A short self help guide with tips and activities that can aid mental health and wellbeing has been developed during the programme in conjunction with the Mental Health Foundation.





Above: Head 4 Health – Match of the Day Filming Left: Walk and Talk in West Park

## Spotlight on Mental Health Awareness week: Lift someone out of loneliness campaign

This year's Mental Health Awareness campaign (9th-15th May) focused on the topic of loneliness. The campaign encouraged people to talk about their experiences of loneliness and highlighted how we can support ourselves and others when feeling lonely.

During the week, our local 'lift someone out of loneliness campaign' included a vibrant and engaging pop-up exhibition in the Mander Centre where local organisations with a remit for supporting mental health and wellbeing were in attendance.

Our partners from Black County Healthcare NHS Foundation Trust, City of Wolverhampton Council services for carers and community support, and voluntary sector providers met with residents to share experiences and offer advice and support.

Wellbeing engagement activities were also delivered across our libraries and tea and toast sessions were organised to encourage people to connect. A social media campaign encouraging people to talk about their experiences of loneliness, using the hashtag #lvebeenthere, as a way of reaching others who may be experiencing loneliness put a spotlight on how we can all feel lonely and things that can help.



Mander Centre Community Inclusion event

#### Children and young people's mental health and wellbeing

As we move forward, given the potential long-term nature of impacts, it is important to prioritise mental health support for school-aged children and young people. This will require significant focus of resources and activity through a holistic city-wide approach that builds capacity within and between sectors to promote mental health and provide both early help in school and community settings alongside targeted support. The implementation of the i-Thrive framework locally will be key to achieving this. This way of working replaces a tier-based system with a whole system approach based on the identified needs of children, young people and their families; and advocates the effective use of data to inform delivery and meet needs.

A joint emotional health and wellbeing needs assessment is due to be conducted across the city to provide further detailed analysis and understanding of the local situation to ensure effective commissioning, coordination and alignment of local services.

#### What we are going to do next

Findings from better mental health projects, recent engagement activities and the city-wide mental health and wellbeing survey will shape our understanding of the resources people have told us they need to stay mentally healthy.

This learning will provide a baseline for further work with strategic partners to assess the emerging mental health needs of priority population groups as well as how and where more structured mental health support services are made available, and any changes required to continue to make sure people get the right support at the right time.

This will help us work with partners from across the city to develop a new Public Mental Health strategy for Wolverhampton outlining our collective vision for mental health and wellbeing and actions we will all take together to make sure local people can feel good and function well in our communities.

Going forward we will continue to work in partnership with University of Wolverhampton to support delivery of commitments outlined in the new Student Mental Health and Wellbeing strategy which recognises the connection between physical, social and mental wellbeing, and is underpinned by a desire for students to feel empowered individually and collectively, to achieve their full potential.

## Physical inactivity

## Why is this important to us?

Physical inactivity is responsible for one in six UK deaths, this is equal to smoking. It is estimated to cost the UK £7.4 billion annually (including £0.9 billion to the NHS alone)."<sup>6</sup> Physical inactivity in Wolverhampton remains consistently higher than the regional and national averages with current levels of inactivity in adults at 28%, below the 25th percentile<sup>7</sup>, and for children, 28.7% are less active<sup>8</sup>.

The detrimental impact of physical inactivity touch on many aspects of current activity in Public Health, as can be seen from the other priorities featured in this report.

## What do we know?

Being inactive increases the likelihood of depression, some cancers, diabetes, and dementia, conversely by getting people who are inactive to increase their physical activity levels, 1 in 10 cases of stroke and heart disease and up to 40% of long-term health conditions could be prevented. It is important to recognise that even small differences in people's physical activity levels can make a difference and so we are focused on getting everyone to do at least 30 minutes of physical activity per week.

Even at the height of the pandemic, during the strictest lockdown conditions, residents were permitted to leave the house once a day for physical activity. Research carried out by Active Black Country found that the people most likely to increase their activity levels during lockdown were those who were previously inactive. The circumstances led to many people starting to consider their personal health more seriously.

Sport England have however cited that the Covid-19 pandemic has had detrimental effect on to people's levels of physical activity, with some groups being affected disproportionately including women, young people, people living with disabilities, people living with long term health conditions and people from Black and Asian backgrounds.

We know that the experience of lockdown was not uniform and there is increasing evidence that limited access to greenspace and the ability to play outside the home affected both physical and mental wellbeing.

<sup>&</sup>lt;sup>6</sup> Physical activity: applying All Our Health

<sup>&</sup>lt;sup>7</sup> Public Health Outcomes Framework 20/21

<sup>&</sup>lt;sup>8</sup> Active Lives: Children and Young People Activity Data 18/19

## Our response

To help our residents have longer, healthier lives, our aim is to get every resident taking part in at least 30 minutes of physical activity a week to start to tackle health inequalities caused by inactivity.

Through increasing physical activity within the city, we can:

- Reduce in the risk of development a range of non-communicable diseases, through including physical activity as part of the care pathway, support better management of long-term health conditions such as diabetes, improve outcome in surgery/treatments and, support good health both before and after surgery and after chronic illness.
- Improve community capacity and cohesion by creating a range of voluntary opportunities and pathways into employment.
- Reduce the carbon footprint of the city through enhanced active travel.
- Be a source of early help and provide wider support circles to enhance resilience through life disturbances.
- Offer opportunities to reduce anti-social behaviour through diversionary activities.

- Enhance community safety, through the promotion of Crimestoppers to encourage residents to report concerns or issues of anti-social behaviour anonymously to enhance safe access to local green spaces and encourage more families and residents to take part in outdoor activity in their locality.
- Improve the number of years people are living in good health and independently thus reducing need for statutory services intervention and risk of accidents such as falls through reduced levels of frailty.



Hugh Porter – '80 for 80' – 80 laps of Aldersley Stadium track aged 80



Kabaddi Launch at Wolverhampton Art Gallery

Our Health and Wellbeing Together Board, known locally as Health and Wellbeing Together, has identified tackling health inequalities as a system priority and committed to work together to build on the foundations in place in Wolverhampton and take a coordinated approach to physical activity. Working with the board we have identified stakeholders from the Local Authority, community sector, health and wellbeing, education, and other interested parties to tackle inactivity and, in turn, impact on long term health inequalities in the area. A subgroup of the board has been established that will have responsibility for defining priorities and programmes to tackle inactivity.

#### What we are going to do next

As a city, we are committed to ensuring there are opportunities for all residents to be active for them to experience the health and wellbeing benefits that being active offers. We will develop and launch our new 'Healthier, Happier Active City' plan which will outline capital development priorities alongside how we will tackle the physical inactivity challenge in the city.

The plan will aim to help create an inclusive physical activity offer to get children, young people and families moving, support older people to remain independent and active and support the improvement of the SEND leisure offer. It will also recognise the need to maximise our investment in our green spaces and council leisure and community facilities to increase usage and ensure our residents have access to first class facilities.

Ultimately, we will create more opportunities to enable people to be active in a local, safe, and accessible way. One example of this is supporting the launch of the Government's pilot Better Health: Rewards programme which utilises digital technology and a rewards programme to change behaviours around physical activity and healthy eating.

## Spotlight on WV Gets Active (WVGA)

City of Wolverhampton Council, in partnership with Active Black Country, The Behaviouralist and Local Government Association delivered a physical activity intervention with a goal to increase activity levels to at least 30 minutes a week for low socio-economic and inactive residents. An app based six-week behaviour change intervention was delivered with individuals linking their own fitness trackers. The app offered localised routes and nudges reminding residents to be active and increase step counts. WVGA increased step counts from 5000 to 7000 steps and residents were more positive throughout the programme. WVGA findings will feed within the Office of Health Improvement and Disparities' Better Health:Rewards programme which Wolverhampton is hosting. This pilot aims to increase physical activity and improve healthy eating through using an app whilst receiving rewards.

## Spotlight on tackling physical inactivity in Wolverhampton

Through Health and Wellbeing Together the city is embarking on a system wide approach to reducing levels of physical inactivity. Through the Health and Wellbeing board a system redesign model is being undertaken which has four key stages, discover, define, develop, and deliver. The discovery phase (winter 2021-spring 2022) has taken a deep dive into physical inactivity to really understand where we are now, so that we can truly define the priority areas. An innovative new group has been formed, the Physical Inactivity Steering Group, to drive the work forward and further move through the system redesign and ultimately reduce levels of physical inactivity in the city.



All at the start for the Park Run at East Park

## Healthy, inclusive communities

## Why is this important to us?

Wolverhampton is a proudly super-diverse, culturally rich city – home to individuals, groups and communities of many different backgrounds, birth places and beliefs.

There is much to celebrate yet there is still a long way to go to tackle the impact deprivation and inequalities have on a significant proportion of our population. Where people are born, live, go to school or work, should not determine life chances or health outcomes yet, exacerbated by the pandemic, poverty and inequalities are continuing to hold many people back.

To create a healthy, inclusive city, there is a continued need to be systematic and co-ordinated in our place-based approach, working with local people, groups and communities to tackle these challenges, so that everyone feels welcome, safe, supported and settled. This will be further supported by our contribution to the Wolverhampton 'Our Rainbow City<sup>19</sup> commitments which reinforce the importance of equal access to services, free of any judgment or discrimination.

## What do we know?

People's experience of the pandemic and the associated national lockdowns was not consistent. Experiences differed depending on ethnicity, age, type of job or accommodation, health status and / or vulnerability to exploitation or harm.

Housing conditions, for example, such as overcrowding and high density were associated with greater spread of Covid-19. Access to

private open space, such as a garden or terrace and security of tenure also had a substantial impact on pandemic experience and individual wellbeing<sup>10</sup>.

With an increasing population and a decreasing social housing stock, the Private Rented Sector is becoming more important in providing affordable housing for residents. It is expected this sector will experience significant growth over the next few years; in Wolverhampton, it is estimated the Private Rented Sector will grow to account for more than 25% of the local housing stock. Access to a secure home, that is good quality and suitable is central to the health and wellbeing of our residents as we come out of the pandemic, and this means working in partnership with all the different Landlord types in the city.

Restrictions introduced to curb the spread of Covid-19 were particularly challenging for people vulnerable to exploitation or harm; including victims of domestic abuse, especially those living with their perpetrators. Nationally recorded domestic abuse related crimes increased by 6% in 2021/22 compared to the year before; equating to 18% of all offences recorded by the Police. Locally, these offences equated to 22% of the total recorded crime; an increase of 33.3% during the same period. Due to the often-hidden nature of domestic abuse, there continues to be a concerted effort to encourage reporting of these incidents and so an increase can be viewed to some extent positive. In addition to this, the Home Office have changed the way in which police record crimes, meaning that multiple domestic abuse keywords can be added to one callout,

<sup>10</sup> Place-Alliance-Homes-and-Covid-Report\_2020.pdf (placealliance.org.uk)

<sup>&</sup>lt;sup>9</sup> https://wolverhampton.moderngov.co.uk/documents/s199558/Appendix%201%20-%20Rainbow%20City%20Commitment%20Document.pdf

this has resulted in increased recording of domestic abuse crimes. However, we know that despite increased reporting and recording of domestic abuse crimes it is still underreported and victims are still at significant risk of harm and so we must double down our efforts to improve the safety of our residents.

Hate crime can spread fear within and between communities. Hate crime is centrally monitored across five themes: race or ethnicity, religion or belief, sexual orientation, disability, and transgender identity. In 2021/22, hate crime increased by 9% on the previous year. This increase has been in part due to improved crime recording, a greater willingness of people who have witnessed hate crime to report it, a better identification of what constitutes hate crime, and an actual increase in the crime itself. This is important not just because of the crimes themselves, but because by spreading fear, these crimes stop people fully participating in community life.

Feeling safe and able to participate in community life is key. Wolverhampton is a City of Sanctuary. It is a place of welcome and support for people fleeing persecution or humanitarian crisis, and who settle in the city for a short time or permanently. In 2021/22, Wolverhampton welcomed over 2000 people seeking asylum or refuge. With ongoing conflicts across the world leading to displacement and migration of people, it is expected that the number of people seeking sanctuary will only increase further.

#### Our response

Given the importance of housing as a wider determinant of health, private housing is an integral part of the city commitment to 'Better

Homes for All'. This means supporting a vibrant and fit for purpose Private Rented Sector as part of our city housing offer; ensuring this is a viable tenure of choice rather than last resort. To achieve this, we have needed to be able to distinguish between reputable Landlords offering suitable accommodation and tenancies, and those who are exploiting vulnerable people.

The Rent with Confidence scheme has and continues to be a vital part of this overall objective. It is a multi-faceted response focusing on accreditation for registered Private Sector Landlords, improving conditions in the sector, and improving working relationships between the Council and Private Sector Landlords in the city. It also includes supporting better professional relationships between private Landlords and tenants.

Despite victims of domestic abuse being exempt from the legal restrictions imposed by national lockdowns, they faced increased challenges during this period. They also experienced less opportunity to report abuse and increased social isolation as their usual means of support were reduced. In response specialist support provision was maintained as a priority and locally commissioned, and non-commissioned organisations experienced increased demand over this period. Public Health and Safer Wolverhampton Partnership worked closely with the Haven Wolverhampton and other key partners to ensure victims of domestic abuse and their children could continue to access vital support and safety measures, both within refuge and out in the community.

In spring 2021, Wolverhampton became part of the national

Department of Health and Social Care pilot introducing home testing to underrepresented groups. This meant bringing testing within refuge provision, ensuring that women and children were protected against Covid-19 whilst maintaining the security of refuge. This successful pilot was welcomed by staff and residents and was the first of its kind in the country.

In August 2021 Wolverhampton LGBT+ was awarded a grant jointly with Wolverhampton CCG to deliver counselling sessions to the local LGBTQ community. The offer included one to one counselling, group interventions and group activities to promote cohesion and reduce isolation. The service is run by more than 20 trained counsellors and they are able to deliver a seven day turnaround from referral to counselling starting.

Established during the pandemic, the Faith Leaders forum became a critical partnership between Public Health and different faith communities in the city. As well as sharing key intelligence, ideas, and challenges, this has and continues to be a key connecting forum for and with communities. Working with communities to ensure they feel confident to be who they are without fear of judgement or abuse, is one example of how we have been working to create a culture where discriminatory behaviour will not be tolerated and is challenged.

Alongside our commitment to City of Sanctuary, we have led the partnership response to welcoming and supporting people newly arriving in the city through schemes such as the Afghan Relocation and Resettlement Programme, and Afghan Citizens Resettlement Scheme. We have also, along with key city partners such as Black Country and West Birmingham Clinical Commissioning Group, Wolverhampton Refugee and Migrant Centre, and Royal Wolverhampton NHS Trust, supported people who are seeking asylum and temporarily accommodated in the city by the Home Office.

## What are we going to do next?

We will further develop and implement our Rent with Confidence scheme to focus on those landlords that are most in need, and at the same time recognise and reward those who are providing much needed quality housing in Wolverhampton. This will include educating Landlords, offering free access to accredited and certified training. We will also develop a bespoke Landlord database to support compliance, with a view to preventing retaliatory evictions, reducing homelessness, creating sustainable tenancies; ultimately improving health outcomes and quality of life for residents.

We will adopt a preventative approach to dealing with rough sleeping via supporting people to remain and sustain accommodation via addressing not just housing issues but also general vulnerabilities. We will be utilising funding received from Central Government to provide a new multi-agency rough sleeper service, a new supported accommodation project and the continuation of the Housing First Programme.

Tackling domestic abuse continues to be a strategic priority for the city; recognised within the Council Plan 2022 to protect vulnerable people in communities at risk of exploitation or harm, and underpinned by the introduction of the Domestic Abuse Act 2021.

We will build on our strong links with statutory, specialist and community organisations to work together to safeguard victims and their families and ensure that perpetrators are effectively managed.

This work will be consolidated by a refreshed Tackling Interpersonal Violence and Abuse Strategy (including violence against women and girls), overseen by the newly established Interpersonal Violence Board. To inform the strategy, our ongoing response to domestic abuse, and the commencement of the recommissioning of domestic abuse services later this year, we are committed to extensive engagement with partners, victims and survivors of abuse and specialist providers. This is to ensure that there is city-wide coordination in our response and that the voices of victims, survivors and families are at the heart of all decision making.

In addition to this, we will respond robustly to the statutory duties introduced by Part 4 of the Domestic Abuse Act 2021, to ensure that victims of domestic abuse and their children receive the support that they need within safe accommodation.

Working in partnership with West Midlands Police, Wolverhampton Hate Crime Leads, and the Hate Crime Partnership we will continue to improve the level of service and support for all victims of hate crime, including increasing awareness and knowledge of support services and pathways as well as highlighting the importance of reporting further offences. In addition, together we will increase understanding and awareness of the impact of hate crime on individuals and communities, increase the opportunities for prevention and early intervention of hate crime behaviour with potential offenders, seek to reduce the number of hate crime offences and increase the number of positive restorative justice outcomes.

To contribute to this, we will also be working closely with local partners and organisations to undertake a 'Rainbow City' Joint Strategic Needs Assessment focused on local LGBT+ communities, to better understand current and future need, along with the effectiveness of current service provision in meeting their needs. We will also be incorporating a review of the evidence that looks at the factors that can support members of the LGBT+ community to maintain their health and wellbeing. This will support the city to achieve it's Rainbow City ambitions.

We will strengthen our commitment to being a City of Sanctuary by working with key strategic partners to introduce a Community Integration and Cohesion Strategy. In addition, we will continue to work to support people newly arriving in the city, alongside our more established communities, to ensure all residents have fair and equitable access to services, support, opportunities, and a safe and secure place to live.

In recognition of the challenges facing residents and communities and the impact on the wider determinants of health, exacerbated particularly in certain areas in the city, we are continuing to co-produce, implement and embed our place-based approach to tackle these challenges through a shared system and community. owned approach.

## Spotlight on community cohesion in action

In the winter of 2021 to 2022, 12 community tree planting events took place at sites across the city, predominantly in areas of the city with limited access to open space and lower tree cover. These events involved a range of individuals, faith groups, community organisations and schools. At one event, through the City of Sanctuary, asylum seekers from Cote D'Ivoire and El Salvador attended, giving them an opportunity to take part in a positive activity, mix with other people and access nature.

Some of these trees were funded by the Woodland Trust and others by Severn Trent Water, who sponsored five 'Tiny Forests', in the council's parks and open spaces (as well as five more in schools and nurseries).



Children from Moseley Park Academy, Bilston, planting a Tiny Forest in the snow.



Volunteers from the Sant Zora Singh Charitable Trust and Sri Sathya Sai Organisation at Stowheath Lane

In addition to taking part in the planting, 'Tiny Forests' provide further opportunities for schools and the community to take part in managing and 'citizen science' monitoring of the Forests, measuring the contribution they make to tackling climate change and promoting biodiversity. Tree planting also contributes more widely to health and wellbeing through encouraging physical activity and enhancing mental health.

These events were part of a broader activity in which the city has planted around 30,000 trees in the winter of 2021 to 2022, our biggest tree planting programme since the Millennium Forest over 20 years ago.



# Looking ahead

The pandemic strengthened partnership working, providing new and innovative ways for health and social care partners, education settings, including the University of Wolverhampton, the voluntary sector, faith groups, grass roots organisations and communities to work together. Going forward we are in a unique position to build on these strong foundations.

One aspect that supported this joint working included specific legislation put in place by Government to allow the health system to tackle the Coronavirus pandemic by enabling the sharing of data and information to best meet the health needs of our residents.

Health and wellbeing data and information sharing between partners supports a thorough understanding of the families and communities we serve, allowing us to recognise where alternative or more intensive approaches are necessary and evaluate their success.

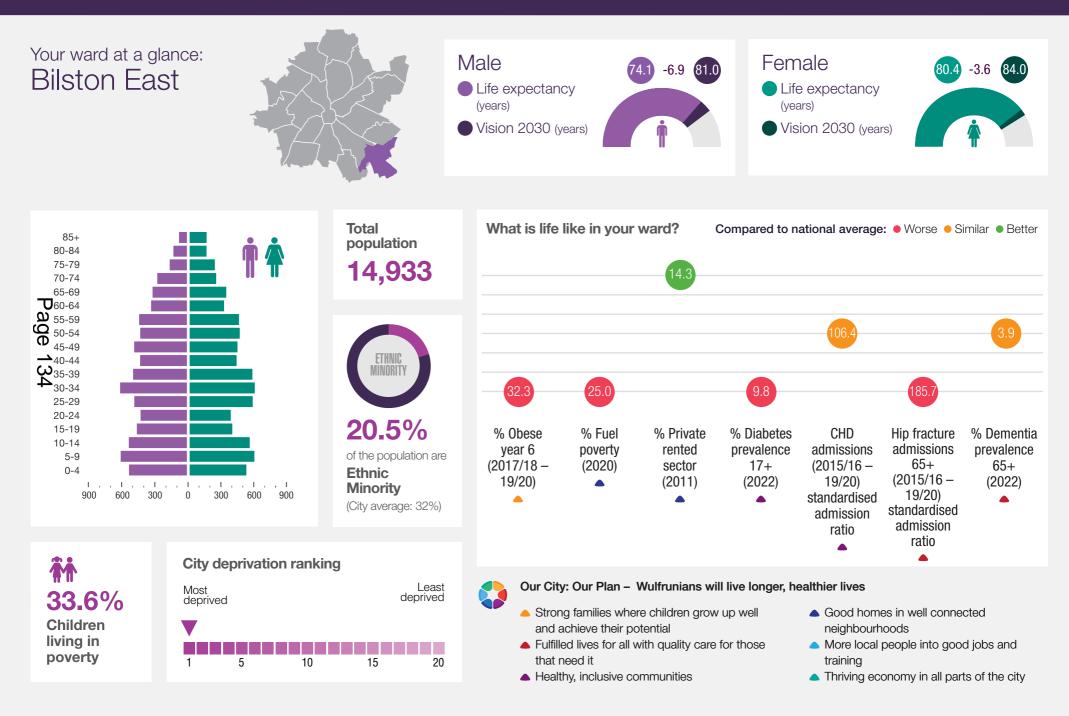
As Covid-19 legislation expires, and at the same time new arrangements come into force as a result of the Health and Care Bill, we will continue to need to find innovative solutions to ensure opportunities for integration are not lost, particularly as we seek to prioritise tackling health inequalities. In doing so, we will continue to apply behavioural science and draw from psychological evidence to help our residents make positive changes and lead healthier lives.

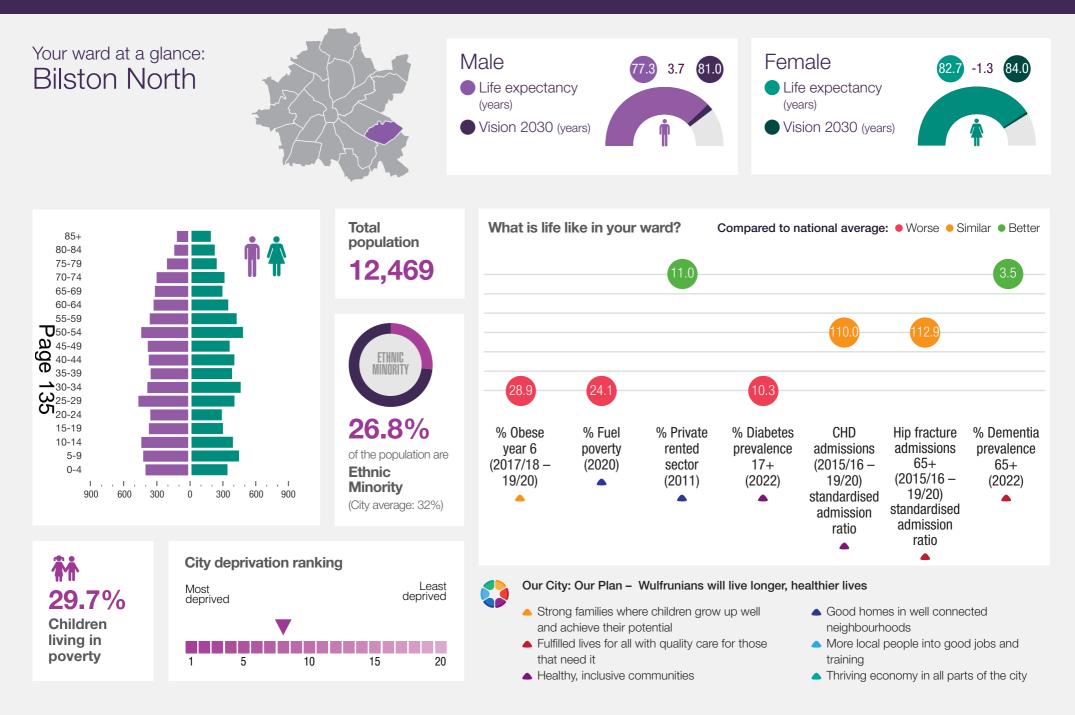
In Wolverhampton the Health and Care Bill is leading to the formation of a Black Country Integrated Care System, this will cover the four Black Country Local Authority areas. Partnership working and a shared vision will be key to ensuring its success, especially given the number of stakeholders involved. The role of local Health and Wellbeing Boards will be central in representing the views and perspective of the city and local people. Our own board is well placed to rise to this challenge, building on the greater partnership working forged during the pandemic and underpinned by its joint commitment to addressing health inequalities in the city.

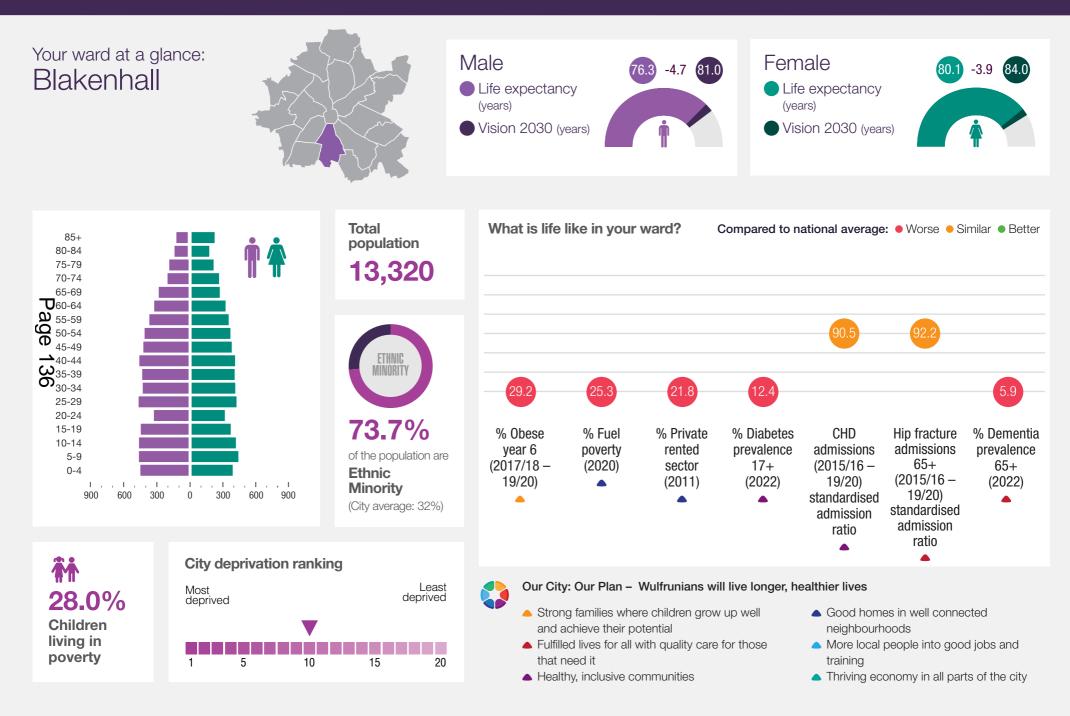
Multi-layered, multi-agency partnership working will be equally crucial in driving local priorities to reduce drug and alcohol harm. Following significant additional investment, implementation of the ambitions contained within the government's new national drug strategy 'From Harm to Hope: a 10-year drugs plan to cut crime and save lives' will be overseen by a new drug and alcohol strategic partnership.

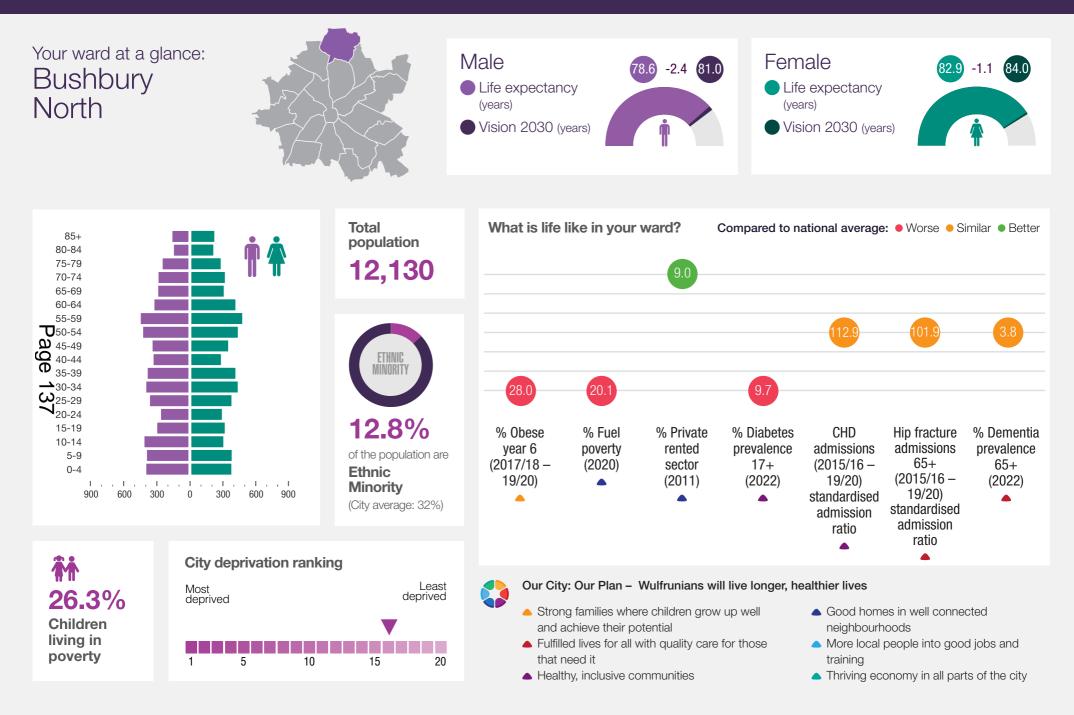
Similarly, the opportunities afforded by Wolverhampton being designated an adult social care reform trailblazer allow us to work with our colleagues and the Department for Health and Social Care to provide early learning, monitor progress and inform decision points during the national roll-out.

The 2021-2022 Annual Report demonstrates that while Covid-19 has not gone away and we are ready to respond to any resurgence of the virus, the negative impact of the pandemic has had far reaching and unequal consequences. Creating a healthier city requires both an immediate response to address issues related to access, pent up need and mental wellbeing, alongside longer term cultural change that learns the lessons of what approaches worked well in response to the pandemic and seeks to challenge systematic, avoidable differences in health outcomes for our residents.



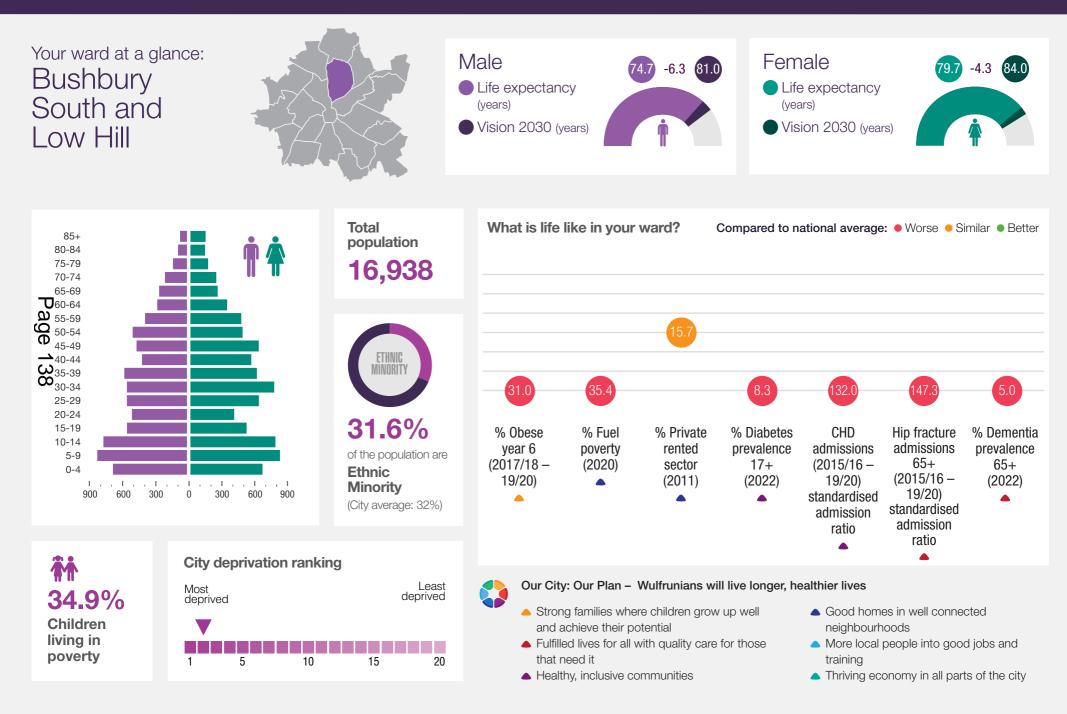


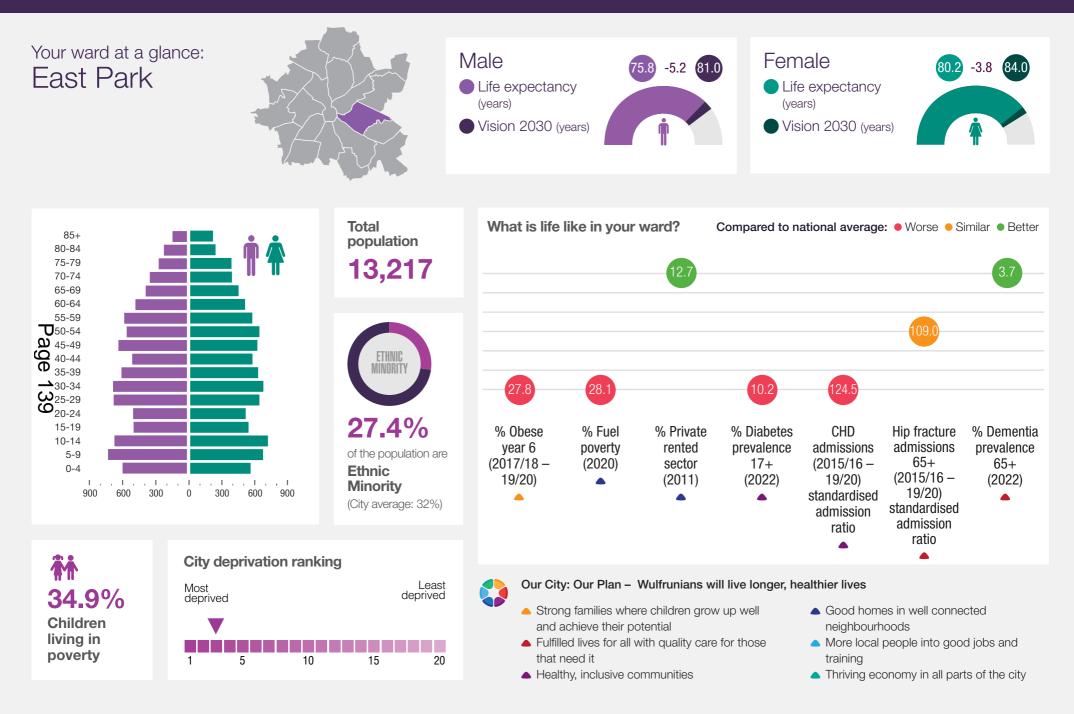


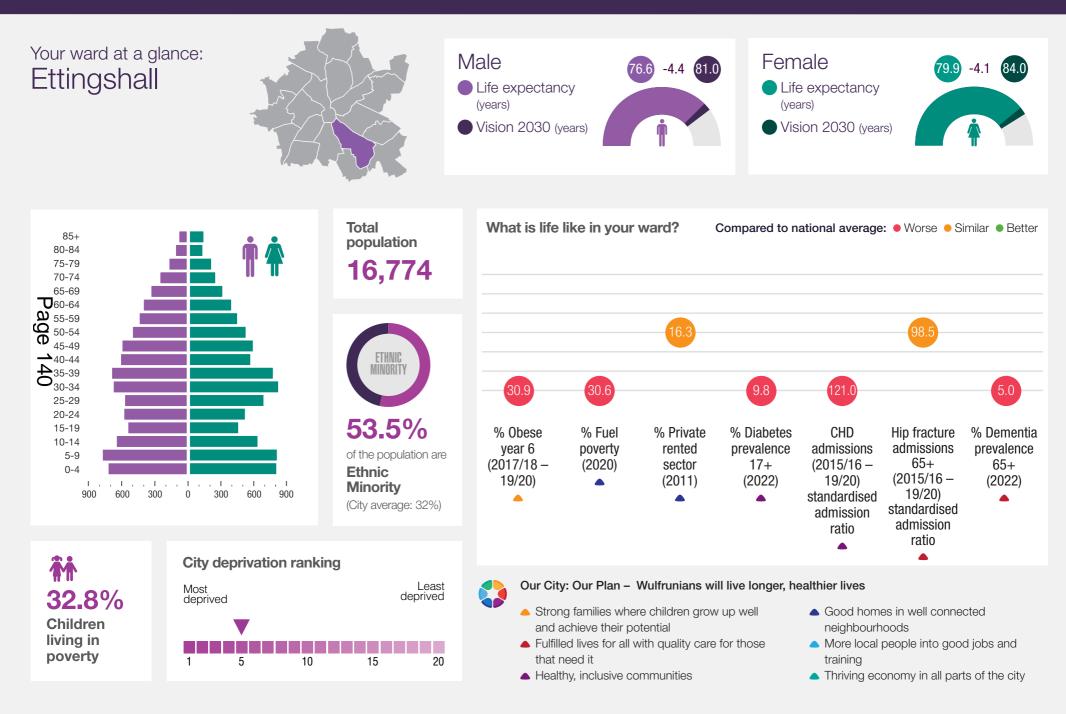


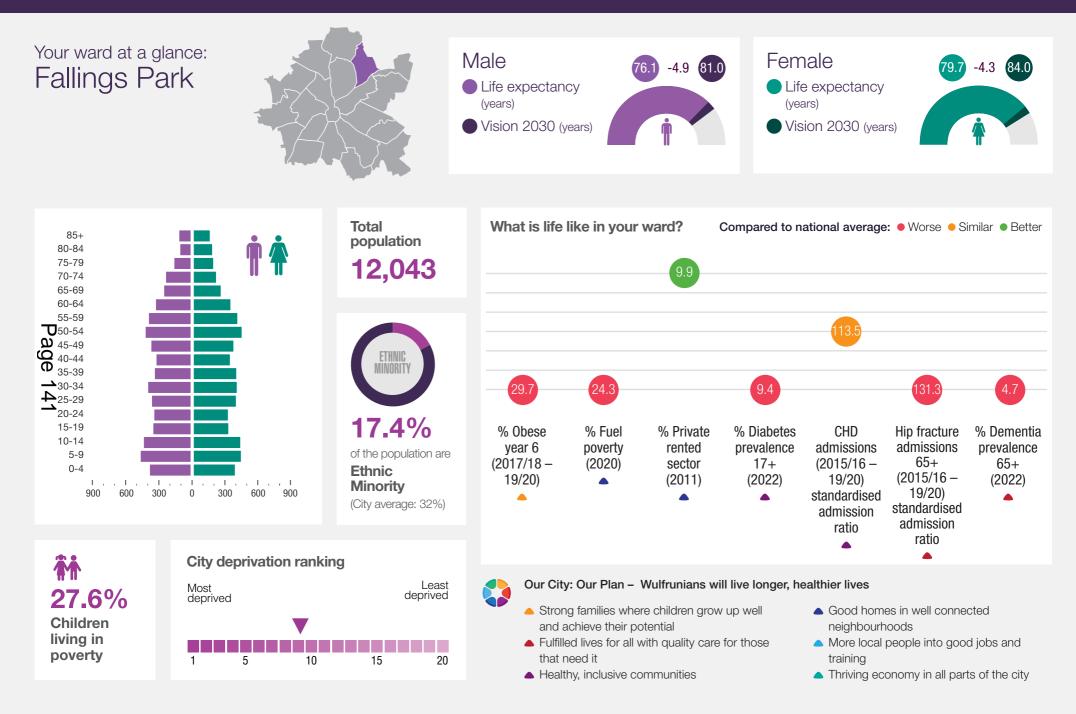
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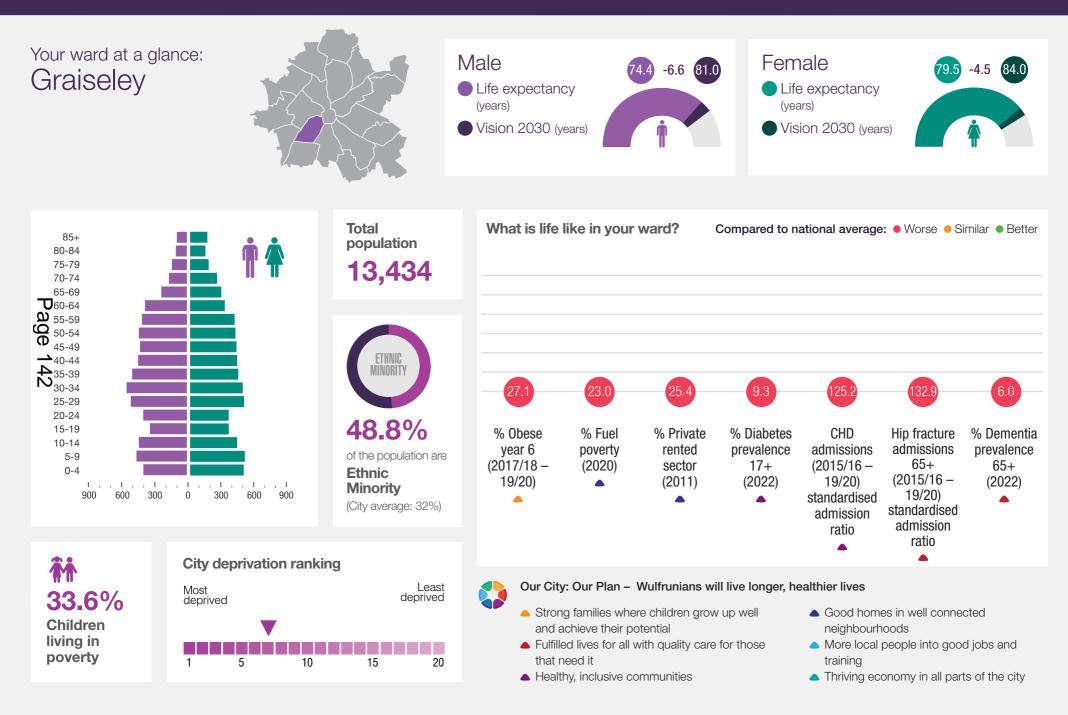
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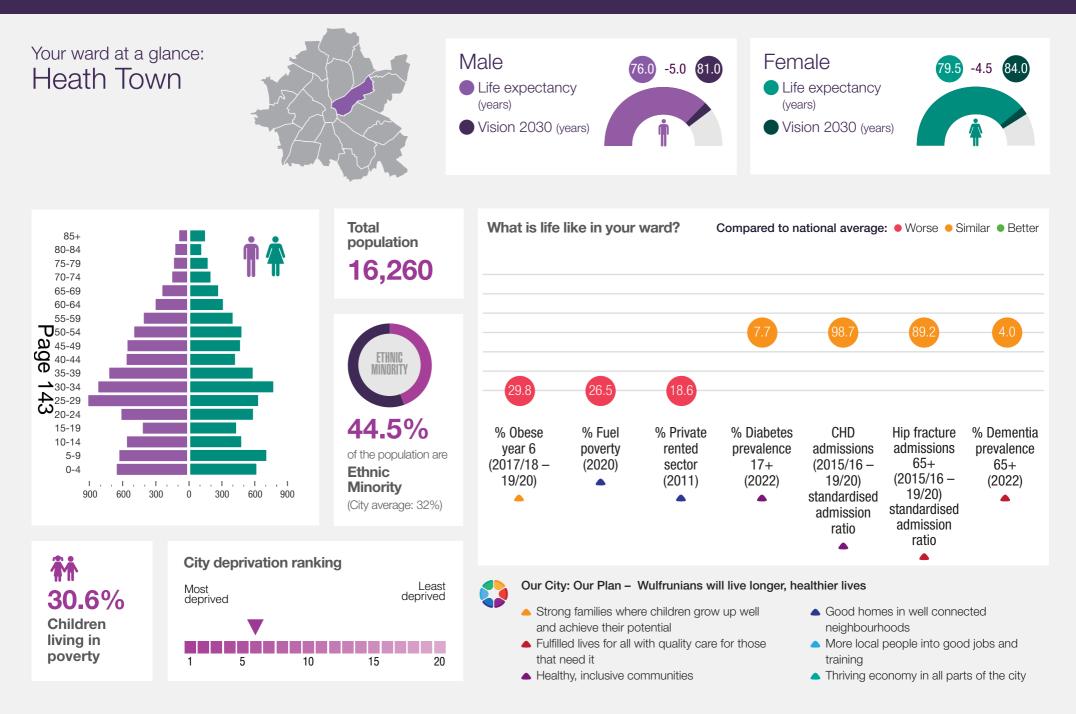






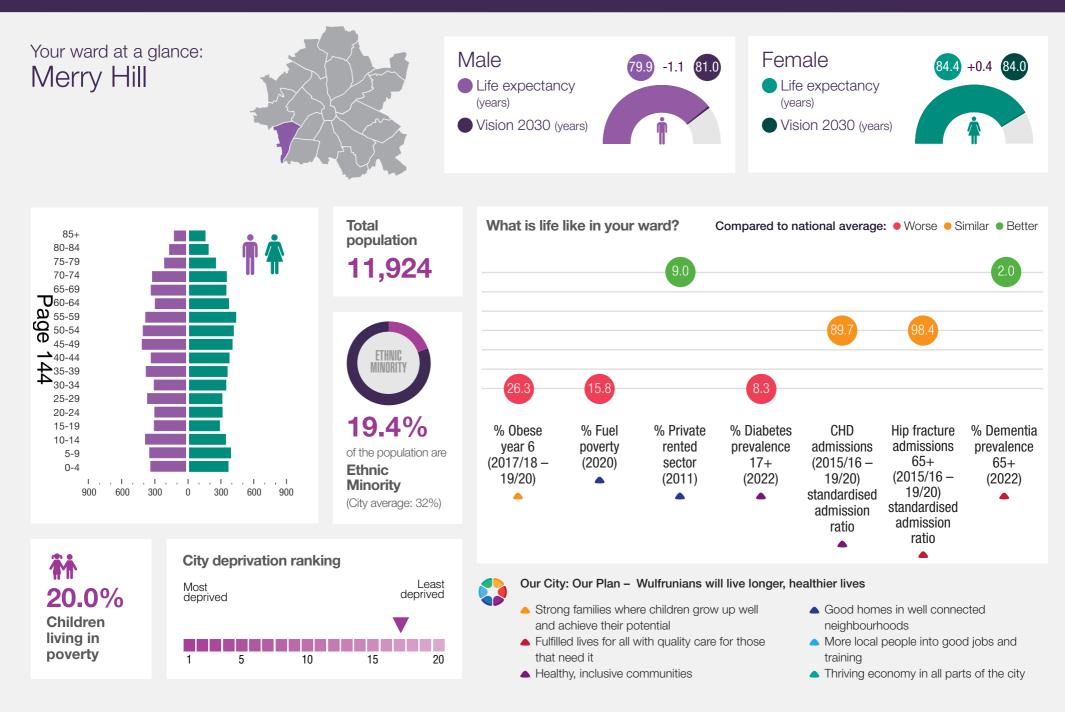


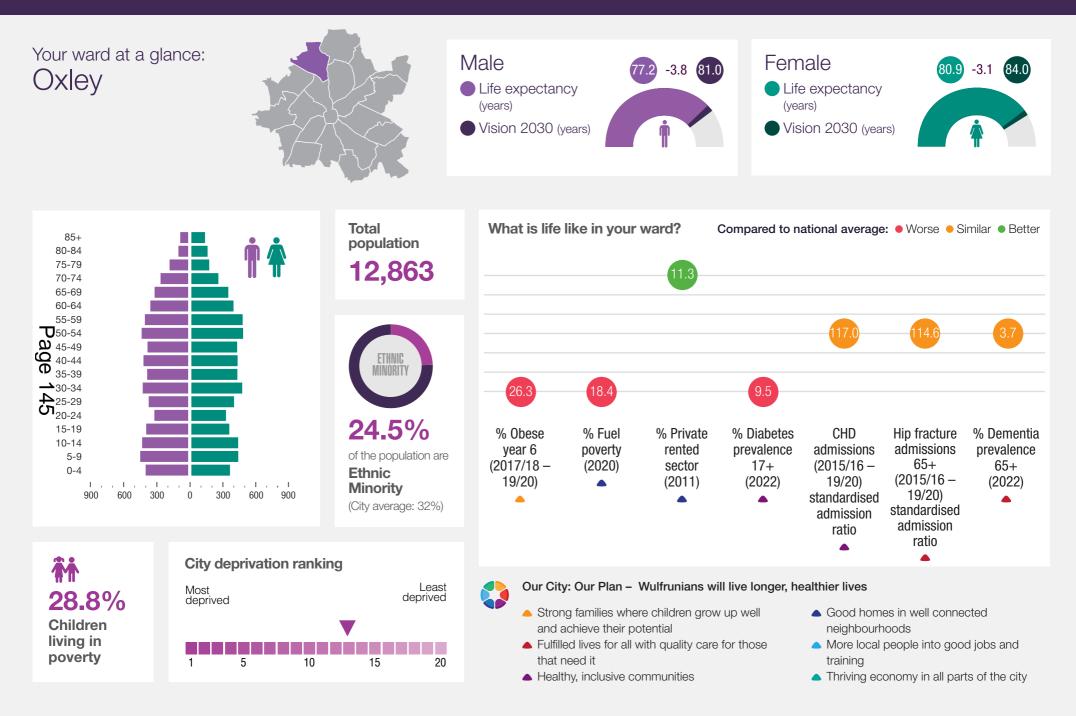


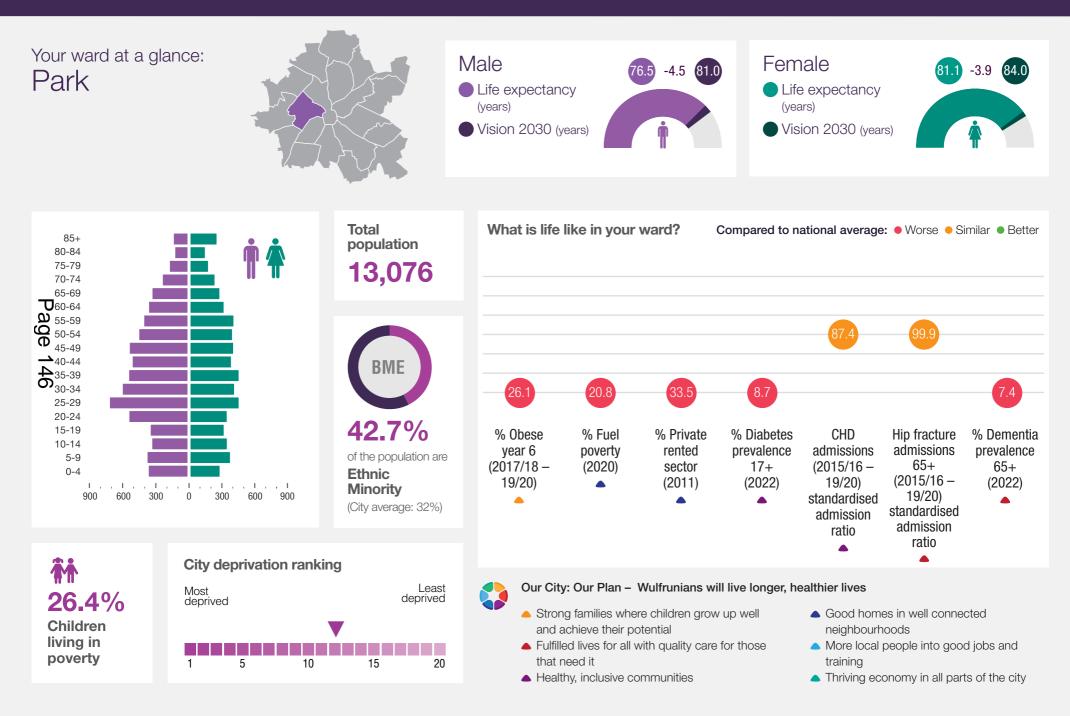


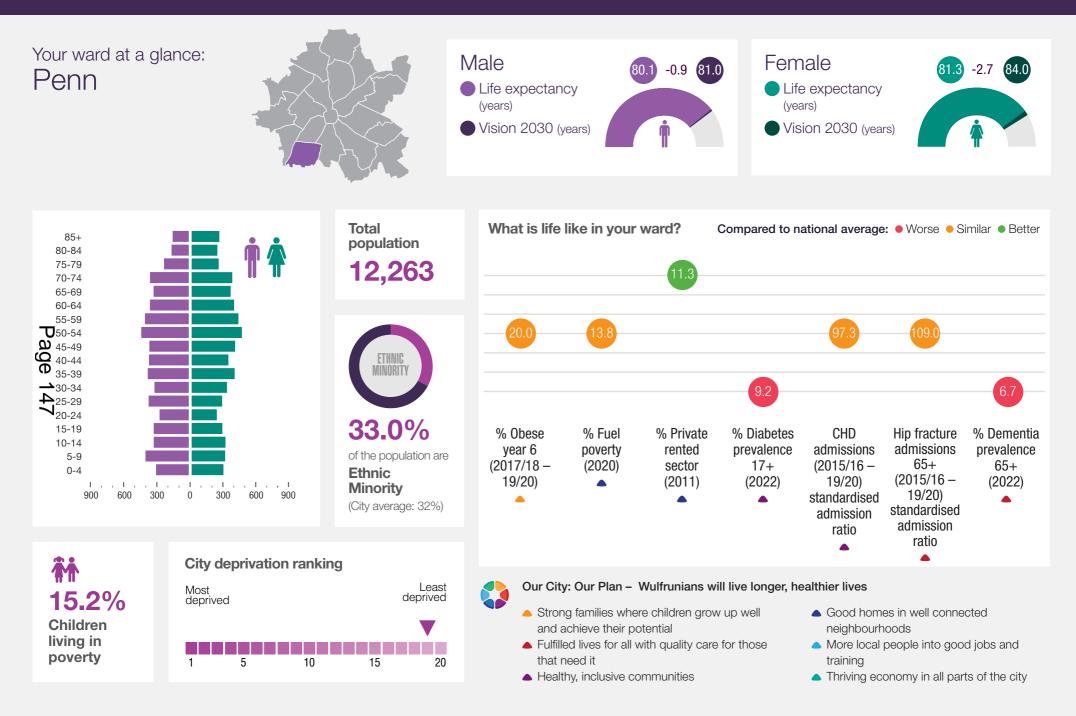
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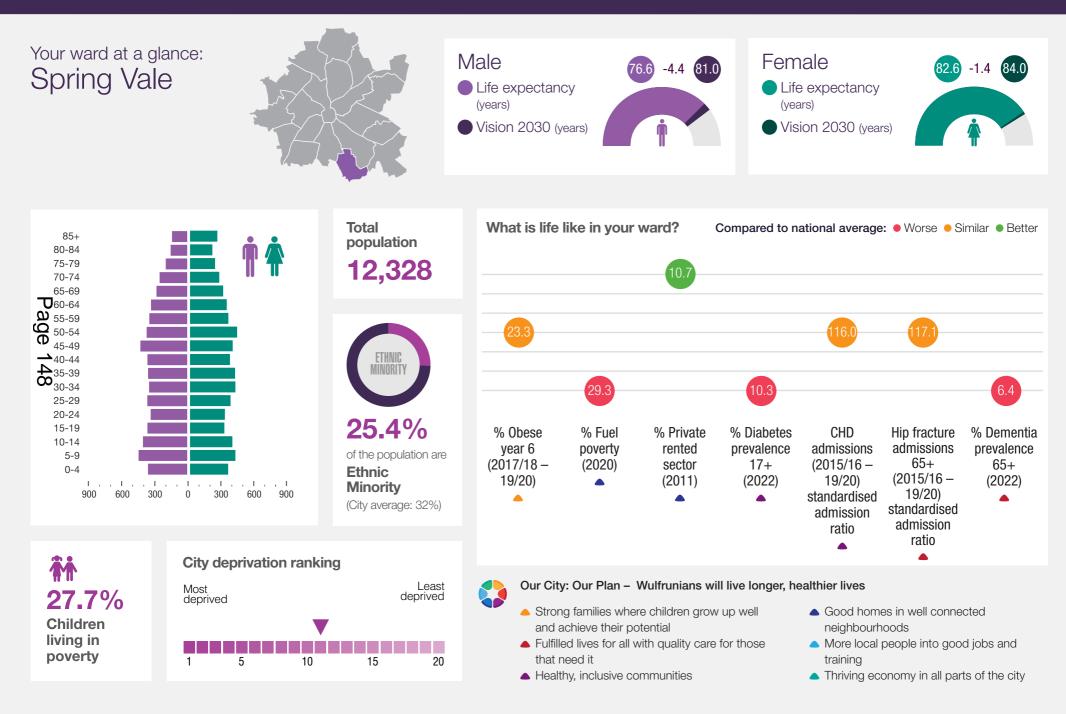


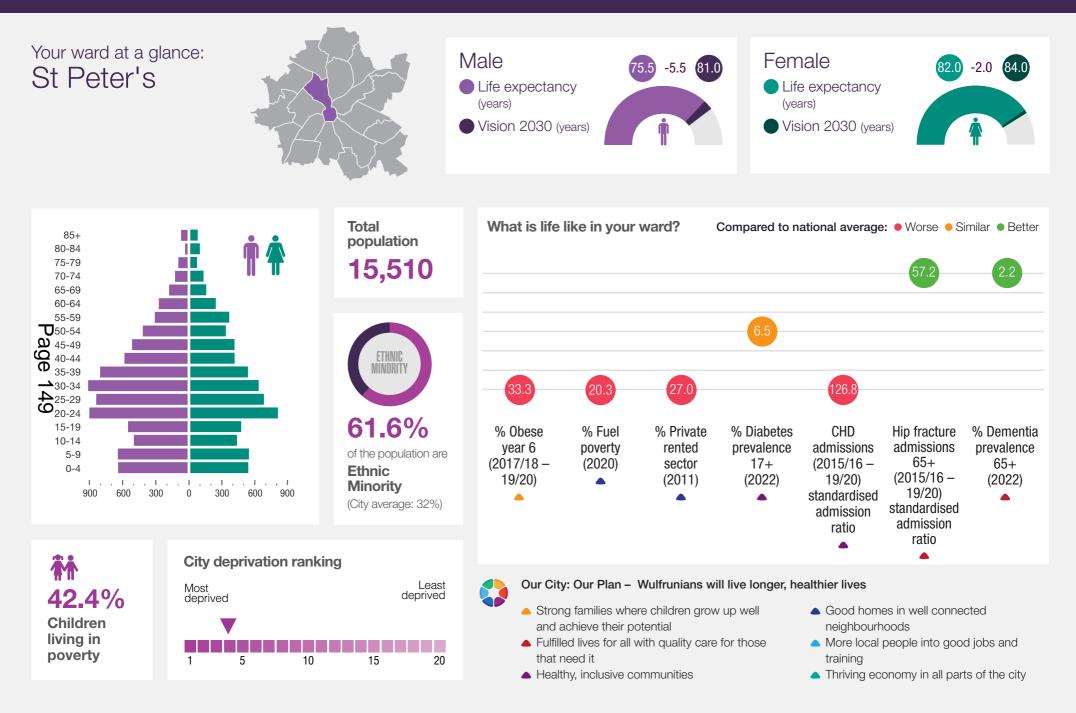


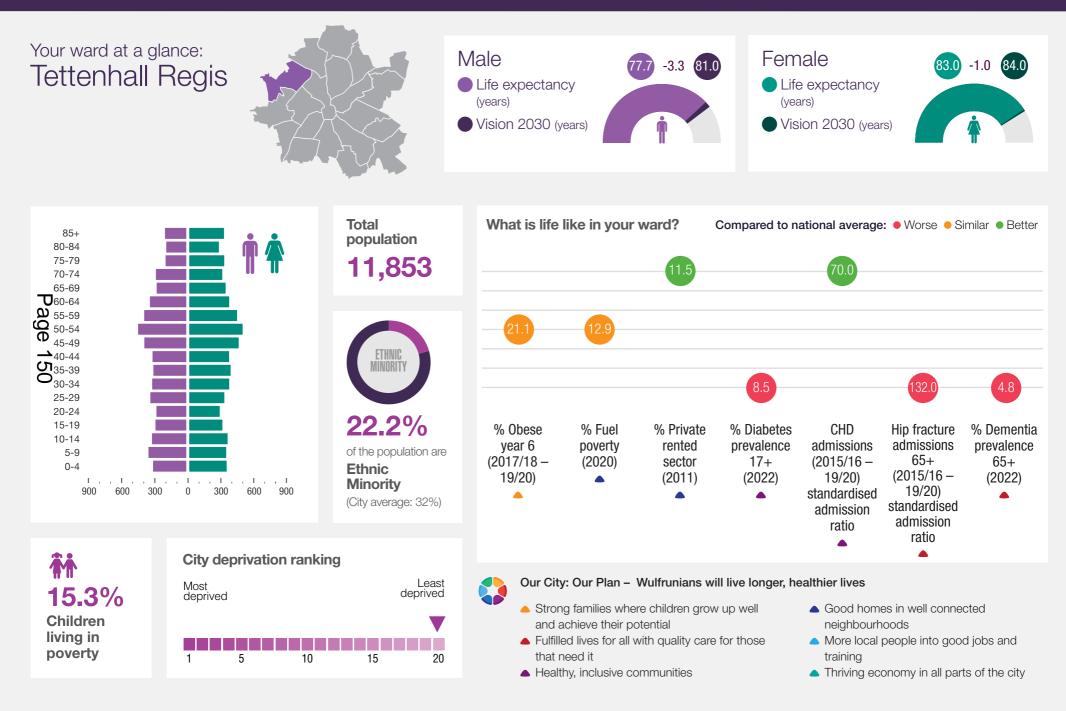


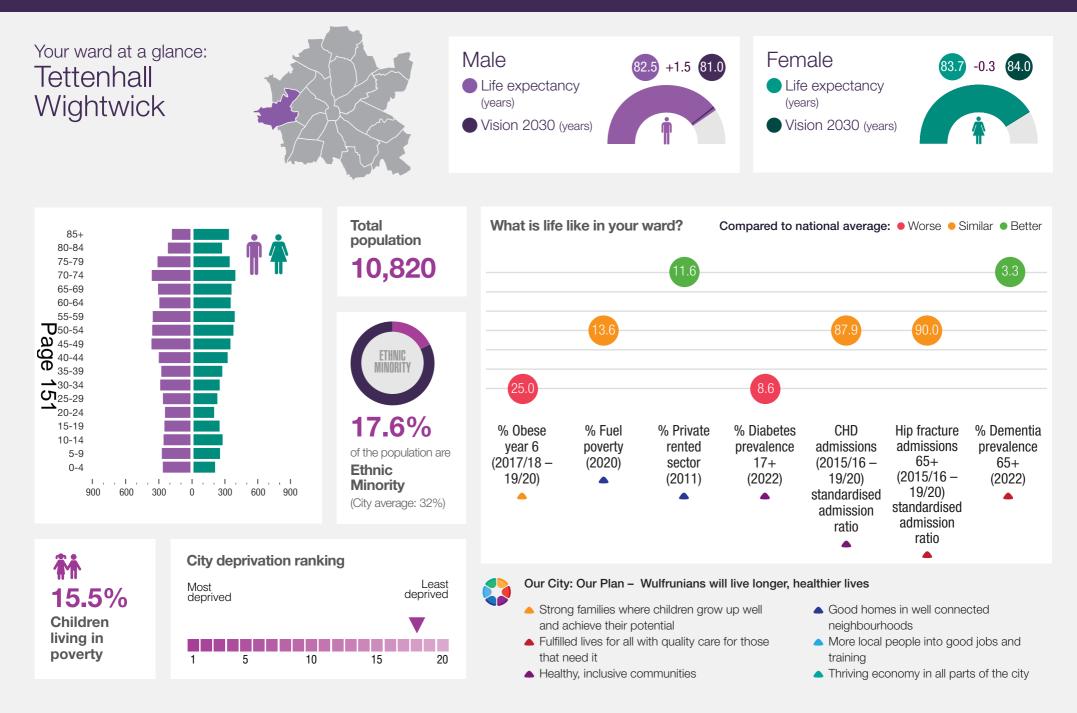
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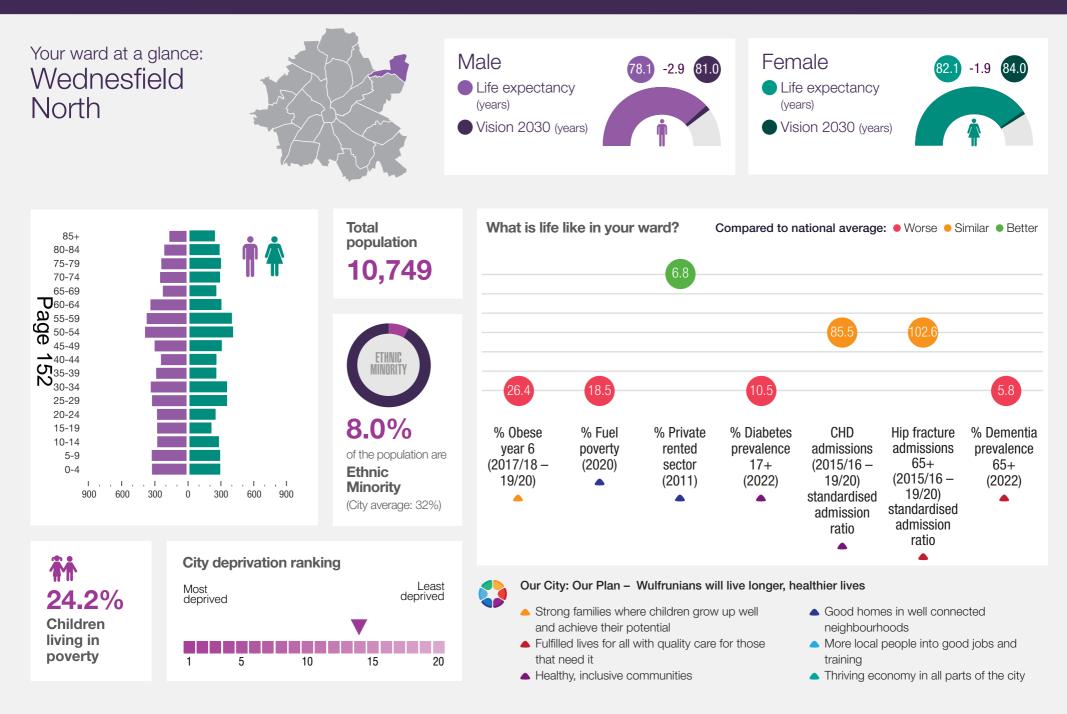


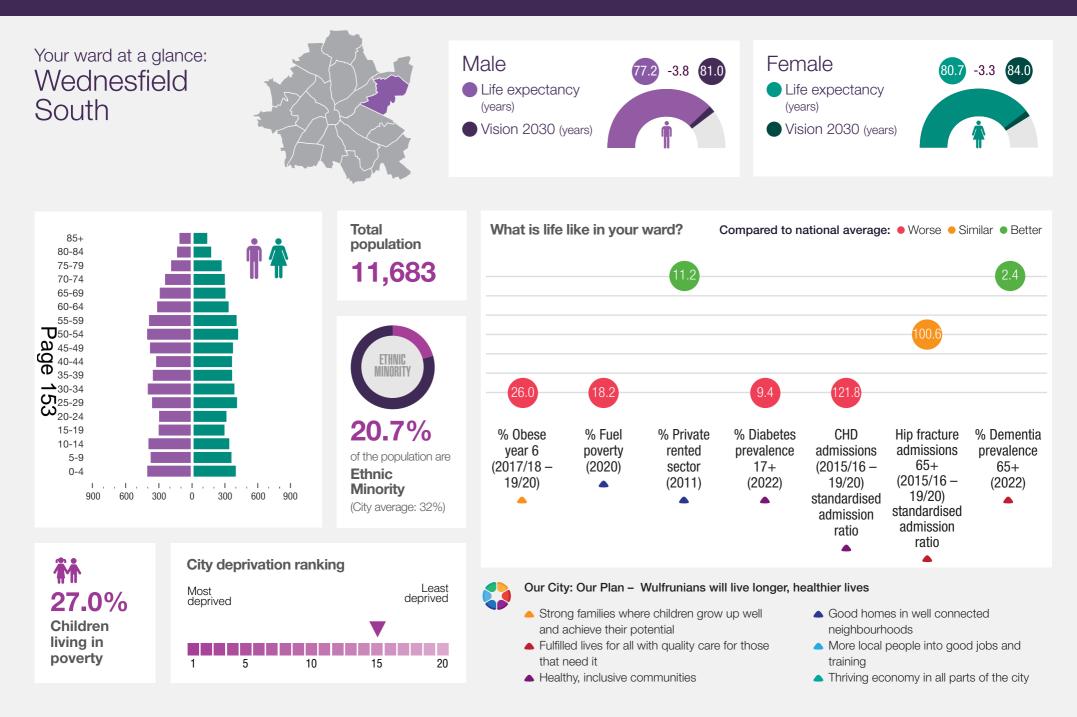




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# This report is dedicated to the memory of ROS JERVIS Director of Public Health at the City of Wolverhampton Council from April 2014 to July 2017, who sadly passed away in June 2022.

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# Briefing Note

CITY OF ADWOLVERHAMPTON COUNCIL

| Title: Health              | Screening in Wolverh       | ampton Da              | ate: 13 Septem | nber 2022                             |
|----------------------------|----------------------------|------------------------|----------------|---------------------------------------|
| Prepared by:<br>Specialist | : Sophie Pagett<br>Matthew |                        | -              | ealth Specialist<br>pal Public Health |
| Intended<br>Audience:      | Internal 🗆                 | Partner organisation □ | Public 🛛       | Confidential 🛛                        |

#### Purpose

This paper outlines two adult screening areas that are offered to residents in Wolverhampton, the current uptake rates and plans to improve these rates across the City. The two areas this paper discusses are NHS Health Checks and NHS Cancer Screening Programmes.

#### **Overview**

Screening is a way of identifying apparently healthy people who may have an increased risk of a particular condition. The aim is to offer screening to the people who are most likely to benefit from it through a targeted approach. Finding out about a problem early can mean that treatment is more effective.<sup>1</sup> Screening should always be a personal choice. Screening programmes are effectively judged on whether the benefits to those who get earlier treatment outweigh the harms to those people who get treated unnecessarily, or who are subject to unnecessary anxiety.<sup>2</sup>

An independent expert group called the UK National Screening Committee (UK NSC) advises the NHS on which screening programmes should be offered and each programme has slightly different eligibility criteria.<sup>3</sup> NHS Health checks are commissioned by Local Authorities, national cancer screening programmes are commissioned by NHS England. Over 10 million adults attend screening appointments each year in England.<sup>4</sup> People are invited to screening appointments via a variety of methods including letters, text messages, phone calls and opportunistic face to face invites.

In 2020, the Covid-19 Pandemic resulted in access to screening services declining due to the unprecedented demand and effects on the NHS. This led to an impact on screening services, resulting in delayed invites and missed appointments. This impact was seen across England and services are now in recovery from the effect of the pandemic. Reprioritisation of NHS services and changes to public behaviour in accessing health care during this time, means that it is likely there will be an increase in undiagnosed Cardiovascular Disease (CVD) and late cancer diagnosis in the local population. Locally we saw a drop in access to both NHS Health Checks and Cancer Screening Programmes.

https://www.gov.uk/government/publications/nhs-screening-programmes-annual-report/nhs-screening-programmes-in-england-2018-to-2019 Page 155



<sup>&</sup>lt;sup>1</sup> Office for Health Improvement & Disparities (2022) NHS Screening Programmes in England. Available from:

https://www.gov.uk/government/publications/nhs-screening-programmes-annual-report/nhs-screening-programmes-in-england-2018-to-2019 <sup>2</sup> UK National Screening Committee (2021) Screening in the UK: making effective recommendations. Available from:

https://www.gov.uk/government/publications/uk-national-screening-committee-recommendations-annual-report/screening-in-the-uk-making-effectiverecommendations-1-april-2018-to-31-march-2019

<sup>&</sup>lt;sup>3</sup> UK National Screening Committee (2021) Screening in the UK: making effective recommendations. Available from:

https://www.gov.uk/government/publications/uk-national-screening-committee-recommendations-annual-report/screening-in-the-uk-making-effectiverecommendations-1-april-2018-to-31-march-2019

<sup>&</sup>lt;sup>4</sup> Office for Health Improvement & Disparities (2022) NHS Screening Programmes in England. Available from:

CVD is responsible for one in four premature deaths in the UK and continues to be the cause of the largest gap in healthy life expectancy<sup>5</sup>. Ischaemic heart disease, dementia and Alzheimer disease and strokes are all linked to CVD, and all these conditions are among the leading causes of deaths in the UK alongside cancer<sup>6</sup>. The most effective way to manage CVD is early screening, detection and treatment: including management of preventable risk factors such as poor diet, physical inactivity, smoking, stress and harmful alcohol consumption<sup>7</sup>. Wolverhampton has higher than average adult obesity rates, physical inactivity rates and more current smokers than both the regional and national averages, contributing to CVD being the leading cause of years of life lost in the city<sup>8</sup>.

There are underlying health inequalities seen with CVD, with those in the most deprived 10% of the population being almost twice as likely to die as a result of CVD than those in the least deprived 10% of the population.<sup>5</sup> Wolverhampton is ranked 24th most deprived local authority in England, with 21% of the population living in the top 10% most deprived areas in the country and therefore a large proportion of the city's population are at increased risk of premature mortality from CVD<sup>9</sup>.

Cancer prevalence is growing and will continue to grow over the coming years. It is estimated that by 2030 there will be as many as 135,000 people living in the West Midlands living with and beyond cancer.<sup>10</sup> This is due to a number of factors, including rising incidence related to our ageing population, but also higher rates of early diagnosis and better treatments. Cancer screening is made up of three screening programmes:

- Bowel Screening
- Breast Screening
- Cervical Screening

Each of the screening programmes above is targeted to those most likely to benefit.<sup>11</sup> Wolverhampton has seen a decline in uptake of all three cancer screening programmes over the last five years and screening rates remain lower than both regional and England Averages.<sup>12</sup>

#### **Background & Current picture**

#### **NHS Health Checks**

The NHS Health Check is offered to the generally well population of people aged between 40-74 that are registered with a GP practice, once every 5 years. Anyone with pre-existing health conditions, patients with a previous recorded cardiovascular risk score of >20%, and those currently taking statins are not eligible<sup>13</sup>. There are also separate annual health check programmes for people with learning disabilities and those diagnosed with severe mental illness, commissioned via NHS England and not to be confused with NHS Health Checks which are commissioned by Local Authority Public Health.

<sup>9</sup> City of Wolverhampton Council (2021) Public Health Annual Report 2020-21 Wolverhampton Layout 1 (wolverhampton.gov.uk)

 <sup>&</sup>lt;sup>12</sup> Fingertips (2022) Cancer Services data, Available from: <u>http</u>
 <sup>13</sup> NHS (2022) NHS Health Check <u>NHS Health Check - Home</u>



<sup>&</sup>lt;sup>5</sup> Public Health England (2019) Health matters: preventing cardiovascular disease <u>Health matters: preventing cardiovascular disease - GOV.UK</u> (www.gov.uk)

<sup>&</sup>lt;sup>6</sup> Office for National Statistics (2020) Leading causes of death, UK: 2001 to 2018

https://www.ons.gov.uk/peoplepopulationand community/healthandsocialcare/causesofdeath/articles/leadingcausesofdeathuk/2001to2018

<sup>&</sup>lt;sup>7</sup> National Institute for Health and Care Excellence (2022) CVD Prevention: NHS Health Checks CVD prevention: NHS Health Checks (nice.org.uk)

<sup>&</sup>lt;sup>8</sup> City of Wolverhampton Council (2022) Public Health Annual Report 2021-22 Wolverhampton Public Health Annual Report 2021-22 v9.qxp\_WCC 1668 - 07/22 (wolverhampton.gov.uk)

<sup>&</sup>lt;sup>10</sup> Public Health England (2017) Cancer in the West Midlands. Available from: <u>https://www.gov.uk/government/publications/cancer-in-the-west-midlands</u>. <sup>11</sup> Office for Health Improvement & Disparities (2022) NHS Screening Programmes in England. Available from:

https://www.gov.uk/government/publications/nhs-screening-programmes-annual-report/nhs-screening-programmes-in-england-2018-to-2019 <sup>12</sup> Fingertips (2022) Cancer Services data, Available from: <u>https://fingertips.phe.org.uk/profile/cancerservices/data#page/1</u>

The NHS Health Check assesses a patient's lifestyle; including alcohol intake, physical activity routine, diet, dementia risk, family history, weight, height and blood pressure measurements, and involves a blood test which measures cholesterol and blood glucose. The results provide a 10 year CVD risk score which can be used to predict the likelihood of poor health outcomes as a result of CVD during this time, and then patients receive personalised advice on how to improve their risk<sup>14</sup>.

Since 2018 the NHS Health Check programme in Wolverhampton has been delivered using a Primary Care model through GP practices. Changing to this model in 2018/19 saw a steady increase in completed health checks, moving Wolverhampton from the lowest performing 25% of local authorities in England to the top performing 25% of local authorities in England average until the end of 2019/20.

At the beginning of 2020/21 there was a fall in activity which mirrored the England average due to the Covid-19 pandemic and national advice for GP practices to limit face to face appointments for 'non-urgent' services<sup>15</sup>. Activity remained low throughout 2020 and 2021.

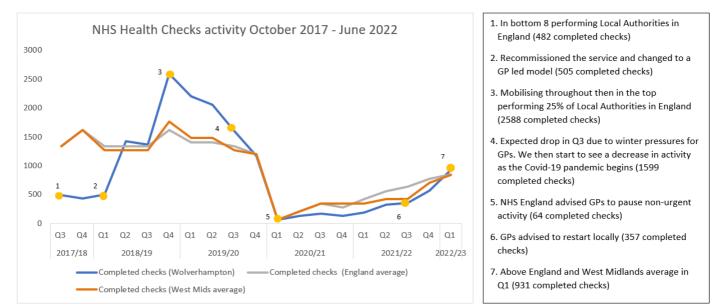


Figure 1.1. Demonstrates the change in activity over time for the NHS Health Check Programme in Wolverhampton compared to the West Midlands and England.

In January 2022, NHS England published guidance that advised general practice should return to pre-pandemic routine services<sup>16</sup>. Now that services have resumed, a recovery period from covid has begun. The ambition is to return to pre-pandemic levels by supporting providers through both training and workforce development, ensuring a quality service is offered during practice hours.

In collaboration with GP practices and Primary Care Networks (PCNs) the service has been recommissioned using an updated specification and all GP practices and PCNs in Wolverhampton are now signed up to deliver. Embedding NHS Health Checks into GP practice supports the use of routine call and recall systems to identify and invite eligible patients via a risk stratification approach, meaning that those who more at risk of developing CVD are invited for a health check as priority. Several invites are sent to eligible people using a range of different methods.

<sup>&</sup>lt;sup>14</sup> NHS (2019) What is an NHS Health Check? <u>What is an NHS Health Check? - NHS (www.nhs.uk)</u>

<sup>&</sup>lt;sup>15</sup> NHS England (2022) Community health services prioritisation framework <u>Coronavirus » Community health services prioritisation framework</u> (england.nhs.uk)

<sup>&</sup>lt;sup>16</sup> Office for Health Improvement & Disparities (2022) NHS Health Check Restart Guidance <u>https://www.healthcheck.nhs.uk/seecmsfile/?id=1690</u> Page 157

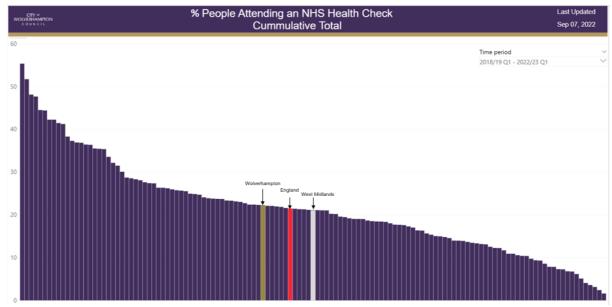
Commissioning of an additional PCN level service specification has also been rolled out across Wolverhampton. The aim of this is to provide patients with better access to book a health check local to where they live by supporting PCNs to set up additional clinics and offer support to low performing GP practices within their network. Following a successful pop-up event at the Newhampton Arts Centre on 8<sup>th</sup> June 2022, PCNs will also be supported to provide further outreach clinics at community venues across the city to target specific at-risk patient groups who may otherwise not attend routine GP appointments.

Health inequalities data around uptake by ethnicity, age, sex and deprivation will be monitored and reported to practices with ambitions to improve equity of access. This, along with outreach clinics and additional enhanced access via PCN clinics will ensure that the service is equitable, and data can inform where any areas of low uptake are to enable a focus on reducing health inequalities.

#### **Current activity**

|                                      | Period                     | Wolves          |        | Region England |       | England |                  |                              |                  |
|--------------------------------------|----------------------------|-----------------|--------|----------------|-------|---------|------------------|------------------------------|------------------|
| Indicator                            |                            | Recent<br>Trend | Count  | Value          | Value | Value   | Worst/<br>Lowest | Range                        | Best/<br>Highest |
| People receiving an NHS Health Check | 2018/19 Q1 -<br>2022/23 Q1 | -               | 15,835 | 22.3%          | 20.8% | 21.5%   | 1.6%             | $\langle \mathbf{Q} \rangle$ | 55.4%            |

*Figure 1.2: Indicator relating to current Wolverhampton performance, showing 5 year rolling average for % of those eligible who have received an NHS Health Check compared with Region and England*<sup>17</sup>



*Figure 1.3: Ranked Local Authorities - highlighting cumulative total no. of people attending an NHS Health Check*<sup>18</sup>

Uptake in Quarter 1 of 2022/23 (931 completed checks) is above both West Midlands and England averages respectively. Furthermore, figure 1.2 highlights how Wolverhampton is also above England Average over the last 5-year period. However, there is still much room for improvement, as figure 1.3 shows, Wolverhampton is currently ranked 54<sup>th</sup> out of all Local Authorities in England. On average, the target for Wolverhampton is to be completing 775 checks per quarter to maintain above England average performance and 1,695 checks per quarter to reach the ambition of top quartile in England (48% of eligible patients having had a health check over the next 5 years).

 <sup>&</sup>lt;sup>17</sup> Office for Health Improvement & Disparities (2022) Fingertips: Public Health Data NHS Health Check <u>NHS Health Check - Data - OHID (phe.org.uk)</u>
 <sup>18</sup> Office for Health Improvement & Disparities (2022) Fingertips: Public Health Data NHS Health Check – area comparison <u>NHS Health Check - Data - OHID (phe.org.uk)</u>

## **Cancer Screening**

Cancer Screening rates are below the England average across all three of the programmes, figure 2.1 below.

|  |         | Wolves          |        | Region England |        | i England |       |       |       |
|--|---------|-----------------|--------|----------------|--------|-----------|-------|-------|-------|
| Indicator  | Period  | Recent<br>Trend | Count  | Value          | Value  | Value     | Worst | Range | Best  |
| Cancer screening coverage: breast cancer                             | 2021/22 | +               | 14,482 | 52.4%          | 62.3%* | 64.1%*    | 41.7% |       | 78.1% |
| Cancer screening coverage: bowel cancer                              | 2021/22 | +               | 21,610 | 56.2%          | 62.3%* | 65.2%*    | 47.4% |       | 77.0% |
| Cancer screening coverage: cervical cancer (aged 25 to 49 years old) | 2021/22 | •               | 32,667 | 64.3%          | 67.9%* | 68.0%*    | 42.9% |       | 78.2% |
| Cancer screening coverage: cervical cancer (aged 50 to 64 years old) | 2021/22 | +               | 16,694 | 71.0%          | 74.3%* | 74.7%*    | 53.5% |       | 89.8% |

Figure 2.1: Cancer screening coverage in Wolverhampton 2021/22<sup>19</sup>

#### **NHS Bowel Screening Programme**

The NHS Bowel Cancer Screening Programme detects bowel cancer at an early stage when treatment is more likely to be effective. This service is provided by a national hub. A screening kit is offered to men and women aged 60 to 74 every 2 years, the eligible age is being reduced over the next year to 55 year olds, up to 74. The kit is posted to eligible residents, completed at home and posted back to a laboratory for analysis. People aged 75 or over can request a kit every 2 years, but will not automatically be sent one.<sup>20</sup> About 1 in 20 people in the UK will develop bowel cancer during their lifetime.<sup>21</sup>

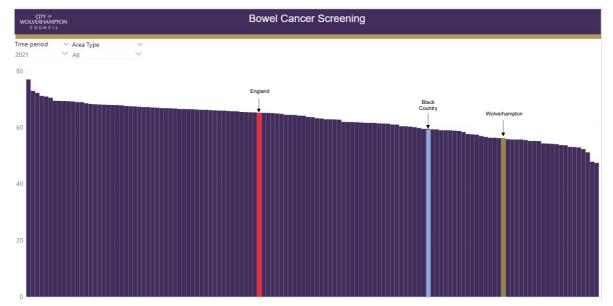


Figure 2.2. Bowel cancer screening percentage uptake by Local Authorities in England, 2021<sup>22</sup>

<sup>20</sup> Public Health England (2021) Bowel cancer screening: programme overview. Available from: https://www.gov.uk/guidance/bowel-cancer-screeningprogramme-overview

<sup>21</sup> UK National Screening Committee (2021) Screening in the UK: making effective recommendations. Available from:

<sup>&</sup>lt;sup>19</sup> Fingertips (2021) Cancer Screening Data in Wolverhampton, Available form: <u>https://fingertips.phe.org.uk/search/cancer%20screening</u>

https://www.gov.uk/government/publications/uk-national-screening-committee-recommendations-annual-report/screening-in-the-uk-making-effectiverecommendations-1-april-2018-to-31-march-2019

<sup>&</sup>lt;sup>22</sup> Fingertips (2021) Cancer Screening Data in Wolverhampton, Available form: <u>https://fingertips.phe.org.uk/search/cancer%20screening</u> Page 159

In 2018, Wolverhampton bowel cancer screening rates were at their lowest in the last 5 years at 51%, compared to 57% in the West Midlands, 59.4% across the black country. The introduction of a new at home testing kit saw an increase in access across England. During 2020, the pandemic saw an impact on all bowel screening rates. Despite the introduction of new kits over the last few years, and services having now recovered from the effects of the Pandemic, Wolverhampton rates locally remain at 56.2%, lower than both the West Midland, 62.3% and England average in 65.2%.23

#### NHS Breast Screening Programme

Breast screening uses mammography (X-rays) to look for abnormalities in breast tissue. Women in England and Wales aged 50 to 70 are invited for breast screening every 3 years to detect early signs of breast cancer. Women over 70 can continue to have breast screening by making an appointment at their local screening unit every 3 years through a self-referral.<sup>24</sup> In Wolverhampton this service is provided by both the Dudley Group of Hospitals Trust and The Royal Wolverhampton Trust.

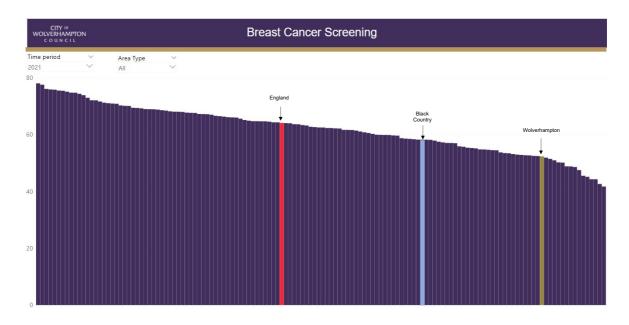


Figure 2.3. Breast cancer screening percentage uptake by Local Authorities in England, 2021<sup>25</sup>

In Wolverhampton rates started to decline to 68.6% in 2018 and continue to decline to 52.4% in 2022. This is lower than both regional and England average, which are both above 62%, and Black country average of 58.2%. Locally we have been experiencing issues with waiting times for breast screening which has resulted in a review of the existing pathway and working with partners in surrounding areas to help reduce the waiting list. The 2020 pandemic saw the biggest effect on access. As of September 2022, waiting times are estimated to be back within normal limits and the recovery period for the service will finish.<sup>26</sup>

<sup>25</sup> Fingertips (2021) Cancer Screening Data in Wolverhampton, Available form: https://fingertips.phe.org.uk/search/cancer%20screening

<sup>&</sup>lt;sup>26</sup> Fingertips (2022) Cancer Services data, Available from: <u>https://fingertips.phe.org.uk/profile/cancerservices/data#page/1</u> Page 160



<sup>&</sup>lt;sup>23</sup> Fingertips (2022) Cancer Services data, Available from: <u>https://fingertips.phe.org.uk/profile/cancerservices/data#page/1</u>

<sup>&</sup>lt;sup>24</sup> Public Health England (2021) Brest cancer screening programme overview. Available from: https://www.gov.uk/guidance/breast-screening-programmeoverview

#### NHS Cervical Screening Programme

Cervical screening is offered to all women and people with a cervix aged 25 to 64 to check the health of cells in the cervix. The test looks for the human papillomavirus (HPV) which can cause abnormal cells on the cervix. If HPV is found, additional testing takes place to check for abnormal cells. It is offered every 3 years for those aged 25 to 49, and every 5 years from the ages of 50 to 64.<sup>27</sup> Cervical screening in Wolverhampton is provided by primary care, invitations invite those eligible to attend their GP practice for screening via a variety of contact methods.

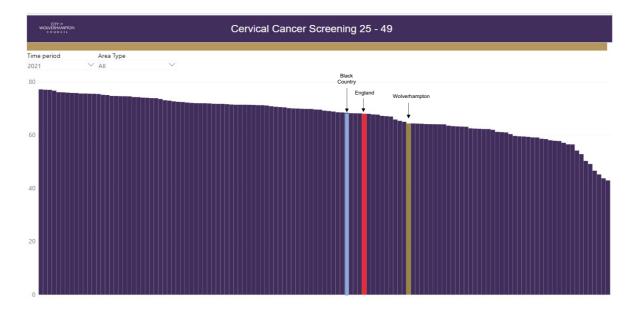


Figure 2.4. Cervical cancer screening percentage uptake for 25-49 year olds by Local Authorities in England, 2021<sup>28</sup>

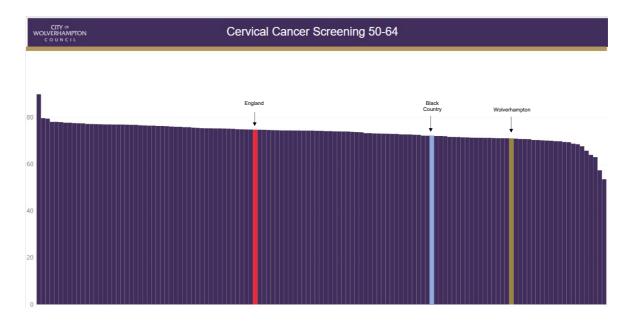


Figure 2.5. Cervical cancer screening percentage uptake for 50-64 year olds by Local Authorities in England, 2021<sup>29</sup>

<sup>&</sup>lt;sup>27</sup> Public Health England (2021) Cervical screening programme overview. Available from: https://www.gov.uk/guidance/cervical-screening-programme-

overview <sup>28</sup> Fingertips (2021) Cancer Screening Data in Wolverhampton, Available form: <u>https://fingertips.phe.org.uk/search/cancer%20screening</u>

<sup>&</sup>lt;sup>29</sup> Fingertips (2021) Cancer Screening Data in Wolverhampton, Available form: <u>https://fingertips.phe.org.uk/search/cancer%20screening</u> Page 161

Cervical screening follows the same trend line as both West Midlands and England average, however the rates have been consistently lower in Wolverhampton, reaching 64% and 71% following the pandemic respectively for each age group, just lower than the Black country average of 64.5% and 72.1%. Whilst the rates locally are lower, the gap between Wolverhampton and England is smaller than the other cancer screening programmes.<sup>30</sup>

## Summary/Next Steps

There are challenges across, and within, all individual screening programmes. In 2019, NHS England commissioned an Independent Review of Adult Screening Programmes in England.<sup>31</sup>The report found that whilst each programme is broadly achieving its intended goal of reducing mortality, each could undoubtedly also do better. One of the recommendations from the report was to improve the quality of data. Data is not always reported in a timely manner which can create challenges in driving improvement.

The recommissioning of the NHS Health Check service with a new improved model to increase efficiency, including improved data intelligence, establishing a community outreach offer and introducing a risk stratification approach to invitation will support the ambition of raising awareness and putting in place interventions which will reduce the risk of CVD for all eligible residents of the City as well as those who are most vulnerable. Collaborative work with Primary Care to reenergise the programme with an increased return of face-to-face activities in practices, alongside a call for wider promotion of NHS Health Checks within local communities, will help maintain and further improve uptake in the City. A particular focus on tackling and improving existing health inequalities is also required by targeting resources appropriately.

The West Midlands Cancer Screening Health Equity Audit highlights the need to focus on particular groups in order to improve equity across cancer screening programmes. Participants understanding of cancer screening programmes and the way people are invited into programmes could be improved through better education and the invitation process.<sup>32</sup>

Public Health have a key leadership role to improve cancer screening rates. To halt the decline, and see improvements in cancer screening rates our approach needs to be adopted through:

- Working with key partners to influence the cancer screening rates
- Understand the complexities within each screening problems to enable us to influence change and run effectively, with a focus on insights work and invitation process.
- Partnership approaches with Wolverhampton University's Behavioural Psychology team will strengthen Public Health's ability to gain insights
- Work with the Cancer Strategy Group led by Wolverhampton Place under The Black Country ICS to review current screening programmes and provide better quality data
- Work with Primary Care Networks to raise the profile of cancer screening and utilising data sets
- Utilise the Health Protection forum to engage with partners to improve rate
- Explore the role cancer screening coordinator can play across the City with primary care

 <sup>&</sup>lt;sup>31</sup> NHS England (2019) Independent Review of National Cancer Screening Programmes in England. Available from: <u>https://www.england.nhs.uk/wp-content/uploads/2019/02/independent-review-of-cancer-screening-programmes-interim-report.pdf</u>
 <sup>32</sup> PHAST(2019) West Midlands Cancer Screening Health Equity Audit Summary Report.



<sup>&</sup>lt;sup>30</sup> Fingertips (2022) Cancer Services data, Available from: <u>https://fingertips.phe.org.uk/profile/cancerservices/data#page/1</u>

#### Summary

Public Health will continue to look at ways to improve screening on a local level and use quality data to help inform us of that approach. On a national level the way screening is carried out in the future is also likely to change. New improvements have already been made through commissioning focussing on inequalities and health improvement to ensure services are targeting everyone. Combined with growing evidence on new approaches for population and targeted screening, these will provide many more opportunities to enhance the quality of people's lives.

This paper demonstrates not only the improvements required, but also importance of maintaining our progress to date. Whilst increasing and maintaining uptake is important, the uptake also needs to represent an approach that adopts reducing inequalities and ensures an equitable and suitable offer for the residents of Wolverhampton.

The Local Authority's Council Plan wants local people to live longer, healthier lives through quality care; and health, inclusive communities<sup>33</sup>. Screening is a key priority that aligns to the Local Authorities vision for 2030. Increasing detection and management of CVD risk and cancer contributes to improving life expectancy and closing the gap between the least and most deprived wards in the city.

To see improvements and maintenance of these programmes will not be without its challenges. Partnership working is essential to help achieve this. All local partners have a responsibility to review and contribute to increase screening rates, raise further awareness of the available screening programmes in Wolverhampton to local communities, and to reduce the impact and burden CVD and cancer have on both residents, and the local health and social care system.

<sup>&</sup>lt;sup>33</sup> City of Wolverhampton Council (2019) Our Council Plan 2019-2024. Available from: <a href="http://www.wolverhampton.gov.uk/sites/default/files/2020-04/Our%20Council%20Plan%202019-2024.pdf">www.wolverhampton.gov.uk/sites/default/files/2020-04/Our%20Council%20Plan%202019-2024.pdf</a>

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